BOARD OF HIGHER EDUCATION

REQUEST FOR COMMITTEE AND BOARD ACTION

COMMITTEE: Fiscal Affairs and Administrative Policy **NO**.: FAAP 09-13

COMMITTEE DATE: January 30, 2009

BOARD DATE: February 5, 2009

FISCAL YEAR 2010 MSCBA RENT CERTIFICATE

MOVED: The Board of Higher Education hereby approves the attached Fiscal

Year 2010 residence hall rent schedules, effective July 1, 2009, provided that any subsequent increase in the rent schedules shall be

subject to the approval of the Board of Higher Education.

Authority: Massachusetts General Laws Chapter 73 App., Section 1-9, as

amended, and the *Contract for Financial Assistance, Management and Services*, dated February 1, 2003, made between the Commonwealth

of Massachusetts, acting by and through the Board of Higher Education and the Massachusetts State College Building Authority.

Contact: Dr. Dale Hamel, Acting Associate Commissioner for Fiscal and

Administrative Policy

ATTACHMENT 1: FY10 RENT CERTIFICATE

COLLEGE	Design	Annua	Semester Rent		
Building (* denotes Campus project)	Occupancy	FY09	FY10	Total	
BRIDGEWATER STATE COLLEGE	2,708				
East Hall - Singles*	164	\$5,930	\$6,563	\$3,282	
East Hall - Doubles*	136	\$5,305	\$5,876	\$2,938	
New Building - Singles*	100	\$6,656	\$6,962	\$3,481	
New Building - Doubles*	308	\$6,136	\$6,421	\$3,211	
Great Hill	120	\$5,100	\$5,640	\$2,820	
Miles-Dinardo	399	\$5,752	\$6,465	\$3,233	
Pope	160	\$5,140	\$5,665	\$2,833	
Scott	143 307	\$5,140	\$5,665	\$2,833	
Addition to Pope & Scott* Shea/Durgin	640	n.a. \$5,228	\$5,665 \$5,765	\$2,833 \$2.883	
Woodward	231	\$5,228 \$5,228	\$5,765 \$5,715	\$2,858	
		1 40,	4-,	4=,000	
FITCHBURG STATE COLLEGE	1,559				
Apartments	189	\$4,588	\$5,120	\$2,560	
Aubuchon Suites	316	\$4,376	\$4,880	\$2,440	
Cedar Street*	26	\$5,170	\$5,345	\$2,673	
Herlihy	152	\$4,160	\$4,642	\$2,321	
Mara	328	\$4,244	\$4,880	\$2,440	
Addition to Mara* Russell	104 444	n.a. \$4,370	\$4,880 \$4,880	\$2,440 \$2,440	
IVUSSEII	444	φ 4 ,370	\$4,000	Φ∠, 44 U	
FRAMINGHAM STATE COLLEGE	1,494				
Corinne	504	\$4,382	\$4,755	\$2,378	
Horace Mann	109	\$4,382	\$4,755	\$2,378	
Larned	353	\$4,382	\$4,755	\$2,378	
Linsley-traditional	77	\$4,382	\$4,755	\$2,378	
Linsley-suites	80	\$5,382	\$5,755	\$2,878	
O'Connor	252	\$4,382	\$4,755	\$2,378	
Peirce	119	\$4,382	\$4,755	\$2,378	
MASSACHUSETTS COLLEGE OF ART	426				
Artists' Residence - Singles*	186	\$9,580	\$9.676	\$4,838	
Artists' Residence - Doubles*	124	\$8,550	\$8,636	\$4,318	
Smith	116	\$6,710	\$6,777	\$3,389	
S.III.	1.0	ψο,,, το	4 0,	φο,σσσ	
MASSACHUSETTS COLLEGE OF LIBERAL ARTS	1,021				
Berkshire	320	\$4,000	\$4,375	\$2,188	
Flagg Townhouses	491	\$4,202	\$4,575	\$2,288	
Hoosac	210	\$3,800	\$4,175	\$2,088	
MASSACHUSETTS MARITIME ACADEMY	1,063				
Addition*	168	\$4,668	\$4,978	\$2,489	
Companies 1-6	895	\$4,668	\$4,978	\$2,489	
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SALEM STATE COLLEGE	1,394			_	
Bates	354	\$5,210	\$5,835	\$2,918	
Bowditch	276	\$4,610	\$5,071	\$2,536	
Central Campus - Singles*	154	\$7,445	\$8,204	\$4,102 \$3,613	
Central Campus - Doubles* Peabody	288 322	\$6,555 \$4,610	\$7,225 \$5,071	\$3,612 \$2,536	
Feabouy	322	φ 4 ,στυ	Ф Э,U1 I	Φ∠,330	
WESTFIELD STATE COLLEGE	2,498				
Apartments	288	\$5,182	\$5,597	\$2,798	
Courtney	484	\$4,762	\$5,143	\$2,571	
Davis	327	\$3,984	\$4,303	\$2,151	
Dickinson	327	\$3,984	\$4,303	\$2,151	
Lammers	320	\$3,984	\$4,307	\$2,153	
Scanlon	343	\$3,984	\$4,303	\$2,151	
New Building - Singles*	173	\$6,230 \$5,500	\$6,516	\$3,258	
New Building - Doubles*	236	\$5,580	\$5,840	\$2,920	
WORCESTER STATE COLLEGE	1,000				
Chandler 1	156	\$5,500	\$5,935	\$2,968	
Chandler 2	264	\$5,500	\$5,935	\$2,968	
Dowden	232	\$4,880	\$5,272	\$2,636	
Wasylean - Singles*	120	\$6,847	\$7,165	\$3,583	
Wasylean - Doubles*	228	\$6,447	\$6,747	\$3,374	
TOTAL RESIDENTIAL PROJECTS	13.163				

TOTAL RESIDENTIAL PROJECTS
System beds 10,341; Campus beds 2,822

BRIDGEWATER STATE COLLEGE	MASSACHUSETTS COLLEGE OF ART & DESIGN			
East Campus Commons*	\$643,984	Kennedy Dining Hall	\$960,738	
Parking Facility	\$94,006	, ,		
<i>,</i>	•	MASSACHUSETTS COLLEGE OF LIBERAL ARTS		
FITCHBURG STATE COLLEGE		Tennis Courts	\$12,527	
Athletic Fields	\$289,773			
Holmes Dining	\$237,262	SALEM STATE COLLEGE		
•		Central Campus Parking Lot	\$157,765	
FRAMINGHAM STATE COLLEGE		O'Keefe Center	\$235,415	
Union Street Parking Lot**	\$233,210	Athletic Fields	\$263,665	
Larned Hall Parking; Athletic Fields	\$141,768			
McCarthy College Center	\$742,471	WORCESTER STATE COLLEGE		
Parking Deck**	\$454,766	Parking Facility	\$729.473	

^{**}Campus Project owned by the Authority

ATTACHMENT 2: ANNUAL POLICY SUPPLEMENT

The following are the Policy Supplements to Attachment 1, 2009/2010 State College Residence Hall Rent Schedule:

- That those colleges with building occupancies of over 100% of design occupancy verify conformance with the Building Code relative to Life Safety and Sanitation requirements and make any necessary adjustments to either the building or numbers of residents. The MSCBA will assist with architectural and code consultants when requested.
- 2. That the 2009/2010 maximum semester rent assessment made by the MSCBA of the Colleges be no more than 100% of total system bed residence hall design occupancy at each College. That the minimum semester rent assessment be no less than 87% for all Colleges in 2009/20010.
- 3. That rent increases to support future debt service costs for new buildings and renovations shall be limited to residence halls at the campus which will benefit from new construction; funds for new buildings must be placed in a separate account and held in reserve for debt service and occupancy expenses of the new building.
- 4. That MSCBA rent increases continue to put value-related pricing into effect through each year's rent certificate, recognizing capital improvements in existing facilities.
- 5. Any changes in use, treatment or configuration of residence hall space must be reviewed with the Authority. In the event that a College converts residence hall space to other uses and pays rent to the MSCBA in lieu of debt service for such use, the number of beds converted to other uses shall reduce the design occupancy. Rent Payments in lieu of student occupancy shall be sufficient to cover MSCBA system-wide costs reasonably allocated to the building.
- 6. That annual College expenditures for repair and maintenance should increase by no less that 0.5% of College operating budgets exclusive of the MSCBA assessment, until the Board of Higher Education target for repair and maintenance spending for general College budgets (currently 5%) is met by the residence hall system. Funds for residence hall annual repair and maintenance performed by the Colleges in 2009/2010 are no less than 3% of the Operating budgets.
- 7. That rent rates shall be adjusted in instances where actual occupancy differs from the design occupancy of a certain room. For example, there shall be a premium rent charged of no less than 150% when one student occupies a double room. There shall be an appropriate discount to the normal rent when three students occupy a double room.
- 8. That residence hall occupancy agreements issued in the fall semester normally shall be written for an entire academic year. The MSCBA shall be given the

- opportunity to participate in the review of waivers requested by students who intend to remain enrolled at the institution.
- Occupancy for system beds shall be calculated on a campus basis (i.e., not by individual buildings). Occupancy calculations for combined campus/system projects shall be calculated as if residents are equally distributed throughout all beds in the complex.

NOTES:

- (a) The Contract for Financial Assistance, Management and Services, dated February 1, 2003, is made between The Commonwealth of Massachusetts (the "Commonwealth"), acting by and through the Board of Higher Education (the "Board") established under Chapter 15A of the General Laws of the Commonwealth, and the Massachusetts State College Building Authority (the "Authority"), a body politic and corporate and public instrumentality of the Commonwealth established under Chapter 703 of the Acts of 1963 of the Commonwealth (as amended, the "Act").
- (b) Annual Capital Improvement Reserve Expenses include expenditures for building repairs and expenditures for capital planning. The Capital Improvement Reserve is established in the Trust Agreements and is funded in accordance with the Trust Agreement requirements.

The Authority will prepare assessment notices for payment to Bond Trustee before October 10, 2009, and April 10, 2010, as required by the Trust Agreements.

Draft App	roved at a Meeting of the Massachusetts State College Building Authority held on January 29, 2009
	Kenneth Wissman Secretary/Treasurer

CERTIFICATE OF 2009/2010 PROJECTED EXPENSES AND RENTS FOR RESIDENCE HALLS AT STATE COLLEGES

In accordance with the provisions of the Contract for Financial Assistance, Management and Services (see Note A) and pursuant to Section 1-9 of Ch. 703 of 1963 as amended, the Massachusetts State College Building Authority hereby submits its Certificate of Projected Expenses and Rents for the State College Residence Halls for the Academic Year 2009/2010 (Fiscal Year 2010). The Authority informs the Board of Higher Education that these are the rents necessary to generate adequate revenues to pay Authority expenses, including debt service, and operate and maintain the residence halls and recommend approval accordingly.

Recommended Actions

That the Board of Higher Education approve the 2009/2010 State College Residence Hall Rent Schedule, dated January 29, 2009, and Policy Supplement as set forth herein.

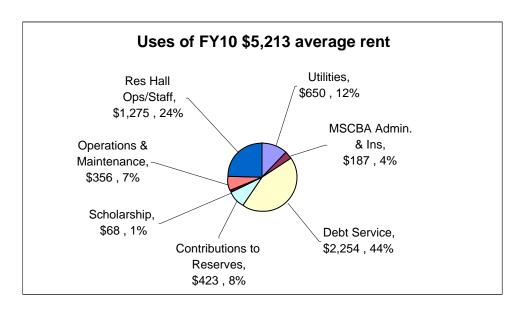
2009/2010 Rent Recommendations

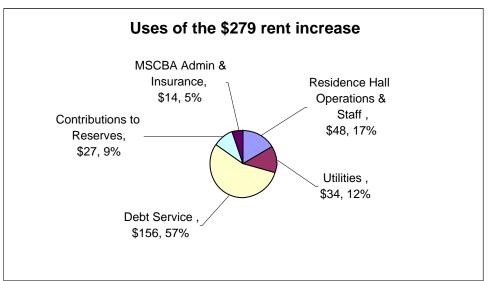
There are no Commonwealth appropriations for residence halls. Student rents fund all College costs of operating the residence halls (cost of operations and general maintenance) as well as the Authority's obligations (debt service for capital projects, insurance expense, and contributions to reserves). In addition, \$1,000,000 of the annual revenue goes towards the Housing Grant Program which redistributes money to students in financial need. In FY 08, approximately 8% of the students in residence received grant awards averaging \$1,060/year (approximately 24% of the average housing cost).

The rent certificate attached to this document recommends residence hall rent increases that average \$279 per academic year per student. With this increase, the average rent for existing beds will be \$5,213 per academic year.

This rent proposal represents a 5.3% increase on existing beds (for increases in the costs of operations, utilities, reserves, and debt service for repair projects). This is lower than last year's increase of 6.0%.

The charts on the following page illustrate the uses of the recommended \$279 gross increase and the \$5,213 average student rent.





Projected Revenues and Expenses

Total Authority revenues for the 2009/2010 academic year are projected at approximately \$56.7 million and expenditures at \$56.7 million, yielding a net loss of approximately \$2,000 or 0.0% of revenues. Any balance at the end of the year is deposited to reserves; any balance due is withdrawn from the reserves. The table on page 7, 2009/10 PROJECTED MSCBA REVENUES AND EXPENDITURES, identifies all categories of Authority projected revenues and expenses.

The table on page 8, 2009/2010 PROJECTED RESIDENCE HALL TOTAL REVENUES AND EXPENDITURES, shows the consolidated residence hall operating budgets. The budget includes total revenue of \$77.0 million and total expenditures of \$75.4 million, yielding an annual gain of \$1.6 million and a fund balance of \$8.8 million. This ending balance, however, is expected to be lower once actual 2008/2009 expenses are reported, primarily due to energy costs projected to be higher than budgeted. The

proposed budget for 2009/20010 attempts to maintain an approximate level of at least 10% of total income in the trust fund reserve.

Compared to the budget for the prior year, 2009/2010 average operating expenses increase from \$9.68 to \$10.04 per gross square foot. Utilities account for \$2.86 of the total operating expenses (an increase from \$2.52 per square foot last year).

2009/2010 PROJECTED MSCBA REVENUES AND EXPENDITURES

+		FY09	FY10	\$ diff	% diff
		<u>Approved</u>	Proposed		
EVEN	<u>UES</u> ding Revenues	f20 670 624	£46 400 E40	PC E47 070	16%
Dull	Residence Halls - System	\$39,670,634 \$23,001,407	\$46,188,510 \$26,165,743	\$6,517,876 \$3,164,336	14%
	Residence Halls - Campus	\$12,895,850	\$14,771,829	\$1,875,979	15%
	Non Residence Halls	\$3,773,377	\$5,250,938	\$1,477,561	39%
		75,115,511	40,200,000	4 1,111,001	
Inve	stment Earnings	\$2,595,496	\$1,761,124	(\$834,372)	(32%)
94A	Section 10, Principal, Interest	\$301,537	\$247,500	(\$54,037)	(18%)
03A	Debt Service Reserve Fund	\$349,847	\$349,847	\$0	(0%)
03A	Debt Service Deposit Agreement	\$19,072	\$6,908	(\$12,163)	(64%)
03B	Debt Service Reserve Fund	\$487,244	\$144,565	(\$342,679)	(70%)
_	Debt Service Deposit Agreement	\$189,605	\$55,000	(\$134,605)	(71%)
04A	Debt Service Reserve Fund	\$194,547	\$99,013	(\$95,534)	(49%)
_	Debt Service Deposit Agreement	\$13,229	\$4,449	(\$8,780)	(66%)
	Debt Service Reserve Fund	\$139,387	\$139,387	\$0	0%
_	Debt Service Deposit Agreement	\$12,300	\$12,272	(\$27)	(0%)
	Debt Service Reserve Fund	\$290,212	\$290,212	\$0	0%
_	Debt Service Deposit Agreement	\$30,757	\$6,943	(\$23,814)	(77%)
	2007 Repair Project Fund	\$0	\$0	\$0	n/a
_	Debt Service Reserve Fund	\$332,817	\$319,546	(\$13,271)	(4%)
_	Debt Service Deposit Agreement	\$17,789	\$15,173	(\$2,616)	(15%)
_	2008 repair project funds	\$217,153	\$0	(\$217,153)	(100%)
09A	Debt Service Reserve Fund	\$0	\$70,307	\$70,307	n/a
Can	ital Commitments	\$3,842,816	\$8,746,932	\$4,904,116	128%
Сар	HUD Grant for Debt Service	\$3,842,816 \$211,890	\$8,746,932 \$211,890	\$4,904,116 \$0	0%
08Δ	Capitalized Interest	\$3,004,349	\$7,749,297	\$4,744,949	158%
UUA	Bond Funds for PM salary & expense	\$626,577	\$785,745	\$159,168	25%
	Dona i una foi i Waaiary & expense	ψ020,377	Ψ100,140	ψ133,100	2370
OTAL	REVENUES	\$46,108,946	\$56,696,565	\$10,587,620	23%
VDEN.	DITURES				
_	DITURES erating Expenses	\$3,356,544	\$3,741,135	\$384,591	11%
Ope	Authority Operating Expenses	\$1,856,544	\$2,226,135	\$369,591	20%
+	Property and Liability Insurance	\$500,000	\$515,000	\$15,000	3%
+	Operating Reserve	\$1,000,000	\$1,000,000	\$13,000	0%
	Operating reserve	ψ1,000,000	ψ1,000,000	ΨΟ	070
Deb	t Service	\$38,163,162	\$47,745,582	\$9,582,420	25%
_	Principal	\$4,755,000	\$5,110,000	\$355,000	7%
	Interest	\$2,582,905	\$2,226,280	(\$356,625)	(14%)
_	Principal	\$1,015,000	\$1,260,000	\$245,000	24%
_	Interest	\$5,074,170	\$5,043,720	(\$30,450)	(1%)
	Principal	\$1,205,000	\$1,265,000	\$60,000	5%
03B	Interest	\$4,009,350	\$3,949,100	(\$60,250)	(2%)
04A	Principal	\$1,185,000	\$1,270,000	\$85,000	7%
_	Interest	\$2,825,513	\$2,789,963	(\$35,550)	(1%)
_	Principal	\$0	\$0	\$0	n/a
04B	Interest	\$1,014,770	\$1,014,770	\$0	0%
05A	Principal	\$1,375,000	\$1,410,000	\$35,000	3%
	Interest	\$1,423,919	\$1,382,669	(\$41,250)	(3%)
06A	Principal	\$1,530,000	\$1,690,000	\$160,000	10%
06A	Interest	\$4,706,750	\$4,645,550	(\$61,200)	(1%)
08A	Principal	\$50,000	\$1,395,000	\$1,345,000	2690%
08A	Interest	\$5,410,786	\$4,615,125	(\$795,661)	(15%)
09A	Principal	\$0	\$410,000	\$410,000	n/a
09A	Interest	\$0	\$8,268,406	\$8,268,406	n/a
	erve Deposits	\$4,500,997	\$5,212,313	\$711,315	16%
Res		\$4,048,082	\$4,348,082	\$300,000	7%
Res	System Capital Improvement Reserve			\$13,815	3%
Res	System Capital Improvement Reserve Campus Project Capital Reserve		341b 7.31		
Res	Campus Project Capital Reserve	\$402,915	\$416,731 \$200,000		
Res	 		\$200,000	\$150,000	300% n/a
	Campus Project Capital Reserve Multipurpose Reserve Section 10 Reserve	\$402,915 \$50,000 \$0	\$200,000 \$247,500	\$150,000 \$247,500	300% n/a
	Campus Project Capital Reserve Multipurpose Reserve	\$402,915 \$50,000	\$200,000	\$150,000	300%
OTAL	Campus Project Capital Reserve Multipurpose Reserve Section 10 Reserve EXPENDITURES	\$402,915 \$50,000 \$0	\$200,000 \$247,500	\$150,000 \$247,500	300% n/a
OTAL AIN/Le	Campus Project Capital Reserve Multipurpose Reserve Section 10 Reserve EXPENDITURES	\$402,915 \$50,000 \$0 \$46,020,704	\$200,000 \$247,500 \$56,699,030	\$150,000 \$247,500 \$10,678,327	300% n/a 23%

RESIDENCE HALL TOTAL REVENUES AND EXPENDITURES FY08 ACTUAL, FY09 BUDGET AND FY10 PROPOSED

OPENING FUND BALANCE July 1	FY08 <u>Actual</u> \$5,055,618	FY09 <u>Budget</u> \$5,902,944	FY10 <u>Proposed</u> \$7,228,436	\$ change <u>FY09/10</u> \$1,325,492	% change FY09/FY10
Income					
Income Academic Year Room Rental	\$50,000,004	\$64,242,809	\$70.070.506	60 400 707	10.70/
	\$59,020,994	. , ,	\$72,373,536	\$8,130,727	12.7%
Laundry/Vending Commissions Interest	\$354,557 \$322,087	\$344,391 \$320,500	\$320,900 \$274,705	(\$23,491) (\$45,795)	-6.8% -14.3%
Summer Room Rental	\$806,142	\$730,160	\$837,553	\$107,393	14.7%
Summer Conferences Fees	\$760,319	\$670,280	\$695,113	\$24,833	3.7%
Room Damage Assessments	\$252,119	\$302,146	\$304,846	\$2,700	0.9%
College Support to Operating Budget	\$1,784,904	\$1,394,500	\$1,444,500	\$50,000	3.6%
MSCBA Support to Operating Budget	\$102,388	\$368,341	\$0	(\$368,341)	-100.0%
Other Income	\$438,774	\$1,016,365	\$766,143	(\$250,222)	-24.6%
Total Income	\$63,842,284	\$69,389,492	\$77,017,296	\$7,627,804	11.0%
Disbursements					
AA Employee Compensation	\$9,998,158	\$10,339,183	\$10,772,441	\$433,258	4.2%
BB Employee Related Expenses	\$109,524	\$152,746	\$160,378	\$7,632	5.0%
CC Special Employees/Students	\$2,377,656	\$2,660,327	\$2,752,272	\$91,945	3.5%
DD Fringe Benefits, Insurance	\$3,822,654	\$3,512,207	\$3,826,076	\$313,869	8.9%
EE Administrative Expenses	\$501,925	\$447,287	\$535,316	\$88,029	19.7%
FF Facility Operational Exp.	\$959,793	\$1,096,349	\$1,202,399	\$106,050	9.7%
GG Energy/Sewer & Water	\$8,277,412	\$8,620,330	\$9,542,207	\$921,877	10.7%
HH Consultant Services	\$222,532	\$328,025	\$344,522	\$16,497	5.0%
JJ Operational Services	\$672,388	\$874,241	\$848,910	(\$25,331)	-2.9%
KK Equipment	\$208,011	\$221,720	\$237,663	\$15,943	7.2%
LL Maintenance, Repair	\$824,038	\$915,111	\$1,032,934	\$117,823	12.9%
MM Room Damage Expenditures	\$7,398	\$151,846	\$153,000	\$1,154	0.8%
NN Infrastructure C/M	\$1,144,977	\$1,179,758	\$1,396,159	\$216,401	18.3%
RR Benefit Program	\$380,859	\$538,137	\$489,478	(\$48,659)	-9.0%
UU Technology Related Expenses	\$148,108	\$153,887	\$173,647	<u>\$19,760</u>	12.8%
Subtotal Building Costs	\$29,655,431	\$31,191,153	\$33,467,401	\$2,276,248	7.3%
MSCBA Payments					
System Assessment	\$ 20,414,377	\$22,817,606	\$26,165,743	\$3,348,137	14.7%
Campus Assessment	\$ 11,790,234	\$12,983,701	\$14,771,829	\$1,788,128	13.8%
Subtotal MSCBA Payments	\$32,204,611	\$35,801,307	\$40,937,572	\$5,136,265	14.3%
Housing Grant Program	\$1,061,009	\$1,001,539	\$1,000,000	(\$1,539)	-0.2%
Other Disbursements	\$73,907	\$70,000	<u>\$0</u>	(\$70,000)	-100.0%
Subtotal Other Costs	\$1,134,916	\$1,071,539	\$1,000,000	(\$71,539)	-6.7%
Total Disbursements	\$62,994,958	\$68,063,999	\$75,404,973	\$7,340,974	10.8%
NET CAIN (LOSS)	#0.47.000	Ø4 005 400	# 4 040 000	# 000 000	04.00/
NET GAIN (LOSS) NET GAIN (LOSS) / TOTAL INCOME	\$847,326 1.3%	\$1,325,492 1.9%	\$1,612,322 2.1%	\$286,830	21.6% 9.6%
ENDING FUND BALANCE as of June 30	\$5,902,944	\$7,228,436	\$8,840,758	\$1,612,322	22.3%
FUND BALANCE / TOTAL INCOME	9.2%	10.4%	11.5%	. , ,-	10.2%
DESIGN OCCUPANCY - TOTAL	12,776	12,784	13,163	379	3.0%
DESIGN OCCUPANCY - System	10,373	10,373	10,341	(32)	-0.3%
DESIGN OCCUPANCY - Campus	2,403	2,411	2,822	411	17.0%

System beds: all buildings constructed prior to 1998.

Campus beds: new residence halls and residence hall expansions since 1998.

MSCBA OPERATING BUDGET – FY08 ACTUAL, FY09 BUDGET, FY10 PROPOSED

	FY08 Actual	FY09 Budget	FY10 Proposed	\$ Change FY09-FY10	% Change FY09-FY10
CATEGORY			-		
AUTHORITY OPERATING					
SALARY & TAXES	533,398	684,808	769,691	84,882	12%
RETIREMENT PLAN CONTRIBUTION	76,450	100,265	112,693	12,428	12%
MEDICAL INSURANCE	28,043	46,644	52,757	6,113	13%
	-,-	-,-	- , -	-,	
CONSULTANTS					
CONSULTANT FEES	17,779	15,000	18,000	3,000	20%
CONTRACT SERVICES	31,146	35,000	35,000	0	0%
TRUSTEE FEES	20,700	26,250	26,250	0	0%
LEGAL & ACCOUNTING					
LEGAL	111,790	115,000	115,000	0	0%
ACCOUNTING	83,908	88,000	90,000	2,000	2%
OCCUPANCY EXPENSE					
CONDO FEE/REPAIR/ELECTRIC	29,686	30,000	130,000	100,000	333%
AUTHORITY ADMIN EXPENSE					
AUTHORITY EXPENSE	46,188	55,000	55,000	0	0%
OFFICE SUPPLIES	11,574	12,000	12,000	0	0%
PRINTING & PUBLICATIONS, DUES	5,937	5,000	6,000	1,000	20%
TELEPHONE/DATA SVCS.	9,067	10,000	10,000	0	0%
OFFICE EQUIPMENT (technology/furniture)	8,075	7,000	8,000	1,000	14%
Total OPERATING BUDGET	\$1,013,742	\$1,229,967	\$1,440,391	\$210,423	17%
	* 1,0 10,1 1	+ -,===,===	4 1, 1 10,00 1	4 _10,1_0	
CAPITAL FUNDED (Includes all Capital Fund Source	s)				
SALARY	549,770	458,411	579,283	120,872	26%
RETIREMENT PLAN CONTRIBUTION*	79,720	67,117	84,814	17,697	26%
MEDICAL INSURANCE	32,020	26,049	46,647	20,598	79%
CAP FUNDED ADMIN	75,000	75,000	75,000	0	0%
Total Capital Funded	736,511	626,577	785,745	159,167	25%
rotal Capital I unded	750,511	020,377	100,140	133,107	23/0
Operating Budget Net of Capital Reimbursements	1,750,252	1,856,544	2,226,135	369,591	20%