

Massachusetts
Community Colleges

**Key Performance
Indicators**
Linear Trends

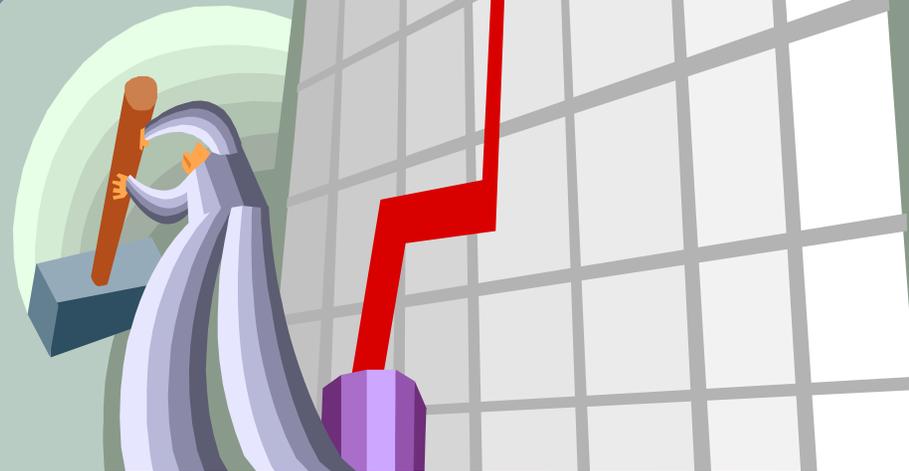


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80% Draw Communities

Regions of Massachusetts

Performance Accountability Objective: Access and Affordability

Annual Unduplicated Credit Headcount

Annual FTE Enrollment

Fall Unduplicated Credit Headcount

Fall FTE Enrollment

Tuition and Fees as Percent of State Median Family Income

Percent of Total Undergraduate Enrollment Comprised of Minorities

Annual Unduplicated Credit Headcount

	Fiscal Year				
	2005	2006	2007	2008	2009
Berkshire Community College	3,127	3,115	2,961	3,000	3,103
Bristol Community College	9,318	9,362	9,680	10,449	11,437
Bunker Hill Community College	12,007	12,340	12,966	13,627	14,448
Cape Cod Community College	6,134	6,350	6,413	6,527	6,562
Greenfield Community College	3,028	2,900	2,916	2,918	3,164
Holyoke Community College	8,818	8,527	8,552	8,758	9,041
Mass Bay Community College	7,710	7,606	7,732	7,754	7,924
Massasoit Community College	10,239	10,148	10,248	10,614	10,844
Middlesex Community College	11,389	11,221	11,484	11,456	12,095
Mt. Wachusett Community College	5,570	5,587	5,710	5,882	6,282
North Shore Community College	9,338	9,683	10,059	10,242	10,451
Northern Essex Community College	8,503	8,839	8,848	8,831	9,586
Quinsigamond Community College	8,558	8,385	8,796	9,455	10,167
Roxbury Community College	3,200	3,379	3,443	3,488	3,747
Springfield Technical Community College	8,612	8,246	8,555	8,506	8,993
Community College Total	115,551	115,688	118,363	121,507	127,844

Source: HEIRS

Annual FTE Enrollment

	Fiscal Year				
	2005	2006	2007	2008	2009
Berkshire Community College	1,398.1	1,365.0	1,316.6	1,363.8	1,443.6
Bristol Community College	4,090.9	4,051.3	4,185.7	4,554.6	5,026.7
Bunker Hill Community College	4,895.4	4,992.9	5,202.6	5,538.2	6,075.0
Cape Cod Community College	2,321.3	2,458.0	2,510.5	2,553.5	2,669.7
Greenfield Community College	1,427.0	1,357.7	1,326.3	1,343.7	1,385.0
Holyoke Community College	4,192.4	4,055.1	4,252.2	4,473.7	4,666.8
Mass Bay Community College	3,483.2	3,422.2	3,421.9	3,353.8	3,386.9
Massasoit Community College	4,360.3	4,319.9	4,465.8	4,504.3	4,817.0
Middlesex Community College	4,927.9	4,899.1	5,048.5	5,024.6	5,383.1
Mt. Wachusett Community College	2,401.7	2,498.2	2,521.5	2,609.9	2,819.7
North Shore Community College	4,150.6	4,277.0	4,479.5	4,609.2	4,763.5
Northern Essex Community College	3,698.7	3,832.2	3,921.8	3,838.6	4,323.2
Quinsigamond Community College	3,938.9	3,848.8	3,996.3	4,446.3	4,894.0
Roxbury Community College	1,435.3	1,513.9	1,518.2	1,512.5	1,612.9
Springfield Technical Community College	4,062.8	3,921.8	3,997.5	3,978.4	4,223.2
Community College Total	50,784.4	50,813.1	52,165.0	53,705.2	57,490.2

Source: HEIRS

Fall Unduplicated Credit Headcount

	Fall-2005	Fall-2006	Fall-2007	Fall-2008	Fall-2009
Berkshire Community College	2,328	2,225	2,267	2,275	2,601
Bristol Community College	6,873	6,927	7,388	8,100	8,767
Bunker Hill Community College	7,837	8,212	8,806	9,497	11,009
Cape Cod Community College	4,175	4,251	4,434	4,452	4,657
Greenfield Community College	2,217	2,208	2,236	2,317	2,546
Holyoke Community College	6,265	6,297	6,461	6,592	7,473
Mass Bay Community College	5,015	5,040	5,018	5,118	5,564
Massasoit Community College	6,706	6,975	7,064	7,394	7,941
Middlesex Community College	8,008	8,109	8,124	8,522	9,516
Mt. Wachusett Community College	4,170	3,937	4,147	4,385	4,761
North Shore Community College	6,604	6,910	7,107	7,224	7,968
Northern Essex Community College	6,362	6,361	6,526	7,020	7,385
Quinsigamond Community College	5,969	6,015	6,653	7,227	8,348
Roxbury Community College	2,236	2,329	2,398	2,482	2,749
Springfield Technical Community College	5,823	5,992	6,073	6,331	6,782
Community College Total	80,588	81,788	84,702	88,936	98,067

Source: HEIRS

Fall FTE Enrollment

	Fall-2005	Fall-2006	Fall-2007	Fall-2008	Fall-2009
Berkshire Community College	1,347.9	1,338.1	1,343.2	1,412.8	1,555.9
Bristol Community College	4,136.1	4,175.7	4,510.5	5,059.2	5,545.0
Bunker Hill Community College	4,305.9	4,488.1	4,813.3	5,281.6	6,227.7
Cape Cod Community College	2,271.6	2,332.9	2,449.5	2,537.3	2,710.5
Greenfield Community College	1,359.6	1,328.3	1,367.8	1,366.4	1,561.5
Holyoke Community College	3,996.5	4,175.7	4,364.4	4,458.1	5,073.8
Mass Bay Community College	3,181.7	3,126.3	3,118.5	3,145.5	3,483.0
Massasoit Community College	4,082.9	4,266.0	4,301.9	4,525.7	4,875.7
Middlesex Community College	4,799.8	4,876.5	4,868.6	5,132.9	5,833.9
Mt. Wachusett Community College	2,586.2	2,398.9	2,523.6	2,689.0	2,911.8
North Shore Community College	4,040.4	4,217.7	4,362.2	4,453.5	5,022.6
Northern Essex Community College	3,706.7	3,759.7	3,849.2	4,152.3	4,493.3
Quinsigamond Community College	3,622.5	3,698.2	4,116.0	4,498.5	5,283.3
Roxbury Community College	1,374.8	1,390.5	1,463.6	1,476.5	1,710.5
Springfield Technical Community College	3,742.3	3,774.4	3,804.6	4,038.5	4,310.3
Community College Total	48,555.0	49,346.9	51,256.9	54,227.9	60,598.9

Source: HEIRS

Tuition and Fees* as Percent of State Median Family Income

		2005	2006	2007	2008	2009
Berkshire Community College	Tuition and Fees	\$3,390	\$3,600	\$3,676	\$3,826	\$3,930
	Median Family Income	\$68,701	\$71,655	\$74,463	\$78,497	\$81,569
	Tuition and Fees as a % of Median Income	4.9%	5.0%	4.9%	4.9%	4.8%
Bristol Community College	Tuition and Fees	\$3,240	\$3,750	\$3,750	\$3,750	\$3,840
	Median Family Income	\$68,701	\$71,655	\$74,463	\$78,497	\$81,569
	Tuition and Fees as a % of Median Income	4.7%	5.2%	5.0%	4.8%	4.7%
Bunker Hill Community College	Tuition and Fees	\$3,000	\$3,000	\$3,000	\$3,180	\$3,480
	Median Family Income	\$68,701	\$71,655	\$74,463	\$78,497	\$81,569
	Tuition and Fees as a % of Median Income	4.4%	4.2%	4.0%	4.1%	4.3%
Cape Cod Community College	Tuition and Fees	\$3,660	\$3,660	\$3,660	\$3,946	\$4,080
	Median Family Income	\$68,701	\$71,655	\$74,463	\$78,497	\$81,569
	Tuition and Fees as a % of Median Income	5.3%	5.1%	4.9%	5.0%	5.0%
Greenfield Community College	Tuition and Fees	\$3,648	\$3,982	\$4,098	\$4,488	\$4,638
	Median Family Income	\$68,701	\$71,655	\$74,463	\$78,497	\$81,569
	Tuition and Fees as a % of Median Income	5.3%	5.6%	5.5%	5.7%	5.7%
Holyoke Community College	Tuition and Fees	\$3,098	\$3,188	\$3,278	\$3,428	\$3,558
	Median Family Income	\$68,701	\$71,655	\$74,463	\$78,497	\$81,569
	Tuition and Fees as a % of Median Income	4.5%	4.4%	4.4%	4.4%	4.4%
Mass Bay Community College	Tuition and Fees	\$3,650	\$3,650	\$3,650	\$3,650	\$4,610
	Median Family Income	\$68,701	\$71,655	\$74,463	\$78,497	\$81,569
	Tuition and Fees as a % of Median Income	5.3%	5.1%	4.9%	4.6%	5.7%
Massasoit Community College	Tuition and Fees	\$3,330	\$3,330	\$3,330	\$3,330	\$3,510
	Median Family Income	\$68,701	\$71,655	\$74,463	\$78,497	\$81,569
	Tuition and Fees as a % of Median Income	4.8%	4.6%	4.5%	4.2%	4.3%

Source: DHE Tuition and Fee Survey; US Census; American Community Survey

* Annual Tuition and Fees derived from fall rates; Community College Average Tuition and Fees are calculated as a weighted average

		2005	2006	2007	2008	2009
Northeastern States Average **	Tuition and Fees	\$2,971	\$3,063	\$3,294	\$3,428	\$3,551
	Median Family Income	\$62,052	\$64,147	\$66,601	\$70,423	\$72,801
	Tuition and Fees as a % of Median Income	4.8%	4.8%	4.9%	4.9%	4.9%

** Northeastern States Average calculated from IPEDS, using New England and Mideast states in Carnegie Classification 40

Tuition and Fees* as Percent of State Median Family Income

		2005	2006	2007	2008	2009
Middlesex Community College	Tuition and Fees	\$3,650	\$3,650	\$3,740	\$3,860	\$4,010
	Median Family Income	\$68,701	\$71,655	\$74,463	\$78,497	\$81,569
	Tuition and Fees as a % of Median Income	5.3%	5.1%	5.0%	4.9%	4.9%
Mt. Wachusett Community College	Tuition and Fees	\$4,010	\$3,970	\$4,120	\$4,420	\$4,540
	Median Family Income	\$68,701	\$71,655	\$74,463	\$78,497	\$81,569
	Tuition and Fees as a % of Median Income	5.8%	5.5%	5.5%	5.6%	5.6%
North Shore Community College	Tuition and Fees	\$3,390	\$3,480	\$3,480	\$3,630	\$3,750
	Median Family Income	\$68,701	\$71,655	\$74,463	\$78,497	\$81,569
	Tuition and Fees as a % of Median Income	4.9%	4.9%	4.7%	4.6%	4.6%
Northern Essex Community College	Tuition and Fees	\$2,970	\$3,150	\$3,060	\$3,330	\$3,510
	Median Family Income	\$68,701	\$71,655	\$74,463	\$78,497	\$81,569
	Tuition and Fees as a % of Median Income	4.3%	4.4%	4.1%	4.2%	4.3%
Quinsigamond Community College	Tuition and Fees	\$3,600	\$3,600	\$3,750	\$3,870	\$3,960
	Median Family Income	\$68,701	\$71,655	\$74,463	\$78,497	\$81,569
	Tuition and Fees as a % of Median Income	5.2%	5.0%	5.0%	4.9%	4.9%
Roxbury Community College	Tuition and Fees	\$3,460	\$3,460	\$3,460	\$3,660	\$3,750
	Median Family Income	\$68,701	\$71,655	\$74,463	\$78,497	\$81,569
	Tuition and Fees as a % of Median Income	5.0%	4.8%	4.6%	4.7%	4.6%
Springfield Technical Community College	Tuition and Fees	\$3,204	\$3,354	\$3,456	\$3,576	\$3,696
	Median Family Income	\$68,701	\$71,655	\$74,463	\$78,497	\$81,569
	Tuition and Fees as a % of Median Income	4.7%	4.7%	4.6%	4.6%	4.5%
Community Colleges	Tuition and Fees	\$3,385	\$3,477	\$3,519	\$3,654	\$3,851
	Median Family Income	\$68,701	\$71,655	\$74,463	\$78,497	\$81,569
	Tuition and Fees as a % of Median Income	4.9%	4.9%	4.7%	4.7%	4.7%

Source: DHE Tuition and Fee Survey; US Census; American Community Survey

* Annual Tuition and Fees derived from fall rates; Community College Average Tuition and Fees are calculated as a weighted average

		2005	2006	2007	2008	2009
Northeastern States Average **	Tuition and Fees	\$2,971	\$3,063	\$3,294	\$3,428	\$3,551
	Median Family Income	\$62,052	\$64,147	\$66,601	\$70,423	\$72,801
	Tuition and Fees as a % of Median Income	4.8%	4.8%	4.9%	4.9%	4.9%

** Northeastern States Average calculated from IPEDS, using New England and Mideast states in Carnegie Classification 40

Percent of Total Undergraduate Enrollment Comprised of Minorities

	Fall-2005		Fall-2006		Fall-2007		Fall-2008		Fall-2009	
	#	% of Known Ethnicity								
Berkshire Community College	215	9.8%	215	10.1%	231	10.8%	280	12.9%	365	14.6%
Bristol Community College	782	12.6%	796	12.9%	876	13.3%	1,027	14.3%	1,200	15.5%
Bunker Hill Community College	4,341	59.9%	4,402	59.8%	4,527	57.9%	4,969	59.0%	5,070	63.2%
Cape Cod Community College	461	12.4%	473	12.7%	495	12.6%	517	13.0%	546	13.0%
Greenfield Community College	181	8.9%	186	9.0%	197	9.4%	208	9.5%	283	11.4%
Holyoke Community College	1,405	23.2%	1,407	22.9%	1,494	23.8%	1,628	25.4%	1,977	27.1%
Mass Bay Community College	1,144	24.0%	1,182	24.8%	1,336	28.3%	1,450	30.4%	1,720	33.3%
Massasoit Community College	1,340	21.9%	1,582	24.5%	1,546	24.0%	2,036	29.3%	2,276	30.6%
Middlesex Community College	1,946	24.8%	2,111	26.3%	2,138	26.8%	2,369	28.5%	2,769	29.7%
Mt. Wachusett Community College	635	16.5%	629	17.5%	715	19.0%	816	20.5%	1,019	22.8%
North Shore Community College	1,542	24.9%	1,609	25.0%	1,788	27.1%	1,890	28.7%	2,121	27.8%
Northern Essex Community College	1,592	27.1%	1,647	28.1%	1,756	29.5%	2,019	31.6%	2,353	34.3%
Quinsigamond Community College	1,283	22.8%	1,383	24.3%	1,662	26.2%	1,852	26.9%	2,147	26.8%
Roxbury Community College	1,529	92.7%	1,685	93.1%	1,775	93.0%	1,834	93.1%	1,996	91.9%
Springfield Technical Community College	1,863	34.7%	1,836	34.0%	1,938	36.1%	2,283	39.5%	2,475	40.4%
Community Colleges	20,259	27.1%	21,143	28.0%	22,474	28.9%	25,178	30.7%	28,317	31.7%

Institution	80% Draw Region	DED Region 18 and Over Minority Population
Berkshire Community College	4.9%	4.9%
Bristol Community College	10.2%	10.8%
Bunker Hill Community College	34.6%	21.1%
Cape Cod Community College	5.9%	6.4%
Greenfield Community College	10.2%	16.4%
Holyoke Community College	21.7%	16.4%
Mass Bay Community College	27.2%	21.1%
Massasoit Community College	27.6%	10.8%
Middlesex Community College	17.4%	14.6%
Mt. Wachusett Community College	17.4%	11.9%
North Shore Community College	29.7%	14.6%
Northern Essex Community College	21.2%	14.6%
Quinsigamond Community College	14.1%	11.9%
Roxbury Community College	42.1%	21.1%

Percent of Total Undergraduate Enrollment Comprised of Minorities

Institution	80% Draw Region	DED Region 18 and Over Minority Population
Springfield Technical Community College	24.0%	16.4%
Summary	20.5%	

Source: HEIRS Student File; US Census

* Note: Enrollment data not included for unknown or non-resident alien students. Minority population is based on all individuals 18 and over that reported a race or ethnicity other than "White, Non-Hispanic" for the 2000 Census. Institutional 80% draw communities are listed in Appendix C.

Performance Accountability Objective: Student Access and Success

Annual Credit Course Completion Rate

Fall to Fall Persistence Rate

Fall to Spring Persistence Rate

Success Indicator

Number of Annual Degrees and Certificates Awarded

Nursing Exam Pass Rate

Annual Credit Course Completion Rate

	Fiscal Year				
	2005	2006	2007	2008	2009
Berkshire Community College	77.1%	76.8%	76.3%	75.2%	75.6%
Bristol Community College	78.9%	78.8%	79.3%	78.4%	78.5%
Bunker Hill Community College	74.3%	75.2%	75.5%	76.2%	76.6%
Cape Cod Community College	77.6%	73.8%	74.3%	74.1%	74.7%
Greenfield Community College	81.6%	82.4%	81.3%	81.0%	80.4%
Holyoke Community College	76.6%	75.2%	76.1%	77.3%	77.0%
Mass Bay Community College	76.2%	75.5%	73.8%	74.4%	76.5%
Massasoit Community College	75.9%	76.4%	75.6%	76.9%	76.1%
Middlesex Community College	74.7%	74.5%	74.1%	74.7%	76.1%
Mt. Wachusett Community College	80.3%	82.0%	83.0%	81.1%	81.9%
North Shore Community College	74.1%	72.9%	72.9%	71.9%	74.8%
Northern Essex Community College	75.6%	73.2%	71.4%	72.3%	73.3%
Quinsigamond Community College	76.0%	75.1%	74.8%	74.8%	75.3%
Roxbury Community College	77.9%	76.8%	76.7%	78.1%	77.8%
Springfield Technical Community College	78.4%	78.4%	79.3%	80.1%	79.1%
Community College Average	76.5%	76.0%	75.8%	76.1%	76.7%

**First-Year Retention Rate (Fall-to-Fall)
New First-Time, Full-Time Degree-Seeking Students**

		Cohorts				
		Fall-2004	Fall-2005	Fall-2006	Fall-2007	Fall-2008
Berkshire Community College	Full-time First-time Degree-Seeking Students *	306	297	317	336	377
	# Retained at Institution	182	188	176	199	229
	% Retained at Institution	59.5%	63.3%	55.5%	59.2%	60.7%
	Retained Anywhere	206	205	212	221	247
	% Retained Anywhere	67.3%	69.0%	66.9%	65.8%	65.5%
Bristol Community College	Full-time First-time Degree-Seeking Students *	1,245	1,099	1,088	1,173	1,332
	# Retained at Institution	760	666	692	769	854
	% Retained at Institution	61.0%	60.6%	63.6%	65.6%	64.1%
	Retained Anywhere	840	737	759	850	883
	% Retained Anywhere	67.5%	67.1%	69.8%	72.5%	66.3%
Bunker Hill Community College	Full-time First-time Degree-Seeking Students *	781	630	631	937	857
	# Retained at Institution	389	306	334	486	487
	% Retained at Institution	49.8%	48.6%	52.9%	51.9%	56.8%
	Retained Anywhere	477	354	395	591	541
	% Retained Anywhere	61.1%	56.2%	62.6%	63.1%	63.1%
Cape Cod Community College	Full-time First-time Degree-Seeking Students *	420	499	560	617	613
	# Retained at Institution	240	269	312	350	343
	% Retained at Institution	57.1%	53.9%	55.7%	56.7%	56.0%
	Retained Anywhere	288	327	378	407	368
	% Retained Anywhere	68.6%	65.5%	67.5%	66.0%	60.0%
Greenfield Community College	Full-time First-time Degree-Seeking Students *	281	226	182	209	192
	# Retained at Institution	166	127	100	118	112
	% Retained at Institution	59.1%	56.2%	54.9%	56.5%	58.3%
	Retained Anywhere	187	148	121	137	121
	% Retained Anywhere	66.5%	65.5%	66.5%	65.6%	63.0%
Holyoke Community College	Full-time First-time Degree-Seeking Students *	1,120	1,137	1,255	1,337	1,302
	# Retained at Institution	653	670	746	773	835
	% Retained at Institution	58.3%	58.9%	59.4%	57.8%	64.1%
	Retained Anywhere	728	749	820	847	891
	% Retained Anywhere	65.0%	65.9%	65.3%	63.4%	68.4%

**First-Year Retention Rate (Fall-to-Fall)
New First-Time, Full-Time Degree-Seeking Students**

		Cohorts				
		Fall-2004	Fall-2005	Fall-2006	Fall-2007	Fall-2008
Mass Bay Community College	Full-time First-time Degree-Seeking Students *	819	799	657	716	778
	# Retained at Institution	426	416	336	397	471
	% Retained at Institution	52.0%	52.1%	51.1%	55.4%	60.5%
	Retained Anywhere	543	502	427	486	518
	% Retained Anywhere	66.3%	62.8%	65.0%	67.9%	66.6%
Massasoit Community College	Full-time First-time Degree-Seeking Students *	1,326	1,053	1,142	1,107	1,290
	# Retained at Institution	760	587	627	645	756
	% Retained at Institution	57.3%	55.7%	54.9%	58.3%	58.6%
	Retained Anywhere	851	664	735	739	828
	% Retained Anywhere	64.2%	63.1%	64.4%	66.8%	64.2%
Middlesex Community College	Full-time First-time Degree-Seeking Students *	1,246	1,297	1,326	1,302	1,383
	# Retained at Institution	691	717	721	751	815
	% Retained at Institution	55.5%	55.3%	54.4%	57.7%	58.9%
	Retained Anywhere	850	870	862	910	922
	% Retained Anywhere	68.2%	67.1%	65.0%	69.9%	66.7%
Mt. Wachusett Community College	Full-time First-time Degree-Seeking Students *	683	752	606	648	725
	# Retained at Institution	332	350	319	340	406
	% Retained at Institution	48.6%	46.5%	52.6%	52.5%	56.0%
	Retained Anywhere	400	420	389	417	462
	% Retained Anywhere	58.6%	55.9%	64.2%	64.4%	63.7%
North Shore Community College	Full-time First-time Degree-Seeking Students *	939	917	992	1,031	1,043
	# Retained at Institution	561	505	606	602	661
	% Retained at Institution	59.7%	55.1%	61.1%	58.4%	63.4%
	Retained Anywhere	624	568	674	683	689
	% Retained Anywhere	66.5%	61.9%	67.9%	66.2%	66.1%
Northern Essex Community College	Full-time First-time Degree-Seeking Students *	626	728	777	701	818
	# Retained at Institution	374	433	436	424	498
	% Retained at Institution	59.7%	59.5%	56.1%	60.5%	60.9%
	Retained Anywhere	428	492	504	492	526
	% Retained Anywhere	68.4%	67.6%	64.9%	70.2%	64.3%

**First-Year Retention Rate (Fall-to-Fall)
New First-Time, Full-Time Degree-Seeking Students**

		Cohorts				
		Fall-2004	Fall-2005	Fall-2006	Fall-2007	Fall-2008
Quinsigamond Community College	Full-time First-time Degree-Seeking Students *	813	941	923	1,087	1,188
	# Retained at Institution	434	492	504	631	695
	% Retained at Institution	53.4%	52.3%	54.6%	58.0%	58.5%
	Retained Anywhere	496	562	575	700	737
	% Retained Anywhere	61.0%	59.7%	62.3%	64.4%	62.0%
Roxbury Community College	Full-time First-time Degree-Seeking Students *	332	374	294	331	296
	# Retained at Institution	146	190	157	154	166
	% Retained at Institution	44.0%	50.8%	53.4%	46.5%	56.1%
	Retained Anywhere	174	216	184	187	186
	% Retained Anywhere	52.4%	57.8%	62.6%	56.5%	62.8%
Springfield Technical Community College	Full-time First-time Degree-Seeking Students *	783	881	812	727	958
	# Retained at Institution	443	511	463	433	505
	% Retained at Institution	56.6%	58.0%	57.0%	59.6%	52.7%
	Retained Anywhere	484	566	512	469	544
	% Retained Anywhere	61.8%	64.2%	63.1%	64.5%	56.8%
Community College	Full-time First-time Degree-Seeking Students *	11,720	11,630	11,562	12,259	13,152
	# Retained at Institution	6,557	6,427	6,529	7,072	7,833
	% Retained at Institution	55.9%	55.3%	56.5%	57.7%	59.6%
	Retained Anywhere	7,576	7,380	7,547	8,136	8,463
	% Retained Anywhere	64.6%	63.5%	65.3%	66.4%	64.3%

* Note: Cohort Identification: HEIRS II Fall Term Credit Student Unit Record File. Data Elements: Student Type at Current Registration= New; New Student Type=Degree-Seeking First-time freshman; Full-time=Enrolled 12> credits; Cohort is adjusted to eliminate students from the initial cohort who graduated prior to the next fall term (if any) and would not be expected to return; #Returning is derived from matching Student SSN and Student ID in the following fall term HEIRS II Student file; % Returning=#Returning/Full-time First-time Degree-Seeking Students

** Note: Retained Anywhere is determined by finding students enrolled in the next Fall at other MA Public Institutions using HEIRS data or elsewhere using NSC data.

Fall to Spring Persistence Rate

Please Note: The Fall-to-Spring rate differs from the Fall-to-Fall persistence rates in that it is based on the fall cohort of students returning to the institution in the spring who initially enroll as degree-seeking, are not enrolled in ESL coursework in the fall, earn 9 or more credits in the fall, and haven't graduated prior to the spring term.

		Fall Cohorts				
		2004	2005	2006	2007	2008
Berkshire Community College	Total Cohort	297	263	293	291	340
	# Returning to Same Institution at Spring	274	239	257	270	307
	<i>% Returning to Same Institution at Spring</i>	<i>92.3%</i>	<i>90.9%</i>	<i>87.7%</i>	<i>92.8%</i>	<i>90.3%</i>
Bristol Community College	Total Cohort	1,090	907	963	1,045	1,208
	# Returning to Same Institution at Spring	1,003	847	882	972	1,125
	<i>% Returning to Same Institution at Spring</i>	<i>92.0%</i>	<i>93.4%</i>	<i>91.6%</i>	<i>93.0%</i>	<i>93.1%</i>
Bunker Hill Community College	Total Cohort	680	707	639	787	940
	# Returning to Same Institution at Spring	617	642	571	701	852
	<i>% Returning to Same Institution at Spring</i>	<i>90.7%</i>	<i>90.8%</i>	<i>89.4%</i>	<i>89.1%</i>	<i>90.6%</i>
Cape Cod Community College	Total Cohort	393	405	444	459	446
	# Returning to Same Institution at Spring	348	366	400	406	400
	<i>% Returning to Same Institution at Spring</i>	<i>88.5%</i>	<i>90.4%</i>	<i>90.1%</i>	<i>88.5%</i>	<i>89.7%</i>
Greenfield Community College	Total Cohort	354	227	187	225	199
	# Returning to Same Institution at Spring	323	203	172	195	185
	<i>% Returning to Same Institution at Spring</i>	<i>91.2%</i>	<i>89.4%</i>	<i>92.0%</i>	<i>86.7%</i>	<i>93.0%</i>
Holyoke Community College	Total Cohort	762	737	869	846	805
	# Returning to Same Institution at Spring	699	675	805	787	756
	<i>% Returning to Same Institution at Spring</i>	<i>91.7%</i>	<i>91.6%</i>	<i>92.6%</i>	<i>93.0%</i>	<i>93.9%</i>
Mass Bay Community College	Total Cohort	746	695	625	505	720
	# Returning to Same Institution at Spring	665	628	561	452	648
	<i>% Returning to Same Institution at Spring</i>	<i>89.1%</i>	<i>90.4%</i>	<i>89.8%</i>	<i>89.5%</i>	<i>90.0%</i>
Massasoit Community College	Total Cohort	1,275	979	1,060	1,002	1,286
	# Returning to Same Institution at Spring	1,172	906	966	924	1,182
	<i>% Returning to Same Institution at Spring</i>	<i>91.9%</i>	<i>92.5%</i>	<i>91.1%</i>	<i>92.2%</i>	<i>91.9%</i>
Middlesex Community College	Total Cohort	1,178	1,192	1,256	1,259	1,327
	# Returning to Same Institution at Spring	1,081	1,082	1,126	1,123	1,206
	<i>% Returning to Same Institution at Spring</i>	<i>91.8%</i>	<i>90.8%</i>	<i>89.6%</i>	<i>89.2%</i>	<i>90.9%</i>
Mt. Wachusett Community College	Total Cohort	583	606	609	587	689
	# Returning to Same Institution at Spring	511	522	527	509	623
	<i>% Returning to Same Institution at Spring</i>	<i>87.7%</i>	<i>86.1%</i>	<i>86.5%</i>	<i>86.7%</i>	<i>90.4%</i>

Fall to Spring Persistence Rate

Please Note: The Fall-to-Spring rate differs from the Fall-to-Fall persistence rates in that it is based on the fall cohort of students returning to the institution in the spring who initially enroll as degree-seeking, are not enrolled in ESL coursework in the fall, earn 9 or more credits in the fall, and haven't graduated prior to the spring term.

		Fall Cohorts				
		2004	2005	2006	2007	2008
North Shore Community College	Total Cohort	1,004	902	999	1,011	1,121
	# Returning to Same Institution at Spring	903	825	911	927	1,032
	<i>% Returning to Same Institution at Spring</i>	<i>89.9%</i>	<i>91.5%</i>	<i>91.2%</i>	<i>91.7%</i>	<i>92.1%</i>
Northern Essex Community College	Total Cohort	455	557	582	552	702
	# Returning to Same Institution at Spring	428	512	534	512	651
	<i>% Returning to Same Institution at Spring</i>	<i>94.1%</i>	<i>91.9%</i>	<i>91.8%</i>	<i>92.8%</i>	<i>92.7%</i>
Quinsigamond Community College	Total Cohort	719	790	790	961	1,118
	# Returning to Same Institution at Spring	660	706	716	912	1,031
	<i>% Returning to Same Institution at Spring</i>	<i>91.8%</i>	<i>89.4%</i>	<i>90.6%</i>	<i>94.9%</i>	<i>92.2%</i>
Roxbury Community College	Total Cohort	219	260	251	236	291
	# Returning to Same Institution at Spring	186	221	209	185	258
	<i>% Returning to Same Institution at Spring</i>	<i>84.9%</i>	<i>85.0%</i>	<i>83.3%</i>	<i>78.4%</i>	<i>88.7%</i>
Springfield Technical Community College	Total Cohort	861	905	864	849	981
	# Returning to Same Institution at Spring	792	827	802	764	896
	<i>% Returning to Same Institution at Spring</i>	<i>92.0%</i>	<i>91.4%</i>	<i>92.8%</i>	<i>90.0%</i>	<i>91.3%</i>
Community Colleges						
Total Cohort		10,616	10,132	10,431	10,615	12,173
Returning to Same Institution at Spring		9,662	9,201	9,439	9,639	11,152
% Returning to Same Institution at Spring		91.0%	90.8%	90.5%	90.8%	91.6%

Community College Success Indicator							
for the Fall 2004 Entering Cohort							
Institution	New Student Type	Persister Cohort	Outcomes After Four Years				
			% Graduated	% Transferred	% Earned at least 30 credits	% Still Enrolled	% Successful Persister to Cohort
Berkshire	First-time Freshman	307	30.6%	11.4%	26.7%	0.7%	69.4%
	Transfer	86	54.7%	15.1%	8.1%	0.0%	77.9%
	Readmitted/Reactivated	206	68.4%	8.7%	8.7%	0.5%	86.4%
	Non-Degree	59	25.4%	22.0%	20.3%	1.7%	69.5%
	Total	658	45.1%	12.0%	18.1%	0.6%	75.8%
Bristol	First-time Freshman	1,243	30.7%	10.3%	27.7%	2.5%	71.2%
	Transfer	194	58.2%	17.5%	8.2%	1.0%	85.1%
	Readmitted/Reactivated	121	43.8%	6.6%	19.8%	3.3%	73.6%
	Non-Degree	157	21.0%	11.5%	21.7%	3.2%	57.3%
	Total	1,715	33.9%	11.0%	24.4%	2.4%	71.7%
Bunker Hill	First-time Freshman	863	20.7%	18.9%	21.4%	2.4%	63.5%
	Transfer	89	43.8%	22.5%	6.7%	0.0%	73.0%
	Readmitted/Reactivated	25	48.0%	8.0%	12.0%	4.0%	72.0%
	Non-Degree	278	30.9%	20.5%	18.7%	2.9%	73.0%
	Total	1,255	25.2%	19.3%	19.6%	2.4%	66.5%
Cape Cod	First-time Freshman	452	23.5%	15.5%	21.9%	2.7%	63.5%
	Transfer	83	48.2%	19.3%	12.0%	4.8%	84.3%
	Non-Degree	79	19.0%	19.0%	25.3%	1.3%	64.6%
	Total	614	26.2%	16.4%	21.0%	2.8%	66.4%
Greenfield	First-time Freshman	307	33.9%	10.4%	25.4%	2.6%	72.3%
	Transfer	158	50.6%	29.1%	6.3%	0.0%	86.1%
	Readmitted/Reactivated	101	52.5%	10.9%	9.9%	1.0%	74.3%
	Non-Degree	40	30.0%	25.0%	20.0%	0.0%	75.0%
	Total	606	41.1%	16.3%	17.5%	1.5%	76.4%

Community College Success Indicator for the Fall 2004 Entering Cohort							
Institution	New Student Type	Persistor Cohort	Outcomes After Four Years				
			% Graduated	% Transferred	% Earned at least 30 credits	% Still Enrolled	% Successful Persistor to Cohort
Holyoke	First-time Freshman	1,047	33.8%	13.9%	18.6%	1.8%	68.2%
	Transfer	202	53.5%	25.2%	6.4%	0.5%	85.6%
	Readmitted/Reactivated	235	45.1%	18.3%	11.1%	1.3%	75.7%
	Non-Degree	84	45.2%	26.2%	8.3%	1.2%	81.0%
	Total	1,568	38.6%	16.7%	15.4%	1.5%	72.3%
Mass Bay	First-time Freshman	748	23.1%	20.2%	20.7%	1.7%	65.8%
	Transfer	216	46.3%	26.9%	13.0%	0.0%	86.1%
	Readmitted/Reactivated	36	52.8%	19.4%	11.1%	5.6%	88.9%
	Non-Degree	59	23.7%	18.6%	15.3%	1.7%	59.3%
	Total	1,059	28.9%	21.4%	18.5%	1.5%	70.3%
Massasoit	First-time Freshman	1,256	26.1%	14.1%	23.6%	2.3%	66.2%
	Transfer	297	44.1%	25.3%	13.1%	1.0%	83.5%
	Readmitted/Reactivated	57	66.7%	5.3%	5.3%	0.0%	77.2%
	Non-Degree	199	31.7%	17.6%	20.1%	4.0%	73.4%
	Total	1,809	31.0%	16.0%	21.0%	2.2%	70.1%
Middlesex	First-time Freshman	1,199	22.7%	20.0%	25.9%	2.3%	70.9%
	Transfer	287	40.8%	24.4%	13.9%	1.4%	80.5%
	Readmitted/Reactivated	515	55.0%	12.0%	14.2%	2.5%	83.7%
	Non-Degree	79	34.2%	27.8%	13.9%	0.0%	75.9%
	Total	2,080	33.6%	18.9%	20.9%	2.2%	75.6%
Mt. Wachusett	First-time Freshman	552	31.5%	13.8%	22.6%	2.2%	70.1%
	Transfer	178	56.2%	17.4%	11.2%	0.6%	85.4%
	Readmitted/Reactivated	206	69.4%	3.9%	12.6%	0.5%	86.4%
	Non-Degree	67	34.3%	20.9%	20.9%	1.5%	77.6%
	Total	1,003	43.9%	12.9%	18.4%	1.5%	76.7%

Community College Success Indicator for the Fall 2004 Entering Cohort							
		Outcomes After Four Years					
Institution	New Student Type	Persister Cohort	% Graduated	% Transferred	% Earned at least 30 credits	% Still Enrolled	% Successful Persister to Cohort
North Shore	First-time Freshman	978	27.7%	13.8%	25.8%	2.1%	69.4%
	Transfer	377	48.0%	24.7%	11.1%	0.0%	83.8%
	Readmitted/Reactivated	86	53.5%	12.8%	15.1%	1.2%	82.6%
	Non-Degree	51	25.5%	17.6%	13.7%	3.9%	60.8%
	Total	1,492	34.2%	16.6%	21.0%	1.6%	73.5%
Northern Essex	First-time Freshman	584	23.6%	13.2%	25.9%	3.1%	65.8%
	Transfer	141	48.2%	20.6%	10.6%	0.7%	80.1%
	Readmitted/Reactivated	111	38.7%	12.6%	22.5%	2.7%	76.6%
	Non-Degree	73	34.2%	21.9%	17.8%	1.4%	75.3%
	Total	909	30.1%	15.0%	22.4%	2.5%	70.1%
Quinsigamond	First-time Freshman	796	21.5%	11.9%	26.6%	2.8%	62.8%
	Transfer	190	39.5%	30.0%	10.5%	1.1%	81.1%
	Non-Degree	175	32.6%	18.3%	13.1%	2.3%	66.3%
	Total	1,161	26.1%	15.8%	22.0%	2.4%	66.3%
Roxbury	First-time Freshman	264	17.0%	21.2%	28.8%	1.5%	68.6%
	Transfer	18	44.4%	22.2%	11.1%	0.0%	77.8%
	Readmitted/Reactivated	83	33.7%	21.7%	15.7%	2.4%	73.5%
	Non-Degree	31	19.4%	32.3%	19.4%	6.5%	77.4%
	Total	396	22.0%	22.2%	24.5%	2.0%	70.7%
Springfield Technical	First-time Freshman	752	33.6%	12.5%	23.0%	1.6%	70.7%
	Transfer	291	59.1%	15.8%	10.3%	1.0%	86.3%
	Readmitted/Reactivated	173	41.6%	11.0%	22.5%	2.9%	78.0%
	Non-Degree	132	37.1%	18.9%	21.2%	3.8%	81.1%
	Total	1,348	40.5%	13.6%	20.0%	1.9%	76.0%
Community College	First-time Freshman	11,348	26.8%	14.8%	24.1%	2.2%	67.9%
	Transfer	2,807	49.1%	22.9%	10.6%	0.7%	83.4%
	Readmitted/Reactivated	1,955	53.0%	11.5%	14.2%	1.9%	80.6%
	Non-Degree	1,563	30.5%	19.8%	18.2%	2.6%	71.0%
	Total	17,673	33.6%	16.1%	20.3%	2.0%	72.0%

Source: HEIRS and NSC

Note: Cohort Identification: HEIRS II Fall Term Credit Student Unit Record File. Data Elements: Student Type at Current Registration = New; Cohort is adjusted to eliminate students from the initial cohort who did not attempt 18 credits within two years of initial enrollment or who enrolled in an ESL course during this time period.

Note: The four outcomes are mutually exclusive and are measured in the following order: Graduation, Transfer, Completed 30 Credits, and Still Enroll. Outcomes reported here were measured four years after initial enrollment (fall 2008).

**Community College Success Indicator
for the Fall 2003 Entering Cohort**

			Outcomes After Four Years					Outcomes After Five Years				
Institution	New Student Type	Persister Cohort	% Graduated	% Transferred	% Earned at least 30 credits	% Still Enrolled	% Successful Persister to Persister Cohort	% Graduated	% Transferred	% Earned at least 30 credits	% Still Enrolled	% Successful Persister to Persister Cohort
Berkshire	First-time Freshman	304	34.2%	11.5%	25.0%	1.6%	72.4%	39.1%	8.6%	24.0%	1.6%	73.4%
	Transfer	93	59.1%	16.1%	10.8%	2.2%	88.2%	61.3%	16.1%	9.7%	0.0%	87.1%
	Readmitted/Reactivated	190	68.4%	4.7%	9.5%	1.1%	83.7%	71.1%	4.7%	7.4%	0.0%	83.2%
	Non-Degree	38	34.2%	10.5%	18.4%	2.6%	65.8%	36.8%	13.2%	13.2%	0.0%	63.2%
	Total	625	48.3%	10.1%	17.8%	1.6%	77.8%	52.0%	8.8%	16.2%	0.8%	77.8%
Bristol	First-time Freshman	1,023	31.6%	9.4%	27.0%	1.7%	69.6%	36.1%	8.5%	24.6%	1.9%	71.1%
	Transfer	191	60.7%	17.8%	6.8%	2.1%	87.4%	62.3%	17.3%	7.3%	0.5%	87.4%
	Readmitted/Reactivated	129	58.5%	3.1%	12.3%	4.6%	78.5%	58.5%	3.8%	13.1%	1.5%	76.9%
	Non-Degree	129	21.7%	16.3%	20.9%	0.8%	59.7%	25.6%	16.3%	18.6%	3.9%	64.3%
	Total	1,472	36.9%	10.5%	22.5%	1.9%	71.8%	40.5%	9.9%	20.8%	1.8%	73.1%
Bunker Hill	First-time Freshman	750	21.4%	18.1%	22.9%	2.0%	64.4%	26.9%	18.2%	20.0%	1.5%	66.6%
	Transfer	103	33.0%	20.4%	20.4%	1.0%	74.8%	37.9%	17.5%	18.4%	1.9%	75.7%
	Readmitted/Reactivated	152	38.2%	17.1%	19.1%	1.3%	75.7%	46.1%	15.1%	14.5%	0.7%	76.3%
	Non-Degree	179	19.6%	17.9%	19.0%	1.7%	58.1%	25.7%	15.1%	16.2%	2.2%	59.2%
	Total	1,184	24.3%	18.1%	21.6%	1.8%	65.8%	30.1%	17.3%	18.6%	1.5%	67.5%
Cape Cod	First-time Freshman	539	23.0%	15.4%	25.5%	1.9%	65.8%	29.4%	14.1%	21.7%	0.7%	66.0%
	Transfer	20	55.0%	15.0%	10.0%	0.0%	80.0%	60.0%	10.0%	10.0%	0.0%	80.0%
	Non-Degree	63	23.8%	9.5%	33.3%	1.6%	68.3%	30.2%	11.1%	30.2%	1.6%	73.0%
	Total	622	24.2%	14.8%	25.8%	1.8%	66.5%	30.4%	13.7%	22.2%	0.8%	67.1%
Greenfield	First-time Freshman	265	37.0%	9.8%	24.5%	3.4%	74.7%	42.3%	8.7%	21.1%	3.0%	75.1%
	Transfer	170	56.5%	22.4%	8.8%	0.6%	88.2%	62.4%	18.8%	7.1%	0.0%	88.2%
	Readmitted/Reactivated	106	50.0%	11.3%	16.0%	1.9%	79.2%	51.9%	11.3%	14.2%	0.0%	77.4%
	Non-Degree	36	41.7%	19.4%	13.9%	0.0%	75.0%	50.0%	11.1%	13.9%	0.0%	75.0%
	Total	577	45.4%	14.4%	17.7%	2.1%	79.5%	50.4%	12.3%	15.3%	1.4%	79.4%

**Community College Success Indicator
for the Fall 2003 Entering Cohort**

Institution	New Student Type	Persistor Cohort	Outcomes After Four Years					Outcomes After Five Years				
			% Graduated	% Transferred	% Earned at least 30 credits	% Still Enrolled	% Successful Persistor to Cohort	% Graduated	% Transferred	% Earned at least 30 credits	% Still Enrolled	% Successful Persistor to Cohort
Holyoke	First-time Freshman	989	37.8%	15.0%	19.6%	1.3%	73.7%	42.7%	14.0%	17.5%	1.5%	75.6%
	Transfer	215	55.3%	25.6%	3.7%	85.1%	58.1%	23.7%	3.3%	0.5%	85.6%	
	Readmitted/Reactivated	226	44.2%	15.0%	15.0%	3.5%	77.9%	46.0%	15.9%	14.2%	1.3%	77.4%
	Non-Degree	141	40.4%	19.9%	14.2%	0.7%	75.2%	44.0%	17.7%	13.5%	0.7%	75.9%
	Total	1,571	41.4%	16.9%	16.3%	1.5%	76.0%	45.4%	15.9%	14.7%	1.3%	77.3%
Mass Bay	First-time Freshman	818	28.1%	19.2%	22.2%	1.3%	70.9%	32.4%	19.1%	19.6%	0.5%	71.5%
	Transfer	168	56.0%	15.5%	10.1%	1.2%	82.7%	61.3%	13.1%	8.9%	0.0%	83.3%
	Readmitted/Reactivated	198	42.9%	17.7%	17.2%	1.5%	79.3%	46.0%	17.7%	15.7%	2.0%	81.3%
	Non-Degree	101	17.8%	27.7%	15.8%	3.0%	64.4%	27.7%	20.8%	15.8%	2.0%	66.3%
	Total	1,285	33.2%	19.1%	19.4%	1.5%	73.2%	37.9%	18.2%	17.3%	0.8%	74.2%
Massasoit	First-time Freshman	1,007	26.5%	12.9%	24.3%	2.1%	65.8%	31.2%	11.6%	22.4%	1.7%	66.9%
	Transfer	232	45.3%	24.1%	14.7%	1.3%	85.3%	51.3%	20.7%	13.4%	0.0%	85.3%
	Readmitted/Reactivated	44	65.9%	4.5%	6.8%	2.3%	79.5%	65.9%	6.8%	9.1%	2.3%	84.1%
	Non-Degree	211	27.0%	23.2%	17.5%	1.9%	69.7%	32.7%	21.3%	16.1%	0.9%	71.1%
	Total	1,494	30.7%	15.9%	21.4%	1.9%	69.8%	35.5%	14.3%	19.7%	1.3%	70.9%
Middlesex	First-time Freshman	1,212	22.4%	20.8%	22.9%	2.0%	68.1%	28.2%	19.2%	20.4%	2.0%	69.7%
	Transfer	365	45.2%	23.0%	10.4%	1.4%	80.0%	49.0%	21.9%	8.8%	0.0%	79.7%
	Readmitted/Reactivated	487	52.8%	11.3%	11.3%	1.6%	77.0%	57.5%	10.1%	9.2%	0.4%	77.2%
	Non-Degree	104	37.5%	26.9%	6.7%	1.9%	73.1%	37.5%	26.9%	6.7%	1.0%	72.1%
	Total	2,168	33.8%	19.3%	17.4%	1.8%	72.3%	38.7%	18.0%	15.3%	1.2%	73.2%
Mt. Wachusett	First-time Freshman	535	31.0%	10.5%	22.4%	2.1%	66.0%	36.1%	10.8%	19.6%	2.2%	68.8%
	Transfer	127	64.6%	16.5%	3.1%	1.6%	85.8%	65.4%	16.5%	3.1%	0.0%	85.0%
	Readmitted/Reactivated	195	56.9%	9.2%	13.8%	0.5%	80.5%	60.0%	8.7%	12.3%	0.5%	81.5%
	Non-Degree	71	25.4%	22.5%	31.0%	1.4%	80.3%	31.0%	22.5%	26.8%	1.4%	81.7%
	Total	928	40.6%	12.0%	18.6%	1.6%	72.8%	44.7%	12.1%	16.4%	1.5%	74.7%

Community College Success Indicator for the Fall 2003 Entering Cohort												
			Outcomes After Four Years					Outcomes After Five Years				
Institution	New Student Type	Persistor Cohort	% Graduated	% Transferred	% Earned at least 30 credits	% Still Enrolled	% Successful Persistor to Cohort	% Graduated	% Transferred	% Earned at least 30 credits	% Still Enrolled	% Successful Persistor to Cohort
North Shore	First-time Freshman	865	26.2%	15.1%	22.4%	2.3%	66.1%	30.5%	14.9%	20.5%	2.0%	67.9%
	Transfer	347	50.1%	23.9%	8.4%	0.3%	82.7%	53.0%	22.5%	7.2%	1.2%	83.9%
	Readmitted/Reactivated	100	57.0%	10.0%	9.0%	1.0%	77.0%	60.0%	8.0%	8.0%	1.0%	77.0%
	Non-Degree	61	21.3%	21.3%	23.0%	1.6%	67.2%	26.2%	23.0%	18.0%	0.0%	67.2%
	Total	1,373	34.3%	17.3%	17.9%	1.7%	71.2%	38.2%	16.7%	16.1%	1.6%	72.5%
Northern Essex	First-time Freshman	556	27.9%	15.3%	19.1%	3.6%	65.8%	34.2%	12.1%	18.5%	3.1%	67.8%
	Transfer	126	46.8%	25.4%	8.7%	1.6%	82.5%	52.4%	23.0%	5.6%	1.6%	82.5%
	Readmitted/Reactivated	80	50.0%	8.8%	12.5%	3.8%	75.0%	55.0%	7.5%	8.8%	1.3%	72.5%
	Non-Degree	73	27.4%	23.3%	16.4%	0.0%	67.1%	32.9%	19.2%	15.1%	0.0%	67.1%
	Total	835	32.8%	16.9%	16.6%	3.0%	69.3%	38.8%	13.9%	15.3%	2.4%	70.4%
Quinsigamond	First-time Freshman	850	21.4%	16.5%	26.6%	2.0%	66.5%	27.7%	14.6%	23.8%	1.6%	67.7%
	Transfer	158	37.3%	27.8%	22.8%	0.0%	88.0%	50.0%	22.8%	15.2%	0.6%	88.6%
	Non-Degree	194	29.4%	24.2%	20.6%	1.5%	75.8%	37.1%	21.6%	16.5%	1.0%	76.3%
	Total	1,202	24.8%	19.2%	25.1%	1.7%	70.9%	32.1%	16.8%	21.5%	1.4%	71.9%
Roxbury	First-time Freshman	259	20.5%	23.6%	22.8%	1.5%	68.3%	24.7%	23.9%	20.1%	0.0%	68.7%
	Transfer	10	50.0%	10.0%	0.0%	0.0%	60.0%	50.0%	10.0%	0.0%	10.0%	70.0%
	Readmitted/Reactivated	63	34.9%	17.5%	17.5%	3.2%	73.0%	39.7%	17.5%	14.3%	1.6%	73.0%
	Non-Degree	20	15.0%	35.0%	20.0%	5.0%	75.0%	20.0%	40.0%	20.0%	0.0%	80.0%
	Total	352	23.6%	22.7%	21.0%	2.0%	69.3%	27.8%	23.3%	18.5%	0.6%	70.2%
Springfield Technical	First-time Freshman	725	33.0%	11.2%	26.2%	1.4%	71.7%	37.8%	10.6%	23.2%	1.5%	73.1%
	Transfer	248	55.6%	20.2%	8.9%	0.4%	85.1%	58.1%	19.0%	8.1%	0.0%	85.1%
	Readmitted/Reactivated	290	48.3%	12.1%	18.6%	0.7%	79.7%	51.0%	12.1%	16.6%	0.7%	80.3%
	Non-Degree	121	35.5%	20.7%	18.2%	0.8%	75.2%	41.3%	18.2%	15.7%	0.0%	75.2%
	Total	1,384	40.5%	13.8%	20.8%	1.0%	76.1%	44.5%	13.1%	18.4%	0.9%	77.0%
Community College	First-time Freshman	10,697	27.8%	15.1%	23.6%	1.9%	68.4%	32.9%	14.1%	21.1%	1.7%	69.9%
	Transfer	2,573	51.0%	21.9%	10.1%	1.0%	83.9%	55.2%	19.9%	8.6%	0.5%	84.2%
	Readmitted/Reactivated	2,260	51.2%	11.4%	14.0%	1.8%	78.5%	54.6%	11.0%	12.2%	0.8%	78.6%
	Non-Degree	1,542	28.0%	21.3%	18.7%	1.5%	69.4%	33.5%	19.4%	16.5%	1.2%	70.6%
	Total	17,072	34.4%	16.2%	19.8%	1.7%	72.2%	39.2%	15.1%	17.6%	1.3%	73.2%

Source: HEIRS and NSC

Note: Cohort Identification: HEIRS II Fall Term Credit Student Unit Record File. Data Elements: Student Type at Current Registration = New; Cohort is adjusted to eliminate students from the initial cohort who did not attempt 18 credits within two years of initial enrollment or who enrolled in an ESL course during this time period.

Note: The four outcomes are mutually exclusive and are measured in the following order: Graduation, Transfer, Completed 30 Credits, and Still Enroll.

Number of Annual Degrees and Certificates Awarded

		Fiscal Year				
		2005	2006	2007	2008	2009
Berkshire Community College	Certificate	48	67	55	67	55
	Associate	273	253	245	235	254
	<i>Total</i>	<i>321</i>	<i>320</i>	<i>300</i>	<i>302</i>	<i>309</i>
Bristol Community College	Certificate	191	253	168	273	271
	Associate	745	754	735	728	753
	<i>Total</i>	<i>936</i>	<i>1,007</i>	<i>903</i>	<i>1,001</i>	<i>1,024</i>
Bunker Hill Community College	Certificate	174	178	164	193	160
	Associate	505	507	651	621	657
	<i>Total</i>	<i>679</i>	<i>685</i>	<i>815</i>	<i>814</i>	<i>817</i>
Cape Cod Community College	Certificate	85	103	104	105	134
	Associate	345	385	327	429	376
	<i>Total</i>	<i>430</i>	<i>488</i>	<i>431</i>	<i>534</i>	<i>510</i>
Greenfield Community College	Certificate	93	85	68	73	75
	Associate	262	270	268	280	270
	<i>Total</i>	<i>355</i>	<i>355</i>	<i>336</i>	<i>353</i>	<i>345</i>
Holyoke Community College	Certificate	196	157	199	184	184
	Associate	791	722	702	777	838
	<i>Total</i>	<i>987</i>	<i>879</i>	<i>901</i>	<i>961</i>	<i>1,022</i>
Mass Bay Community College	Certificate	287	245	257	215	241
	Associate	417	411	414	442	420
	<i>Total</i>	<i>704</i>	<i>656</i>	<i>671</i>	<i>657</i>	<i>661</i>
Massasoit Community College	Certificate	112	169	141	159	143
	Associate	635	732	640	722	734
	<i>Total</i>	<i>747</i>	<i>901</i>	<i>781</i>	<i>881</i>	<i>877</i>
Middlesex Community College	Certificate	136	137	130	142	120
	Associate	867	867	832	831	902
	<i>Total</i>	<i>1,003</i>	<i>1,004</i>	<i>962</i>	<i>973</i>	<i>1,022</i>
Mt. Wachusett Community College	Certificate	202	210	238	196	258
	Associate	442	455	475	446	462
	<i>Total</i>	<i>644</i>	<i>665</i>	<i>713</i>	<i>642</i>	<i>720</i>

Source: HEIRS

Note: Degrees conferred data in HEIRS was cleaned in 2005/2006 to remove occurrences of duplicate degrees reported in multiple years. Because of this process, some institutions data is slightly different for earlier years.

*See Endnotes Section

Number of Annual Degrees and Certificates Awarded

		Fiscal Year				
		2005	2006	2007	2008	2009
North Shore Community College	Certificate	230	236	305	327	330
	Associate	559	603	636	658	673
	<i>Total</i>	<i>789</i>	<i>839</i>	<i>941</i>	<i>985</i>	<i>1,003</i>
Northern Essex Community College	Certificate	224	251	183	237	254
	Associate	615	575	565	606	631
	<i>Total</i>	<i>839</i>	<i>826</i>	<i>748</i>	<i>843</i>	<i>885</i>
Quinsigamond Community College	Certificate	147	144	139	175	173
	Associate	579	603	575	600	634
	<i>Total</i>	<i>726</i>	<i>747</i>	<i>714</i>	<i>775</i>	<i>807</i>
Roxbury Community College	Certificate	39	31	22	10	18
	Associate	190	165	172	170	194
	<i>Total</i>	<i>229</i>	<i>196</i>	<i>194</i>	<i>180</i>	<i>212</i>
Springfield Technical Community College	Certificate	145	155	124	139	171
	Associate	765	720	704	702	751
	<i>Total</i>	<i>910</i>	<i>875</i>	<i>828</i>	<i>841</i>	<i>922</i>
Community College Total	Certificate	2,309	2,421	2,297	2,495	2,587
	Associate	7,990	8,022	7,941	8,247	8,549
	<i>Total</i>	<i>10,299</i>	<i>10,443</i>	<i>10,238</i>	<i>10,742</i>	<i>11,136</i>

Source: HEIRS

Note: Degrees conferred data in HEIRS was cleaned in 2005/2006 to remove occurrences of duplicate degrees reported in multiple years. Because of this process, some institutions data is slightly different for earlier years.

*See Endnotes Section

**Nursing Exam Pass Rate
(RN Exam Only)**

		2004	2005	2006	2007	2008
Berkshire Community College	# Test Takers	40	49	45	51	48
	# Passing	30	49	40	44	39
	Pass Rate	75%	100%	89%	86%	81%
Bristol Community College	# Test Takers	60	75	65	58	32
	# Passing	52	66	59	56	29
	Pass Rate	87%	88%	91%	97%	91%
Bunker Hill Community College	# Test Takers	34	47	80	120	100
	# Passing	28	41	56	74	84
	Pass Rate	82%	87%	70%	62%	84%
Cape Cod Community College	# Test Takers	82	72	76	57	112
	# Passing	68	61	71	49	98
	Pass Rate	83%	85%	93%	86%	88%
Greenfield Community College	# Test Takers	33	36	37	40	34
	# Passing	30	32	36	37	32
	Pass Rate	91%	89%	97%	92%	94%
Holyoke Community College	# Test Takers	45	46	39	45	42
	# Passing	37	44	31	40	38
	Pass Rate	82%	96%	79%	89%	90%
Mass Bay Community College	# Test Takers	108	99	99	123	114
	# Passing	92	86	82	106	94
	Pass Rate	85%	87%	83%	86%	82%
Massasoit Community College	# Test Takers	56	59	82	58	89
	# Passing	49	59	73	54	68
	Pass Rate	88%	100%	89%	93%	76%
		2004	2005	2006	2007	2008
NATIONAL RN ASSOCIATE LEVEL FIRST TIME		85%	87%	88%	86%	87%
STATE RN ASSOCIATE LEVEL FIRST TIME		86%	86%	88%	86%	88%

Source: Massachusetts Board of Registration in Nursing, National Council of State Boards of Nursing

Note: Passing the National Council Licensure Exam (NCLEX) is required to become a registered nurse. The BHE measures pass rates on this exam for first-time test takers as an indication of academic quality and learning outcomes (the inclusion of repeat test takers would increase the annual pass rate).

* A higher passing standard was instituted in 2004 for this exam. As a result, the average pass rates for Massachusetts community colleges fell slightly from 2003.

Nursing Exam Pass Rate
(RN Exam Only)

		2004	2005	2006	2007	2008
Middlesex Community College	# Test Takers	53	47	64	76	77
	# Passing	46	39	53	63	64
	Pass Rate	87%	83%	83%	83%	83%
Mt. Wachusett Community College	# Test Takers	74	82	93	93	99
	# Passing	63	70	88	75	92
	Pass Rate	85%	85%	95%	81%	93%
North Shore Community College	# Test Takers	57	53	61	64	54
	# Passing	55	47	52	56	52
	Pass Rate	96%	89%	85%	88%	96%
Northern Essex Community College	# Test Takers	59	79	81	78	72
	# Passing	50	60	75	71	62
	Pass Rate	85%	76%	93%	91%	86%
Quinsigamond Community College	# Test Takers	64	88	83	79	90
	# Passing	55	74	76	62	86
	Pass Rate	86%	84%	92%	78%	96%
Roxbury Community College	# Test Takers	27	42	44	51	37
	# Passing	15	31	30	34	31
	Pass Rate	56%	74%	68%	67%	84%
Springfield Technical Community College	# Test Takers	61	83	79	84	84
	# Passing	49	65	71	77	77
	Pass Rate	80%	78%	90%	92%	92%
Community College	# Test Takers	853	957	1,028	1,077	1,084
	# Passing	719	824	893	898	946
	Pass Rate	84%	86%	87%	83%	87%
		2004	2005	2006	2007	2008
NATIONAL RN ASSOCIATE LEVEL FIRST TIME		85%	87%	88%	86%	87%
STATE RN ASSOCIATE LEVEL FIRST TIME		86%	86%	88%	86%	88%

Source: Massachusetts Board of Registration in Nursing, National Council of State Boards of Nursing

Note: Passing the National Council Licensure Exam (NCLEX) is required to become a registered nurse. The BHE measures pass rates on this exam for first-time test takers as an indication of academic quality and learning outcomes (the inclusion of repeat test takers would increase the annual pass rate).

* A higher passing standard was instituted in 2004 for this exam. As a result, the average pass rates for Massachusetts community colleges fell slightly from 2003.

Performance Accountability Objective: Economic and Workforce Development Needs

Annual Number of Not-for-Credit Workforce Development/Job Skills Courses Offered

Annual Enrollment in Not-for-Credit Workforce Development Courses

Annual Number of Not-for-Credit Workforce Development/Job Skills Training Courses

	Fiscal Year				
	2005	2006	2007	2008	2009
Berkshire Community College	277	286	230	275	297
Bristol Community College	706	825	739	715	789
Bunker Hill Community College	214	224	215	234	180
Cape Cod Community College	135	171	172	191	170
Greenfield Community College	315	316	315	322	349
Holyoke Community College	249	296	292	339	323
Mass Bay Community College	277	258	317	150	59
Massasoit Community College	382	357	396	458	380
Middlesex Community College	1,989	2,394	2,554	2,191	2,523
Mt. Wachusett Community College	347	419	487	515	756
North Shore Community College	716	814	826	881	856
Northern Essex Community College	576	682	448	530	879
Quinsigamond Community College	338	345	504	328	514
Roxbury Community College	94	135	136	163	154
Springfield Technical Community College	506	459	470	406	405
Community College	7,121	7,981	8,101	7,698	8,634

Source:

HEIRS, based on Non-Credit course data coded as Workforce Development of CEU/PDP

2005 and 2006 data for Quinsigamond was self-reported

Annual Enrollment in Not-for-Credit Workforce Development Courses

	2005	2006	2007	2008	2009
Berkshire Community College	1,444	1,622	1,284	1,802	2,032
Bristol Community College	9,931	12,155	13,051	13,384	14,277
Bunker Hill Community College	3,106	3,349	3,062	3,900	2,525
Cape Cod Community College	1,898	2,290	2,215	2,265	1,985
Greenfield Community College	1,580	1,537	1,821	1,916	1,830
Holyoke Community College	2,792	5,520	6,761	7,082	4,440
Mass Bay Community College	2,219	1,532	2,501	980	375
Massasoit Community College	3,705	3,874	4,160	4,666	3,753
Middlesex Community College	18,065	17,495	18,944	17,766	18,953
Mt. Wachusett Community College	4,125	5,574	6,270	12,579	12,633
North Shore Community College	5,197	5,277	5,434	5,242	5,112
Northern Essex Community College	10,666	16,759	15,241	5,291	5,432
Quinsigamond Community College	2,899	2,909	6,741	5,731	5,245
Roxbury Community College	981	1,254	1,278	1,348	1,435
Springfield Technical Community College	4,294	3,369	3,582	2,731	2,756
Community College	72,902	84,516	92,345	86,683	82,783

Source:

HEIRS, based on Non-Credit course data coded as Workforce Development of CEU/PDP

2005 and 2006 data for Quinsigamond was self-reported

Performance Accountability Objective: Cost Effective Use of Resources

Capital Adaptation and Renewal

Primary Reserve Ratio

Expenditures

Capital Adaptation and Renewal Expenditures

	2005	2006	2007	2008	2009	3 Year Rolling Average
Berkshire Community College	1.9%	4.7%	13.2%	16.4%	5.9%	11.8%
Bristol Community College	7.4%	7.0%	5.0%	5.9%	5.0%	5.3%
Bunker Hill Community College	11.2%	7.6%	5.6%	7.1%	3.6%	5.4%
Cape Cod Community College	5.3%	8.6%	2.6%	8.1%	11.4%	7.5%
Greenfield Community College	3.3%	6.2%	1.9%	4.3%	7.9%	4.7%
Holyoke Community College	7.2%	6.7%	6.7%	11.8%	7.2%	8.6%
Mass Bay Community College	3.3%	4.9%	4.4%	7.9%	12.2%	8.4%
Massasoit Community College	5.2%	5.3%	5.2%	3.7%	5.0%	4.6%
Middlesex Community College	6.5%	5.1%	5.0%	4.8%	4.7%	4.8%
Mt. Wachusett Community College	6.8%	12.8%	9.1%	9.5%	5.8%	8.1%
North Shore Community College	5.9%	5.8%	6.9%	7.1%	7.7%	7.2%
Northern Essex Community College	33.1%	8.6%	5.3%	3.5%	3.2%	3.9%
Quinsigamond Community College	6.4%	3.3%	7.6%	9.8%	8.3%	8.6%
Roxbury Community College	4.7%	5.9%	2.9%	0.6%	4.2%	2.6%
Springfield Technical Community College	20.5%	16.6%	6.5%	8.3%	7.9%	7.6%
Total	9.2%	7.4%	5.8%	7.1%	6.6%	6.5%

Source: HEIRS-Fiscal Policy

"The sources of funding for A&R expenditures include: GAA bonds, state appropriations, local funds, HEFA bonds, TELP financing and grant revenue"

Berkshire, Greenfield and Roxbury received a waiver in FY2008

Greenfield, Massachusetts Bay and Roxbury received a waiver in FY2007

Board Policy for Capital Adaptation and Renewal	The three-year rolling average percentage spent on capital adaptation and renewal can be no less than:				
	FY 05	FY 06	FY 07	FY 08	FY 09
	5.0%	5.0%	5.0%	5.0%	5.0%

Primary Reserve Ratio

	Fiscal Years								
	2007			2008			2009		
	Primary Reserve	Unrestricted & Expendable Net Assets	Operating expense	Primary Reserve	Unrestricted & Expendable Net Assets	Operating expense	Primary Reserve	Unrestricted & Expendable Net Assets	Operating expense
Berkshire	6.3	1,308,109.0	20,792,684.0	5.5	1,238,964.0	22,528,852.0	4.1	900,491.0	21,981,430.0
Bristol	18.4	8,020,218.0	43,541,458.0	16.8	8,578,615.0	51,001,592.0	15.2	7,692,157.0	50,728,468.0
Bunker Hill	11.7	6,507,439.0	55,701,121.0	8.4	5,276,303.0	62,636,295.0	9.2	5,604,300.0	61,025,246.0
Cape Cod	9.6	2,686,773.0	27,922,195.0	7.1	2,155,115.0	30,540,255.0	8.0	2,347,329.0	29,310,779.0
Greenfield	-4.3	-998,217.0	23,029,380.0	-3.8	-928,583.0	24,706,036.0	-5.6	-1,374,253.0	24,585,351.0
Holyoke	21.2	9,731,149.0	45,904,889.0	13.4	7,113,188.0	53,204,838.0	10.3	5,378,308.0	51,983,459.0
Mass Bay	9.8	3,493,199.0	35,600,438.0	6.0	2,221,409.0	36,819,834.0	9.4	3,520,999.0	37,599,099.0
Massasoit	4.7	2,170,082.0	45,810,309.0	3.2	1,590,406.0	50,077,761.0	2.7	1,322,225.0	48,806,294.0
Middlesex	4.1	2,388,077.0	58,916,126.0	3.4	2,109,521.0	62,104,470.0	5.7	3,345,246.0	59,137,670.0
Mt. Wachusett	-7.0	-2,562,754.0	36,778,383.0	-7.8	-3,118,151.0	39,965,463.0	-7.4	-2,897,865.0	39,152,261.0
North Shore	8.5	4,413,943.0	51,904,686.0	7.3	4,108,390.0	56,588,813.0	5.5	3,018,837.0	54,828,412.0
Northern Essex	0.8	334,742.0	44,246,825.0	-0.6	-242,441.0	43,118,048.0	-0.4	-160,993.0	44,454,914.0
Quinsigamond	12.5	5,439,582.0	43,582,421.0	12.3	5,951,278.0	48,570,545.0	14.6	7,344,919.0	50,255,216.0
Roxbury	-1.7	-417,386.0	24,558,728.0	-0.8	-217,453.0	26,239,795.0	-0.5	-131,151.0	26,021,825.0
STCC	7.6	4,596,112.0	60,547,844.0	7.3	4,810,529.0	65,758,860.0	7.6	4,849,871.0	63,670,216.0

Source: Audited Financial Statements

*The Primary Reserve ratio = Unrestricted and Expendable Net Assets/Total Operating Expenditures. This ratio provides a snapshot of an institutions financial strength, resource sufficiency and flexibility. The ratio indicates how long the college could operate using expendable reserves without relying on additional new assets generated by operations. A ratio below 10% indicates an institution lacks flexibility and may lack sufficient resources for strategic initiatives; a ration of 40% is recommended for public higher education institutions.

Expenditures FY08

			Instruction	Academic Support	Student Services	Institutional Support	Plant Operations	Total *
Institution Annual HCT- Peer Annual Average HCT								
Berkshire	3,000	Costs	8,874,029	2,976,031	3,474,235	3,098,176	2,216,847	20,639,318
		Costs per Annual HCT	2,958	992	1,158	1,033	739	6,880
	3,673	Peer_Avg - Costs	6,818,855	2,335,183	3,079,004	2,765,750	1,976,581	16,975,373
		Peer_Avg - Costs per Annual Avg HCT	1,856	636	838	753	538	4,621
Bristol	10,449	Costs	21,915,780	7,642,200	5,967,159	6,186,100	6,822,899	48,534,138
		Costs per Annual HCT	2,097	731	571	592	653	4,644
	9,312	Peer_Avg - Costs	16,435,366	4,385,450	4,595,995	6,613,767	3,219,225	35,249,803
		Peer_Avg - Costs per Annual Avg HCT	1,765	471	494	710	346	3,786
Bunker Hill	13,627	Costs	23,898,358	8,470,076	9,213,109	7,850,847	5,584,947	55,017,337
		Costs per Annual HCT	1,754	622	676	576	410	4,038
	11,174	Peer_Avg - Costs	24,323,739	3,953,740	5,353,903	8,724,868	5,198,832	47,555,082
		Peer_Avg - Costs per Annual Avg HCT	2,177	354	479	781	465	4,256
Cape Cod	6,527	Costs	12,275,415	3,539,923	4,635,999	3,868,767	3,226,534	27,546,638
		Costs per Annual HCT	1,881	542	710	593	494	4,220
	5,904	Peer_Avg - Costs	12,224,505	3,823,394	4,639,066	4,462,264	3,038,945	28,188,174
		Peer_Avg - Costs per Annual Avg HCT	2,071	648	786	756	515	4,776
Greenfield	2,918	Costs	7,556,362	2,726,315	3,920,375	3,603,072	2,617,916	20,424,040
		Costs per Annual HCT	2,590	934	1,344	1,235	897	7,000
	2,819	Peer_Avg - Costs	8,378,697	2,020,643	2,600,574	3,181,352	2,120,240	18,301,506
		Peer_Avg - Costs per Annual Avg HCT	2,972	717	922	1,128	752	6,491
Holyoke	8,758	Costs	20,247,068	4,082,714	8,846,836	7,249,655	4,391,902	44,818,175
		Costs per Annual HCT	2,312	466	1,010	828	501	5,117
	10,249	Peer_Avg - Costs	19,302,458	4,269,656	4,526,600	8,364,719	4,831,627	41,295,060
		Peer_Avg - Costs per Annual Avg HCT	1,883	417	442	816	471	4,029
Mass Bay	7,754	Costs	13,324,592	6,180,884	4,055,878	5,120,298	4,891,974	33,573,626
		Costs per Annual HCT	1,718	797	523	660	631	4,329
	10,157	Peer_Avg - Costs	20,512,873	3,880,819	5,712,242	6,771,927	4,607,962	41,485,823
		Peer_Avg - Costs per Annual Avg HCT	2,020	382	562	667	454	4,085

* Total = (Sum of cost of Instruction, Academic Support, Student Services, Institutional Support and Plant Operations)

Source: IPEDS

Expenditures FY08

			Instruction	Academic Support	Student Services	Institutional Support	Plant Operations	Total *
Institution Annual HCT- Peer Annual Average HCT								
Massasoit	10,614	Costs	16,269,346	8,856,029	5,175,589	6,102,536	8,079,511	44,483,011
		Costs per Annual HCT	1,533	834	488	575	761	4,191
	11,715	Peer_Avg - Costs	28,184,284	4,244,364	6,261,007	10,646,313	6,551,358	55,887,326
		Peer_Avg - Costs per Annual Avg HCT	2,406	362	534	909	559	4,770
Middlesex	11,456	Costs	24,187,740	7,158,844	8,749,866	6,451,130	7,425,921	53,973,501
		Costs per Annual HCT	2,111	625	764	563	648	4,711
	11,496	Peer_Avg - Costs	27,279,487	3,716,699	5,897,772	11,360,668	7,008,646	55,263,272
		Peer_Avg - Costs per Annual Avg HCT	2,373	323	513	988	610	4,807
Mt. Wachusett	5,882	Costs	12,778,139	5,295,614	7,888,757	5,117,007	4,632,360	35,711,877
		Costs per Annual HCT	2,172	900	1,341	870	788	6,071
	4,247	Peer_Avg - Costs	9,994,865	3,540,873	3,772,784	4,068,085	2,206,883	23,583,490
		Peer_Avg - Costs per Annual Avg HCT	2,353	834	888	958	520	5,553
North Shore	10,242	Costs	22,099,381	7,335,195	7,799,743	6,579,895	4,303,383	48,117,597
		Costs per Annual HCT	2,158	716	762	642	420	4,698
	11,371	Peer_Avg - Costs	22,448,081	5,023,440	5,930,139	8,489,708	6,056,994	47,948,362
		Peer_Avg - Costs per Annual Avg HCT	1,974	442	521	747	533	4,217
Northern Essex	8,831	Costs	16,585,387	5,106,424	7,314,144	4,748,025	4,493,722	38,247,702
		Costs per Annual HCT	1,878	578	828	538	509	4,331
	14,111	Peer_Avg - Costs	25,568,250	4,319,418	5,613,439	12,246,744	5,118,623	52,866,474
		Peer_Avg - Costs per Annual Avg HCT	1,812	306	398	868	363	3,747
Quinsigamond	9,452	Costs	22,551,423	4,820,481	6,564,777	5,290,122	3,464,413	42,691,216
		Costs per Annual HCT	2,386	510	695	560	367	4,518
	12,171	Peer_Avg - Costs	20,629,126	4,778,676	5,138,870	6,562,837	3,342,160	40,451,669
		Peer_Avg - Costs per Annual Avg HCT	1,695	393	422	539	275	3,324
Roxbury	3,488	Costs	8,650,140	2,667,569	3,523,092	3,370,270	2,570,655	20,781,726
		Costs per Annual HCT	2,480	765	1,010	966	737	5,958
	7,071	Peer_Avg - Costs	17,054,648	3,345,771	4,487,544	8,193,067	4,605,398	37,686,428
		Peer_Avg - Costs per Annual Avg HCT	2,412	473	635	1,159	651	5,330
STCC	8,506	Costs	22,756,966	7,753,840	6,310,668	5,526,029	6,840,654	49,188,157

* Total = (Sum of cost of Instruction, Academic Support, Student Services, Institutional Support and Plant Operations)

Source: IPEDS

Expenditures FY08

			Instruction	Academic Support	Student Services	Institutional Support	Plant Operations	Total *
Institution Annual HCT- Peer Annual Average HCT								
STCC	8,506	Costs per Annual HCT	2,675	912	742	650	804	5,783
	12,750	Peer_Avg - Costs	40,815,717	5,032,378	8,062,798	11,871,834	9,388,234	75,170,961
		Peer_Avg - Costs per Annual Avg HCT	3,201	395	632	931	736	5,895
Community College Total	121,504	Costs	253,970,126	84,612,139	93,440,227	80,161,929	71,563,638	583,748,059
		Costs per Annual HCT	2,090	696	769	660	589	4,804

* Total = (Sum of cost of Instruction, Academic Support, Student Services, Institutional Support and Plant Operations)

Source: IPEDS

Performance Accountability Objective: Fundraising

Total Private Funds Received at Both the Institution and the Foundation

Total Private Funds Received

	Fiscal Years				
	2005	2006	2007	2008	2009
Berkshire	223,859	213,305	505,737	925,755	677,540
Bristol	636,225	1,494,282	1,189,610	1,456,161	898,220
Bunker Hill	209,049	263,270	410,915	451,363	476,288
Cape Cod	1,237,857	1,348,171	1,589,516	1,245,244	1,386,124
Greenfield	506,785	620,219	1,149,128	971,185	1,149,128
Holyoke	908,220	1,006,672	1,088,188	837,457	767,731
Mass Bay	179,352	30,125	35,920	412,911	638,864
Massasoit	102,690	59,824	134,588	239,832	235,553
Middlesex	501,577	676,343	1,078,167	692,925	920,313
Mt. Wachusett	1,663,464	1,659,005	889,357	668,698	1,572,487
North Shore	591,201	573,668	385,532	441,520	433,010
Northern Essex	1,101,550	851,850	1,859,870	741,413	850,269
Quinsigamond	1,438,791	1,180,889	1,198,102	732,815	2,093,300
Roxbury	198,200	216,843	482,138	411,316	511,912
STCC	1,035,650	886,621	933,100	2,168,556	667,819
Community College Total	10,534,470	11,081,087	12,929,868	12,397,151	13,278,558

Source: Institutional Budget Worksheets

Fall Unduplicated Credit Headcount Fall 10 years

Unduplicated Headcount	Fall-2000	Fall-2001	Fall-2002	Fall-2003	Fall-2004	Fall-2005	Fall-2006	Fall-2007	Fall-2008	Fall-2009
Berkshire Community College	2,494	2,401	2,254	2,272	2,364	2,328	2,225	2,267	2,275	2,601
Bristol Community College	6,066	6,124	6,346	6,639	6,864	6,873	6,927	7,388	8,100	8,767
Bunker Hill Community College	6,386	6,914	7,211	7,397	7,821	7,837	8,212	8,806	9,497	11,009
Cape Cod Community College	4,063	4,294	4,119	4,287	4,107	4,175	4,251	4,434	4,452	4,657
Greenfield Community College	2,277	2,355	2,254	2,368	2,353	2,217	2,208	2,236	2,317	2,546
Holyoke Community College	5,754	5,998	6,117	6,335	6,298	6,265	6,297	6,461	6,592	7,473
Mass Bay Community College	4,676	5,173	4,994	5,379	5,132	5,015	5,040	5,018	5,118	5,564
Massasoit Community College	6,842	6,985	7,003	6,808	6,908	6,706	6,975	7,064	7,394	7,941
Middlesex Community College	7,451	7,568	7,979	8,366	8,122	8,008	8,109	8,124	8,522	9,516
Mt. Wachusett Community College	3,397	3,711	3,946	4,118	4,165	4,170	3,937	4,147	4,385	4,761
North Shore Community College	6,285	6,100	6,106	6,612	6,690	6,604	6,910	7,107	7,224	7,968
Northern Essex Community College	6,580	6,372	6,621	6,300	6,194	6,362	6,361	6,526	7,020	7,385
Quinsigamond Community College	5,713	6,183	6,621	6,592	6,100	5,969	6,015	6,653	7,227	8,348
Roxbury Community College	2,699	2,712	2,515	2,365	2,180	2,236	2,329	2,398	2,482	2,749
Springfield Technical Community College	6,694	6,257	6,282	6,157	6,114	5,823	5,992	6,073	6,331	6,782
Community College Total	77,377	79,147	80,368	81,995	81,412	80,588	81,788	84,702	88,936	98,067

Source: HEIRS

Endnotes

Performance Accountability Objective: Student Access & Success

Degrees and Certificates Awarded

Massasoit

Massasoit began tracking completers of short-term certificates (fewer than 30 credits) in FY04. Certificates reported prior to FY04 include only those who earned a board-certified award (30 or more credits).

APPENDIX A

Degrees Conferred

Cape Cod

For FY2002, Cape Cod ceased matriculating Certified Nurse Aide students and ceased awarding formal certificates to Certified Nurse Aides students who successfully completed the seven credit course of study. Students completed the course of study and were positively placed, but did not receive certificates. This change is reflected in the decrease in the number of total certificates (96 certificates) reported to IPEDS for FY2002, compared to FY2001 (127 certificates) and prior years. For FY2001, 36 Nurse Assistant/Aide certificates were conferred. The FY1997-FY2002 # change (-60) and % Change (-12.5%) were affected by the change in practice effective FY2002 discontinuing matriculation of and conferral of certificates on Nurse Aide Students.

Degrees and Certificates Awarded

Massasoit

Massasoit began tracking completers of short-term certificates (fewer than 30 credits) in FY04. Certificates reported prior to FY04 include only those who earned a board-certified award (30 or more credits).

Appendices

Appendix A

Fall Unduplicated Credit Headcount
Total Degrees Conferred

Appendix B

Tuition and Fees as Percent of State Median Family Income

Appendix C

Community College 80% Draw Communities
Regions of Massachusetts

Total Degrees Conferred 10 Years

Degrees Conferred	Fiscal Years									
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
Berkshire Community College	320	305	357	292	349	321	320	300	302	309
Bristol Community College	657	755	790	834	843	936	1,007	903	1,001	1,024
Bunker Hill Community College	509	487	403	602	685	679	685	815	814	817
Cape Cod Community College	395	434	421	371	425	430	488	431	534	510
Greenfield Community College	405	416	383	370	371	355	355	336	353	345
Holyoke Community College	718	701	744	863	918	987	879	901	961	1,022
Mass Bay Community College	648	594	530	510	631	704	656	671	657	661
Massasoit Community College	730	701	708	669	746	747	901	781	881	877
Middlesex Community College	774	873	842	888	1,092	1,003	1,004	962	973	1,022
Mt. Wachusett Community College	490	524	481	494	547	644	665	713	642	720
North Shore Community College	790	789	725	657	711	789	839	941	985	1,003
Northern Essex Community College	586	607	746	771	765	839	826	748	843	885
Quinsigamond Community College	654	662	670	709	730	726	747	714	775	807
Roxbury Community College	131	176	213	176	243	229	196	194	180	212
Springfield Technical Community College	871	875	803	873	871	910	875	828	841	922
Community College Total	8,678	8,899	8,816	9,079	9,927	10,299	10,443	10,238	10,742	11,136

Source: HEIRS
 * See Endnotes Section

Tuition at Massachusetts Public Colleges and University
(Based on Fall Resident Undergraduate State-Supported Rates)

		1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	1 Yr % Chg
State University	University of Massachusetts Amherst	2,110	2,004	1,904	1,714	1,714	1,714	1,714	1,714	1,714	1,714	1,714	1,714	1,714	1,714	0%
	University of Massachusetts Boston	2,110	2,004	1,904	1,714	1,714	1,714	1,714	1,714	1,714	1,714	1,714	1,714	1,714	1,714	0%
	University of Massachusetts Dartmouth	1,744	1,658	1,574	1,418	1,418	1,418	1,418	1,418	1,418	1,418	1,418	1,418	1,418	1,418	0%
	University of Massachusetts Lowell	1,790	1,700	1,616	1,454	1,454	1,454	1,454	1,454	1,454	1,454	1,454	1,454	1,454	1,454	0%
State College	Bridgewater State College	1,338	1,270	1,150	1,030	970	910	910	910	910	910	910	910	910	910	0%
	Fitchburg State College	1,338	1,270	1,210	1,090	1,030	970	970	970	970	970	970	970	970	970	0%
	Framingham State College	1,338	1,270	1,210	1,090	1,030	970	970	970	970	970	970	970	970	970	0%
	Massachusetts College of Art and Design	1,390	1,320	1,260	1,140	1,090	1,030	1,030	1,030	1,030	1,030	1,030	1,030	1,030	1,030	0%
	Massachusetts College of Liberal Arts	1,338	1,270	1,210	1,090	1,090	1,030	1,030	1,030	1,030	1,030	1,030	1,030	1,030	1,030	0%
	Massachusetts Maritime Academy	1,390	1,320	1,260	1,140	1,090	1,030	1,030	1,030	1,030	1,062	1,094	1,138	1,184	1,242	5%
	Salem State College	1,338	1,270	1,150	1,030	970	910	910	910	910	910	910	910	910	910	0%
	Westfield State College	1,338	1,270	1,210	1,090	1,030	970	970	970	970	970	970	970	970	970	0%
	Worcester State College	1,338	1,270	1,210	1,090	1,030	970	970	970	970	970	970	970	970	970	0%
Community College	Berkshire Community College	1,080	1,020	960	870	780	780	780	780	780	780	780	780	780	780	0%
	Bristol Community College	1,080	1,020	900	810	720	720	720	720	720	720	720	720	720	720	0%
	Bunker Hill Community College	1,080	1,020	900	810	720	720	720	720	720	720	720	720	720	720	0%
	Cape Cod Community College	1,080	1,020	930	840	720	720	720	720	720	720	720	720	720	720	0%
	Greenfield Community College	1,080	1,020	960	870	780	780	780	780	780	780	780	780	780	780	0%
	Holyoke Community College	1,080	1,020	900	810	720	720	720	720	720	720	720	720	720	720	0%
	Mass Bay Community College	1,080	1,020	930	840	720	720	720	720	720	720	720	720	720	720	0%
	Massasoit Community College	1,080	1,020	930	840	720	720	720	720	720	720	720	720	720	720	0%
	Middlesex Community College	1,080	1,020	900	810	720	720	720	720	720	720	720	720	720	720	0%
	Mt. Wachusett Community College	1,080	1,020	960	870	750	750	750	750	750	750	750	750	750	750	0%
	North Shore Community College	1,080	1,020	900	810	750	750	750	750	750	750	750	750	750	750	0%
	Northern Essex Community College	1,080	1,020	930	840	750	750	750	750	750	750	750	750	750	750	0%
	Quinsigamond Community College	1,080	1,020	900	810	720	720	720	720	720	720	720	720	720	720	0%
Roxbury Community College	1,080	1,020	930	840	780	780	780	780	780	780	780	780	780	780	0%	
Springfield Technical Community College	1,080	1,020	930	840	750	750	750	750	750	750	750	750	750	750	0%	

Source: HEIRS

* Weighted data calculated based on % Undergraduated FTE of total by Segment and overall. (FTE figures used for calculation are one year in arrears due to reporting schedules.)

** Mass Maritime and Mass College of Art and Design are reported separately because they are specialty schools and for purposes of Performance Measurement are not compared to other MA state

Tuition at Massachusetts Public Colleges and University
(Based on Fall Resident Undergraduate State-Supported Rates)

	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	1 Yr % Chg
Weighted Average State University*	2,001	1,903	1,809	1,628	1,628	1,626	1,624	1,619	1,618	1,618	1,618	1,618	1,619	1,618	0%
Weighted Average State Colleges*	1,342	1,274	1,189	1,070	1,014	955	955	954	954	954	955	957	959	961	0%
Weighted Average State College excludes MCA and MMA**	1,338	1,270	1,183	1,064	1,007	948	948	947	947	946	946	946	946	946	0%
Weighted Average Community College*	1,080	1,020	919	829	736	735	734	734	734	734	734	734	733	733	0%
Weighted Average All Colleges and University*	1,470	1,402	1,303	1,165	1,124	1,095	1,091	1,082	1,078	1,077	1,080	1,082	1,083	1,082	0%
Weighted Average All Colleges and University excludes MCA and MMA**	1,472	1,404	1,304	1,165	1,125	1,096	1,092	1,083	1,079	1,077	1,081	1,082	1,082	1,081	0%

Source: HEIRS

* Weighted data calculated based on % Undergraduated FTE of total by Segment and overall. (FTE figures used for calculation are one year in arrears due to reporting schedules.) colleges.

Mandatory Fees at Massachusetts Public Colleges and University
(Based on Fall Resident Undergraduate State-Supported Rates)

		1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	1 Yr % Chg
State University	University of Massachusetts Amherst	3,304	3,326	3,326	3,498	3,498	3,498	4,768	5,772	7,298	7,566	7,886	8,210	8,520	8,920	5%
	University of Massachusetts Boston	2,234	2,288	2,288	2,508	2,508	2,508	3,508	4,520	6,312	6,554	6,834	7,126	7,400	7,800	5%
	University of Massachusetts Dartmouth	2,408	2,598	2,598	2,712	2,712	2,712	3,712	4,714	6,388	6,622	6,894	7,178	7,444	7,844	5%
	University of Massachusetts Lowell	2,722	2,722	2,722	2,802	2,802	2,802	3,760	4,760	6,438	6,712	6,990	7,278	7,552	7,952	5%
State College	Bridgewater State College	2,102	2,034	2,034	2,034	1,914	1,914	2,826	3,480	4,416	4,596	4,956	5,124	5,328	5,694	7%
	Fitchburg State College	1,992	2,026	1,998	1,928	1,988	2,018	2,718	3,216	3,618	4,032	4,572	5,022	5,430	5,930	9%
	Framingham State College	1,890	1,880	1,860	1,800	1,800	1,800	2,364	3,358	3,688	4,034	4,480	4,828	5,172	5,570	8%
	Massachusetts College of Art and Design	2,644	2,644	2,644	2,668	2,788	3,038	3,938	4,738	5,370	5,820	6,170	6,420	6,870	7,370	7%
	Massachusetts College of Liberal Arts	2,148	2,168	2,168	2,268	2,268	2,468	3,168	4,368	4,388	4,586	4,896	5,138	5,396	5,846	8%
	Massachusetts Maritime Academy	1,784	1,784	1,784	1,784	1,784	1,884	2,634	3,834	4,334	4,446	4,580	4,548	4,644	4,880	5%
	Salem State College	2,006	1,988	1,928	1,928	2,128	2,128	3,028	4,078	4,544	4,684	5,120	5,360	5,610	5,940	6%
	Westfield State College	1,824	1,824	1,824	1,884	1,886	1,986	2,786	3,588	3,888	4,688	4,980	5,240	5,482	6,048	10%
	Worcester State College	1,346	1,346	1,346	1,368	1,478	1,604	2,304	3,154	3,610	4,110	4,570	4,896	5,200	5,636	8%
Community College	Berkshire Community College	1,620	1,620	1,620	1,650	1,710	1,920	2,310	2,610	2,610	2,820	2,896	3,046	3,150	3,900	24%
	Bristol Community College	1,380	1,320	1,320	1,260	1,350	1,440	2,100	2,340	2,520	3,030	3,030	3,030	3,120	3,734	20%
	Bunker Hill Community College	1,320	1,320	1,290	1,230	1,230	1,230	1,680	2,280	2,280	2,280	2,280	2,460	2,760	3,060	11%
	Cape Cod Community College	1,530	1,516	1,432	1,440	1,590	1,740	2,460	2,460	2,940	2,940	2,940	3,226	3,360	3,600	7%
	Greenfield Community College	1,382	1,368	1,368	1,368	1,518	1,728	2,238	2,538	2,868	3,202	3,318	3,708	3,858	4,038	5%
	Holyoke Community College	1,452	1,456	1,426	1,366	1,456	1,716	2,076	2,376	2,378	2,468	2,558	2,708	2,838	3,078	8%
	Mass Bay Community College	1,290	1,230	1,276	1,170	1,170	1,240	2,150	2,450	2,930	2,930	2,930	2,930	3,890	3,890	0%
	Massasoit Community College	1,290	1,260	1,230	1,230	1,320	1,320	1,920	2,610	2,610	2,610	2,610	2,610	2,790	3,390	22%
	Middlesex Community College	1,670	1,610	1,550	1,550	1,640	1,790	2,300	2,660	2,930	2,930	3,020	3,140	3,290	3,830	16%
	Mt. Wachusett Community College	1,980	1,930	1,840	1,790	1,820	1,940	2,660	3,260	3,260	3,220	3,370	3,670	3,790	4,240	12%
	North Shore Community College	1,410	1,380	1,320	1,320	1,440	1,740	2,340	2,640	2,640	2,730	2,730	2,880	3,000	3,360	12%
	Northern Essex Community College	1,470	1,426	1,380	1,380	1,440	1,530	1,920	2,220	2,220	2,400	2,310	2,580	2,760	3,120	13%
	Quinsigamond Community College	1,290	1,230	1,170	1,170	1,170	1,170	2,010	2,880	2,880	2,880	3,030	3,150	3,240	3,840	19%
	Roxbury Community College	1,320	1,260	1,260	1,230	1,320	1,320	1,670	2,470	2,680	2,680	2,680	2,880	2,970	3,210	8%
Springfield Technical Community College	1,550	1,490	1,430	1,430	1,434	1,684	1,984	2,394	2,454	2,604	2,706	2,826	2,946	3,186	8%	

Source: HEIRS

* Weighted data calculated based on % Undergraduated FTE of total by Segment and overall. (FTE figures used for calculation are one year in arrears due to reporting schedules.)

** Mass Maritime and Mass College of Art and Design are reported separately because they are specialty schools and for purposed of Performance Measurement are not compared to other MA state

Mandatory Fees at Massachusetts Public Colleges and University
(Based on Fall Resident Undergraduate State-Supported Rates)

	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	1 Yr % Chg
Weighted Average State University*	2,877	2,932	2,930	3,077	3,076	3,070	4,191	5,184	6,813	7,081	7,382	7,687	7,966	8,357	5%
Weighted Average State Colleges*	1,940	1,930	1,913	1,914	1,951	2,004	2,788	3,635	4,152	4,502	4,900	5,166	5,441	5,857	8%
Weighted Average State College excludes MCA and MMA**	1,909	1,895	1,876	1,875	1,907	1,946	2,727	3,567	4,077	4,431	4,843	5,117	5,391	5,812	8%
Weighted Average Community College*	1,448	1,413	1,378	1,354	1,434	1,544	2,098	2,533	2,651	2,743	2,785	2,920	3,118	3,511	13%
Weighted Average All Colleges and University*	2,078	2,092	2,066	2,088	2,150	2,182	2,979	3,685	4,388	4,597	4,835	5,068	5,312	5,701	7%
Weighted Average All Colleges and University excludes MCA and MMA**	2,073	2,086	2,060	2,083	2,144	2,172	2,969	3,670	4,375	4,582	4,819	5,053	5,297	5,686	7%

Source: HEIRS

* Weighted data calculated based on % Undergraduated FTE of total by Segment and overall. (FTE figures used for calculation are one year in arrears due to reporting schedules.) colleges.

Tuition and Mandatory Fees at Massachusetts Public Colleges and University
(Based on Fall Resident Undergraduate State-Supported Rates)

		1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	1 Yr % Chg
State University	University of Massachusetts Amherst	5,414	5,330	5,230	5,212	5,212	5,212	6,482	7,486	9,012	9,280	9,600	9,924	10,234	10,634	4%
	University of Massachusetts Boston	4,344	4,292	4,192	4,222	4,222	4,222	5,222	6,234	8,026	8,268	8,548	8,840	9,114	9,514	4%
	University of Massachusetts Dartmouth	4,152	4,256	4,172	4,130	4,130	4,130	5,130	6,132	7,806	8,040	8,312	8,596	8,862	9,262	5%
	University of Massachusetts Lowell	4,512	4,422	4,338	4,256	4,256	4,256	5,214	6,214	7,892	8,166	8,444	8,732	9,006	9,406	4%
State College	Bridgewater State College	3,440	3,304	3,184	3,064	2,884	2,824	3,736	4,390	5,326	5,506	5,866	6,034	6,238	6,604	6%
	Fitchburg State College	3,330	3,296	3,208	3,018	3,018	2,988	3,688	4,186	4,588	5,002	5,542	5,992	6,400	6,900	8%
	Framingham State College	3,228	3,150	3,070	2,890	2,830	2,770	3,334	4,328	4,658	5,004	5,450	5,798	6,142	6,540	6%
	Massachusetts College of Art and Design	4,034	3,964	3,904	3,808	3,878	4,068	4,968	5,768	6,400	6,850	7,200	7,450	7,900	8,400	6%
	Massachusetts College of Liberal Arts	3,486	3,438	3,378	3,358	3,358	3,498	4,198	5,398	5,418	5,616	5,926	6,168	6,426	6,876	7%
	Massachusetts Maritime Academy	3,174	3,104	3,044	2,924	2,874	2,914	3,664	4,864	5,364	5,508	5,674	5,686	5,828	6,122	5%
	Salem State College	3,344	3,258	3,078	2,958	3,098	3,038	3,938	4,988	5,454	5,594	6,030	6,270	6,520	6,850	5%
	Westfield State College	3,162	3,094	3,034	2,974	2,916	2,956	3,756	4,558	4,858	5,658	5,950	6,210	6,452	7,018	9%
	Worcester State College	2,684	2,616	2,556	2,458	2,508	2,574	3,274	4,124	4,580	5,080	5,540	5,866	6,170	6,606	7%
Community College	Berkshire Community College	2,700	2,640	2,580	2,520	2,490	2,700	3,090	3,390	3,390	3,600	3,676	3,826	3,930	4,680	19%
	Bristol Community College	2,460	2,340	2,220	2,070	2,070	2,160	2,820	3,060	3,240	3,750	3,750	3,750	3,840	4,454	16%
	Bunker Hill Community College	2,400	2,340	2,190	2,040	1,950	1,950	2,400	3,000	3,000	3,000	3,000	3,180	3,480	3,780	9%
	Cape Cod Community College	2,610	2,536	2,362	2,280	2,310	2,460	3,180	3,180	3,660	3,660	3,660	3,946	4,080	4,320	6%
	Greenfield Community College	2,462	2,388	2,328	2,238	2,298	2,508	3,018	3,318	3,648	3,982	4,098	4,488	4,638	4,818	4%
	Holyoke Community College	2,532	2,476	2,326	2,176	2,176	2,436	2,796	3,096	3,098	3,188	3,278	3,428	3,558	3,798	7%
	Mass Bay Community College	2,370	2,250	2,206	2,010	1,890	1,960	2,870	3,170	3,650	3,650	3,650	3,650	4,610	4,610	0%
	Massasoit Community College	2,370	2,280	2,160	2,070	2,040	2,040	2,640	3,330	3,330	3,330	3,330	3,330	3,510	4,110	17%
	Middlesex Community College	2,750	2,630	2,450	2,360	2,360	2,510	3,020	3,380	3,650	3,650	3,740	3,860	4,010	4,550	13%
	Mt. Wachusett Community College	3,060	2,950	2,800	2,660	2,570	2,690	3,410	4,010	4,010	3,970	4,120	4,420	4,540	4,990	10%
	North Shore Community College	2,490	2,400	2,220	2,130	2,190	2,490	3,090	3,390	3,390	3,480	3,480	3,630	3,750	4,110	10%
	Northern Essex Community College	2,550	2,446	2,310	2,220	2,190	2,280	2,670	2,970	2,970	3,150	3,060	3,330	3,510	3,870	10%
	Quinsigamond Community College	2,370	2,250	2,070	1,980	1,890	1,890	2,730	3,600	3,600	3,600	3,750	3,870	3,960	4,560	15%
	Roxbury Community College	2,400	2,280	2,190	2,070	2,100	2,100	2,450	3,250	3,460	3,460	3,460	3,660	3,750	3,990	6%
	Springfield Technical Community College	2,630	2,510	2,360	2,270	2,184	2,434	2,734	3,144	3,204	3,354	3,456	3,576	3,696	3,936	6%

Source: HEIRS

* Weighted data calculated based on % Undergraduated FTE of total by Segment and overall. (FTE figures used for calculation are one year in arrears due to reporting schedules.)

** Mass Maritime and Mass College of Art and Design are reported separately because they are specialty schools and for purposes of Performance Measurement are not compared to other MA state colleges.

Tuition and Mandatory Fees at Massachusetts Public Colleges and University
(Based on Fall Resident Undergraduate State-Supported Rates)

	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	1 Yr % Chg
Weighted Average State University*	4,878	4,835	4,739	4,705	4,704	4,696	5,816	6,803	8,431	8,699	9,001	9,305	9,585	9,974	4%
Weighted Average State Colleges*	3,282	3,204	3,102	2,984	2,965	2,959	3,743	4,589	5,106	5,456	5,855	6,123	6,399	6,818	7%
Weighted Average State College excludes MCA and MMA**	3,247	3,165	3,059	2,939	2,914	2,893	3,675	4,514	5,024	5,377	5,789	6,063	6,337	6,757	7%
Weighted Average Community College*	2,528	2,433	2,297	2,183	2,170	2,278	2,832	3,267	3,385	3,477	3,519	3,654	3,851	4,244	10%
Weighted Average All Colleges and University*	3,548	3,493	3,369	3,253	3,274	3,277	4,070	4,766	5,466	5,673	5,915	6,149	6,394	6,782	6%
Weighted Average All Colleges and University excludes MCA and MMA**	3,545	3,490	3,364	3,248	3,269	3,269	4,061	4,753	5,454	5,659	5,900	6,135	6,379	6,767	6%

Source: HEIRS

* Weighted data calculated based on % Undergraduated FTE of total by Segment and overall. (FTE figures used for calculation are one year in arrears due to reporting schedules.)

** Mass Maritime and Mass College of Art and Design are reported separately because they are specialty schools and for purposes of Performance Measurement are not compared to other MA state colleges.

Note: Cities and town are listed alphabetically, not in the order of representation at the college.

Berkshire Community College

Adams
Cheshire
Dalton
Great Barrington
Lee
Lenox
North Adams
Pittsfield

Bristol Community College

Acushnet
Attleboro
Dartmouth
Fairhaven
Fall River
Freetown
New Bedford
North Attleboro
Somerset
Swansea
Taunton
Westport

Bunker Hill Community College

Boston
Brookline
Cambridge
Chelsea
Everett

Note: Cities and town are listed alphabetically, not in the order of representation at the college.

Bunker Hill Community College

Malden
Medford
Melrose
Quincy
Revere
Somerville

Cape Cod Community College

Barnstable
Bourne
Brewster
Dennis
Falmouth
Harwich
Mashpee
Plymouth
Sandwich
Yarmouth

Greenfield Community College

Amherst
Ashfield
Bernardston
Charlemont
Colrain
Conway
Deerfield
Easthampton
Erving

Note: Cities and town are listed alphabetically, not in the order of representation at the college.

Greenfield Community College

Greenfield
Leverett
Montague
Northampton
Northfield
Orange
Shelburne
Sunderland
Williamsburg

Holyoke Community College

Agawam
Amherst
Belchertown
Chicopee
Easthampton
Holyoke
Ludlow
Northampton
Palmer
South Hadley
Springfield
West Springfield
Westfield

Mass Bay Community College

Ashland
Bellingham
Belmont

Community College 80% Draw Communities for Undergraduate Enrollment 5 Years

Note: Cities and town are listed alphabetically, not in the order of representation at the college.

Mass Bay Community College

Boston
Brookline
Cambridge
Dedham
Framingham
Franklin
Holliston
Hopkinton
Hudson
Marlborough
Medfield
Medway
Milford
Millis
Natick
Needham
Newton
Norwood
Sudbury
Walpole
Waltham
Watertown
Wayland
Wellesley
Worcester

Massasoit Community College

Abington
Boston

Note: Cities and town are listed alphabetically, not in the order of representation at the college.

Massasoit Community College

Braintree
Bridgewater
Brockton
Canton
East Bridgewater
Easton
Hanover
Hanson
Holbrook
Mansfield
Marshfield
Middleboro
Norwood
Pembroke
Plymouth
Quincy
Randolph
Raynham
Rockland
Stoughton
Taunton
Weymouth
Whitman

Middlesex Community College

Acton
Arlington
Bedford
Billerica

Note: Cities and town are listed alphabetically, not in the order of representation at the college.

Middlesex Community College

Burlington
Chelmsford
Dracut
Lawrence
Lexington
Lowell
Medford
Methuen
Pepperell
Reading
Stoneham
Tewksbury
Tyngsboro
Waltham
Westford
Wilmington
Woburn

Mt. Wachusett Community College

Ashburnham
Athol
Ayer
Barre
Fitchburg
Gardner
Hubbardston
Leominster
Lunenburg
Orange

Note: Cities and town are listed alphabetically, not in the order of representation at the college.

Mt. Wachusett Community College

Shirley
Templeton
Townsend
Westminster
Winchendon
Worcester

North Shore Community College

Beverly
Boston
Danvers
Everett
Gloucester
Ipswich
Lynn
Lynnfield
Malden
Marblehead
Melrose
Middleton
Peabody
Revere
Salem
Saugus
Swampscott
Wakefield
Winthrop

Northern Essex Community College

Community College 80% Draw Communities for Undergraduate Enrollment 5 Years

Note: Cities and town are listed alphabetically, not in the order of representation at the college.

Northern Essex Community College

Amesbury
Andover
Haverhill
Lawrence
Methuen
Newburyport
North Andover
Salisbury

Quinsigamond Community College

Auburn
Charlton
Clinton
Dudley
Grafton
Holden
Hudson
Leicester
Leominster
Marlborough
Millbury
Northborough
Northbridge
Oxford
Shrewsbury
Southbridge
Spencer
Sutton
Webster

Community College 80% Draw Communities for Undergraduate Enrollment 5 Years

Note: Cities and town are listed alphabetically, not in the order of representation at the college.

Quinsigamond Community College

Westborough
Worcester

Roxbury Community College

Boston
Brockton
Cambridge

Springfield Technical Community College

Agawam
Chicopee
East Longmeadow
Holyoke
Ludlow
Springfield
West Springfield
Westfield
Wilbraham

Regions of Massachusetts

(Massachusetts Department of Economic Development breakdown)

Berkshire Region:

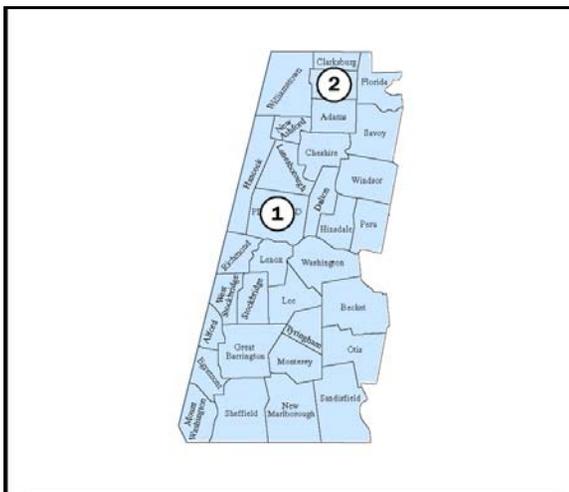
Massachusetts' western most region is defined by the 32 communities that constitute Berkshire County. Massachusetts College of Liberal Arts and Berkshire Community College are the two system institutions in the region.

Pioneer Valley Region:

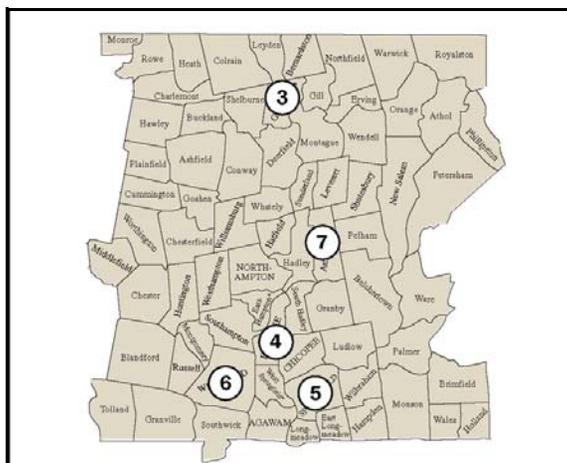
Franklin, Hampden, and Hampshire Counties define the Pioneer Valley along with the Worcester County communities of Athol, Petersham, Phillipston, and Royalston. UMass-Amherst, Westfield State College, and Greenfield, Holyoke, and Springfield Technical Communities Colleges are located in this region.

Central Region:

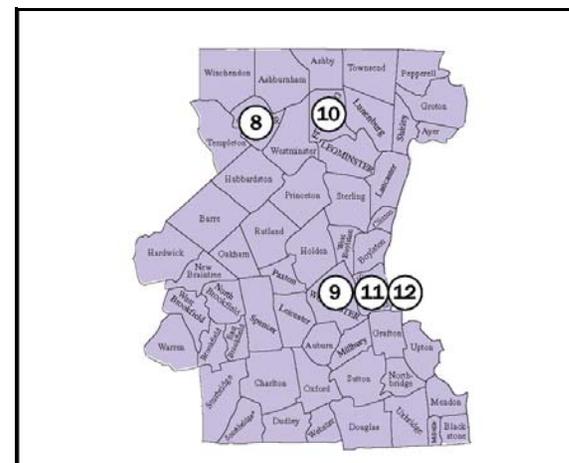
All but four of the 54 cities and towns in the Central Region are part of Worcester County (Ayer, Groton, Pepperell, Shirley, and Townsend are part of Middlesex County). Fitchburg and Worcester State Colleges, Quinsigamond and Mount Wachusett Community Colleges, and the UMass-Worcester Medical School are located in this region.



- 1 Berkshire Community College, Pittsfield
- 2 Mass. College of Liberal Arts, North Adams



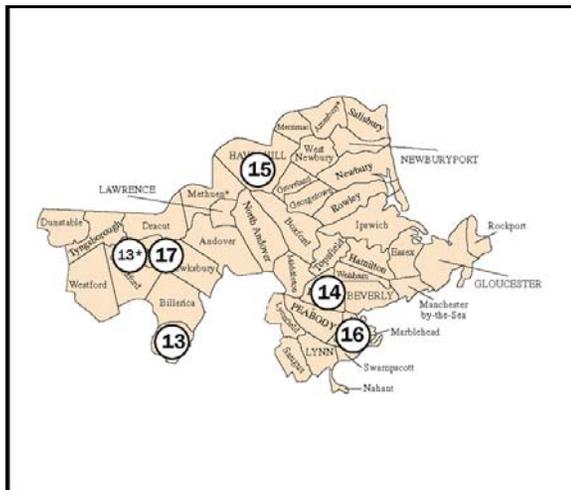
- 3 Greenfield Community College, Greenfield
- 4 Holyoke Community College, Holyoke
- 5 Springfield Tech. Community College, Springfield
- 6 Westfield State College, Westfield
- 7 University of Massachusetts Amherst



- 8 Mount Wachusett Community College, Gardner
- 9 Quinsigamond Community College, Worcester
- 10 Fitchburg State College, Fitchburg
- 11 Worcester State College, Worcester
- 12 University of Mass. Medical School, Worcester

Northeast Region:

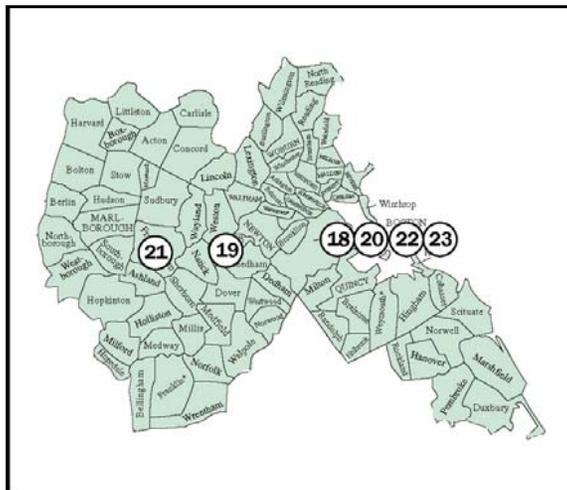
The Northeast contains all of Essex County and nine communities (Bedford, Billerica, Chelmsford, Dracut, Dunstable, Lowell, Tewksbury, Tyngsborough, and Westford) from the northern portion of Middlesex County. UMass-Lowell, Salem State College and Middlesex, North Shore, and Northern Essex Community Colleges are located in this region.



- ⑬ Middlesex Community College, Bedford, Lowell*
- ⑭ North Shore Community College, Danvers
- ⑮ Northern Essex Community College, Haverhill
- ⑯ Salem State College, Salem
- ⑰ University of Massachusetts Lowell

Greater Boston Region:

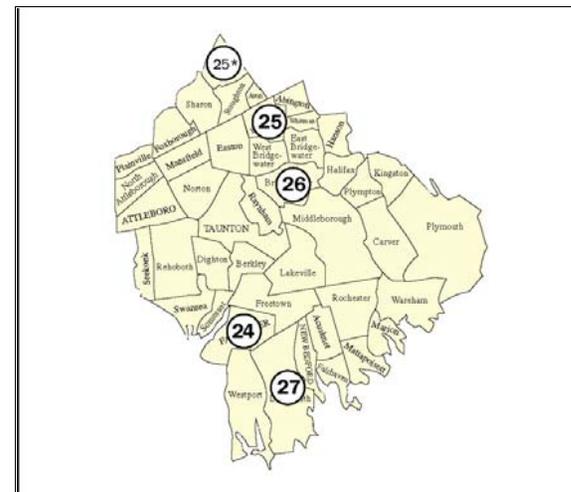
All of Suffolk, a majority of Middlesex and Norfolk, and communities from the eastern edge of Worcester and northern edge of Plymouth Counties make up Greater Boston. UMass-Boston, Framingham State College, MassArt, and Bunker Hill, Mass Bay, and Roxbury Community Colleges are located in this region.



- ⑱ Bunker Hill Community College, Boston
- ⑲ Mass. Bay Community College, Wellesley Hills
- ⑳ Roxbury Community College, Boston
- ㉑ Framingham State College, Framingham
- ㉒ Massachusetts College of Art, Boston
- ㉓ University of Massachusetts Boston

Southeast Region:

All of Bristol County and the southern portion of Plymouth County as well as the Norfolk County communities of Avon, Canton, Foxborough, Plainville, Sharon, and Stoughton constitute the Southeast Region. UMass-Dartmouth, Bridgewater State College, and Bristol and Massasoit Community Colleges are located in the Southeast Region.



- ⑳ Bristol Community College, Fall River
- ㉑ Massasoit Community College, Brockton, Canton*
- ㉒ Bridgewater State College, Bridgewater
- ㉓ University of Massachusetts Dartmouth

Cape and Islands Region:

The communities in Barnstable, Dukes, and Nantucket Counties comprise the Cape and Islands Region. The Massachusetts Maritime Academy and Cape Cod Community College are located in this region.

