The Year Ahead
Uncertainties, Continuities & Challenges

Richard M. Freeland, Commissioner

The Year Ahead
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  - Steven Sweco, Trustee, North Shore Community College

- **College and University Trustees**
The Year Ahead

Uncertainties

- Transition in State Government
- Turnover in Board Membership
- Turnover in Presidencies

The Year Ahead

Continuities

- Scaling Best Practices
- Campus Strategic Plans
- Collaboration and Efficiency
  - System Level
  - Campus Level
- FY2016 Budget Discussions
  - Importance of a unified message
The Year Ahead

Challenges

- A New Context for Public Higher Education
- More Effective Use of Performance Data
- Two Priorities for Campus Boards

Challenges

A New Context for Public Higher Education
Challenges: A New Context for Public Higher Education

Worrisome Signs

Projected Declines in Undergraduate Enrollment in Public Higher Education...

... Lead to Projected Declines in Graduates from Public Higher Education
Worrisome Signs

- New Context for Public Higher Education
  - Declining degree production
  - Increasing need for college grads
  - Projected ten-year degree gap

Projected Cumulative Gap by 2025:
-55k–65k

Higher Education Response to New Context

- Boost Student Success Rates
  - Especially at community colleges
  - Especially in areas of high workforce need

- Close Achievement Gaps
  - Scale successful campus practices

- Attract, Retain & Graduate More...
  - Adults 25+
  - Veterans
  - College-going high school grads leaving MA
Challenges

More Effective Use of Performance Data

Campus-Level Data Dashboards

- Using the Dashboards
- Enhancing the Dashboards
- Supporting Campus Boards
Challenges:

Two Priorities for Campus Boards

Issues for Special Focus

- Fiscal Oversight
- Sexual Assault
Conclusion

- We are making progress
  - Performance, Support, Attention
- We have a long way to go
- Crucial role of college & university trustees