

BOARD OF HIGHER EDUCATION MEETING
February 5, 2009

The February 5, 2009, meeting of the Board of Higher Education (BHE) was held in the Student Center at Worcester State College in Worcester, Massachusetts. The following members were present:

Dr. Charles Desmond, Chairman
Peter Alcock, Vice Chairman
Dr. Mary-Elizabeth Beach
Jeanne-Marie Boylan
James Coyle

Dr. Nancy Hoffman
Kathryn Quigley
Paul Reville
Henry Thomas, III

Absent: Dr. Mario Borunda, C. Bernard Fulp, and Dr. Nancy Harrington

CALL TO ORDER

Dr. Charles Desmond, Chairman, called the meeting to order at 10:13 a.m.

PRESIDENT'S WELCOME

On behalf of the Worcester State College board of trustees, students, staff, and faculty, Dr. Janelle Ashley, President of Worcester State College, welcomed the BHE. Recognizing that these are uncertain economic times, President Ashley applauded the Board's tireless efforts to strengthen public higher education. The Board was informed that Worcester State College has been recognized for five consecutive years in the *Princeton Review* as one of the best New England colleges, and it continues to make the Worcester community a better place in which to work and live. She stated that the College will continue to demand the best practices to ensure success for its students. President Ashley committed the College to being the best hope for the future by providing excellence through its partnership with its sister colleges.

ACCEPTANCE OF MINUTES

Chairman Desmond motioned to accept the minutes of the November 21, 2008, Board meeting and the December 5, 2008, Special Board meeting. The motion was seconded, and the minutes were approved unanimously.

CHAIRMAN'S REMARKS

Chairman Charles Desmond addressed the Board for the first time as Chairman. He stated that he is pleased to work in the best interests of Governor Deval Patrick, whose commitment to public higher education is strong and unwavering, and it is a pleasure to serve Secretary Paul Reville. Chairman Desmond told the Board that he spent 30 years at the University of Massachusetts Boston, where he served in a number of academic roles. Now it is a special pleasure for him to be the chief spokesperson for higher education students in the Commonwealth. Stating that these are difficult times, he emphasized the importance of working collaboratively to turn our public colleges and University campuses into world-class institutions.

Chairman Desmond invited Frederick W. Clark, Jr., former Chairman of the Board of Higher Education, to appear before the Board, where he presented Mr. Clark with a plaque and read a resolution in honor of his exemplary service as Chairman of the Board of Higher Education from September 2007 to December 2008.

Mr. Clark thanked Chairman Desmond, stating that he is honored to be an advocate for public higher education in Massachusetts.

Chairman Desmond also welcomed Commissioner Richard Freeland, whom he has known for more than 30 years. He described Commissioner Freeland as a man of towering intellect, with whom he is pleased to work again, especially toward moving Massachusetts' public higher education into the forefront of the nation.

SECRETARY OF EDUCATION'S REMARKS

Mr. Paul Reville, Secretary of Education, thanked President Ashley for her warm welcome to Worcester State College.

Secretary Reville applauded Governor Deval Patrick's choice of Dr. Charles Desmond as Chair of the Board of Higher Education and acknowledged Chairman Desmond's strong higher education background, insight, and ability to work well with others as strong leadership qualities.

Secretary Reville also complimented Mr. Frederick Clark as an ideal Chairman of the Board of Higher Education, marked by his diplomatic and respectful manner, his fierce devotion to public higher education and his gentle persuasion in working cooperatively with others. He remarked that the Governor Patrick is appreciative of Mr. Clark's service as Board Chairman, as well.

Mr. Reville recounted the many recent transitions at the Department of Higher Education, and he thanked Ms. Aundrea Kelley, who has provided leadership as Commissioner of Higher Education for an extended period of time.

The Secretary welcomed Dr. Richard Freeland, Commissioner of Higher Education. Mr. Reville said that he has known Commissioner Freeland for many years and that he is highly recognized as an energetic, enthusiastic, and a key higher education leader. Commissioner Freeland, who has received national acclaim for his accomplishments, was described as a well-received member of the education team in the Patrick administration. It was announced that a swearing-in ceremony for Commissioner Reville will take place in late February.

Secretary Reville told the Board that there has been significant work on the Higher Education Relief Bill, higher education borrowing authority, and transfer issues. He emphasized that public higher education is absolutely essential to the future of the Commonwealth.

Though details are uncertain, it was reported that Massachusetts should do well in its receipt of Federal Stimulus funding, and there is consensus that funds would be distributed beyond infrastructure needs. Secretary Reville stated that he would be convening a task force that will consider how grant money can be shared. A list of facility projects has been completed to which funds will be appropriated.

Secretary Reville cautioned that because the Stimulus funds are only available until 2011, it is important to refrain from becoming reliant upon this degree of funding. As a result of the budget crisis, we have made an effort to work smarter and through collaborative efforts to efficiently and effectively reach our goals. Though there is a tendency to respond to changes even before the funding arrives, he advised that long-term changes are required for structural deficit problems, and he urged campus leadership to be persistent and innovative toward educating a new generation. He continued that he knows that the campuses are conscious of avoiding the increase of fees and, when necessary, will do so modestly.

COMMISSIONER'S REMARKS

Attending his first Board meeting as Commissioner of Higher Education, Dr. Richard Freeland expressed his pleasure and honor to be in his new post. He reiterated what he had told the Board during his interview process: Higher education in Massachusetts has been the heart of his professional life and that he cares very much about the wellbeing of the state and community college and University campuses and the people of Massachusetts—especially its students. He told the Board that it is a privilege and an opportunity to serve as Commissioner and that he has a passion for the Board's mission.

On DHE personnel matters, Commissioner Freeland thanked Aundrea Kelley, now Deputy Commissioner, and said that she deserves accolades for her service as Commissioner. He also thanked Dr. Dale Hamel, Senior Vice President of Framingham State College, who has served as Chief Financial Officer to the Department of Higher Education and has provided tremendous assistance, including budget preparation and advice on Stimulus Bill spending. Taking Dr. Hamel's place will be Edward Terceiro, Executive Vice President of Mount Wachusett Community College, who will serve the Department as it continues its search for a chief financial officer. Commissioner Freeland also announced that Eileen O'Connor, Associate Commissioner for Communications and External Affairs, has accepted a new position at Fidelity Investments, and he expressed his appreciation for her work.

Commissioner Freeland welcomed Dr. Sherri Killins, Commissioner of the Department of Early Education and Care, who will be sworn in by Governor Patrick soon, and he expressed the partnership of the three education commissioners to develop strategies to serve the Commonwealth's students well. Specifically mentioned was the progress of the Department of Elementary and Secondary Education, as it prepares for the release of its *Report on 21st Century Skills*.

He emphasized the importance of outfitting students with necessary skills and readiness to attend college. The readiness agenda provides a roadmap of what lies ahead. Despite difficult economic times, it is imperative that education leaders continue to be visionary and work cooperatively to provide quality education for all of the Commonwealth's students. Campus presidents have been working to improve the quality of teaching in Readiness Centers, and more diverse curriculum models are being developed for students in Readiness Schools, which are expected to open in the fall. Cities and town, as well, are involved in the partnership of providing quality education

Commissioner Freeland reported on a difficult higher education budget for FY10, with the House 1 budget cuts amounting to 11.6 percent across all segments; factoring in 9C cuts, the total approaches a 17 percent reduction. He has spoken with most state and community college presidents, before and after the budget was released, and will continue this conversation going forward, noting that the presidents have been responding in a positive, cooperative manner. He said that, though fee increases are inevitable, keeping them low is the goal. He also noted that the House 1 budget would include a roll-up provision of one number. The Governor has done this in the hope of providing assurance that funding will be directed to where it is most critically needed. More information on the budget includes:

1. Scholarships have been level-funded at \$96 million.
2. The Nursing and Allied Health Education Initiative will be funded at \$1.4 million.
3. Dual Enrollment will be funded at \$2 million.
4. Workforce Incentive Training Fund: This program is central to the workforce development mission of the community colleges, and the DHE will work with the community college leadership to strongly advocate for its inclusion in the budget.

The above represents a clear indication of the work that needs to be done to support students, faculty, and staff at our public higher education campuses.

Commissioner Freeland thanked Secretary Reville for his work on the Higher Education Relief Bill. There will be continuing conversations with public college presidential leadership as information on the funding from the Bill is released.

On the Federal Stimulus Bill, Commissioner Freeland suggested that the Department of Higher Education's contribution to this will be to compile a list of eligible campus projects for consideration by the Executive Office of Administration and Finance. To be sure that the money is well disbursed, the Department of Higher Education will be working to advance strategic priorities. He emphasized that it will be a high priority for him to maximize our agencies' abilities to take steps to achieve efficiency and collaboration, and the Commissioner said that he is eager to work with Chairman Desmond on this important initiative.

REPORTS FROM PRESIDENTS

Dr. Robert Antonucci, President of Fitchburg State College and Chairman of the Council of Presidents, gave greetings from the state college presidents and welcomed Dr. Richard Freeland as Commissioner. He stated that the state college presidents are excited about the arrival of Commissioner Freeland and the recent flow of communication and dialogue that has occurred since his arrival. On behalf of the state college presidents, he thanked Aundrea Kelley for her efforts during her tenure as Commissioner. He also expressed satisfaction with the return of Frederick W. Clark, Jr., former Chair of the Board of Higher Education, to his position as Executive Officer of the Council of Presidents.

Applications at the state colleges, President Antonucci said, are at an all-time high due to the colleges' quality, affordability, and outstanding reputation. It is important that the state colleges remain affordable in light of

decreasing budget allocations. Fees will not be raised in FY2009 because state colleges are efficient and cooperative and are reviewing all of their services.

The FY10 budget proposes a 16 percent reduction cut for state college campuses. In terms of relief, it was reported that campus officials are working diligently to generate more support. President Antonucci continued that the state college campuses do not support the roll-up provision and instead advocate a line-item budget. It is important for the state colleges to know what their budgets will be before the end of the academic year. He stated emphatically that the formula funding was the objective way to determine budget allocations, and all campuses should be advocating for this process.

In closing, President Antonucci stated that it is imperative that the campuses become stronger providers of the best education they can offer, but monetary support will be necessary for this to continue.

President Charles Wall, President of Massasoit Community College, and Chairman of the Executive Committee of Community College Presidents, told the Board that he was pleased to represent the state's 15 community colleges and to report that, despite the economic downturn, the atmosphere at the community college campuses is very positive. There is exceptionally high public demand to attend community colleges, and it is a responsibility that the campuses are pleased to accept.

Because of 9C cuts, the community colleges have taken the following actions:

1. There is a hiring freeze at all campuses. No existing or new positions will be filled.
2. Fees will not be increased in FY09.
3. Campuses are working with CONNECT to find savings and to create opportunities that can be shared.
4. There have been large reductions in operating expenses.

Campuses are operating with budgets similar to those of 2001, while presently trying to educate an ever-increasing number of students. President Wall told the Board that the community college presidents are not in favor of a roll-up budget and encourage a dialogue to revert to the formula funding.

President Wall also acknowledged the superb work of Ms. Aundrea Kelley as Commissioner of Higher Education and Mr. Frederick W. Clark, Jr., as Chairman of the Board of Higher Education.

President Wall acknowledged the positive nature of his meetings and conversations with Commissioner Freeland, as they relate to the cause of advancement of public higher education. He told the Board that the community colleges are strong at a time when the public needs that strength more than ever. Furthermore, he pledged to work with the Board to strengthen the community college system as the gateway to public higher education in Massachusetts.

PRESENTATIONS

Designation of Foster Furcolo Community Colleges

Chairman Charles Desmond informed the Board that the late Governor Foster Furcolo was commended by the Massachusetts House of Representatives in 1995 for his "lifetime of distinguished service to Massachusetts and America." He continued that it is fitting that at this time the BHE formally acknowledge Governor Furcolo's leadership and foresight in elevating the stature of Massachusetts Public Higher Education. In reading about Governor Furcolo, Chairman Desmond told the Board that he learned that he was called "the Horace Mann of the Twentieth Century" because his service extended beyond the creation of the community college system and also included the expansion and improvement of the University and the state colleges.

On behalf of the Commonwealth's community colleges, President Wall told the Board that the campuses are pleased with the designation by the Legislature of the Foster Furcolo Community Colleges of Massachusetts. He described Governor Foster Furcolo as the father of the community college system in Massachusetts, who in 1959 signed the bill, Chapter 605: *An Act Establishing a Massachusetts Board of Regional Community Colleges and Providing for the Establishment of Regional Community Colleges*, an important accomplishment to the state and to the nation. Governor Furcolo is also credited with the creation of the student loan system. Millions of students have benefited because of Governor Furcolo's endeavors, and the public community

colleges will continue to consider ways to further recognize the Foster Furcolo designation. He said that it gives him great pleasure to meet Foster Furcolo's son, Mark, who will continue to be involved in the process of honoring his late father.

President Wall introduced Mark Furcolo, who told the Board that he is overwhelmed by the recognition and honor to his father's memory. He thanked Kim Burns of Middlesex Community College and encouraged the reading of her paper, "*A Man on a Mission: Foster Furcolo and the Creation of the Massachusetts Community College System.*" Mr. Furcolo stated that his father's mission was to help students to receive the education they deserve. Mr. Furcolo thanked Board members for their kindness and support.

Chairman Desmond announced that the Board of Higher Education Web site, www.mass.edu, has been updated to include information on the designation of the Governor Foster Furcolo Community Colleges. He called for the adoption of the following motion, which was seconded and approved unanimously.

BHE 09-04 FOSTER FURCOLO COMMUNITY COLLEGES

MOVED: The Board of Higher Education hereby endorses Chapter 364 of the Commonwealth of Massachusetts Acts of 2008, an Act designating the Community Colleges collectively as the Governor Foster Furcolo Community Colleges.

Authority: Massachusetts General Laws, Chapter 15A

Contact: Aundrea E. Kelley, Deputy Commissioner

Capital Update and Budget Process

Mr. Jay Gonzalez, Undersecretary of the Executive Office of Administration and Finance (A&F), made a presentation entitled, "State Capital Program and Federal Stimulus for Higher Education Spending." The following are the highlights of his presentation:

- 1. Context for Capital Investments:** There has been a history of underinvestment in capital infrastructure needs, with billions of dollars of deferred maintenance and inadequate public investment in targeted infrastructure improvements necessary to support economic growth. Yet, the current economic crisis demands bold government action to create jobs and to build a foundation for sustainable economic growth. One of the most effective ways to do this is through increased capital investment.
- 2. Patrick-Murray Approach to Capital Investment:** The goal of the current administration is to build a more robust, strategic and responsible capital investment program, focusing on addressing the backlog of deferred maintenance and targeting investments to support sustainable economic growth. The Administration also understands the importance of public infrastructure investments for creating jobs and laying the foundation for growth in response to the economic downturn. The Governor has also proposed the Accelerated Structurally Deficient Bridge Program, with projects in over 100 communities across the Commonwealth. The FY09-13 capital investment plan will provide for increased capital spending.
- 3. Obama-Patrick Alignment on Capital Investments:** President Obama and Congress are working to enact a Federal economic recovery bill that includes billions of dollars for capital investments. The Obama administration is seeking to fund existing infrastructure and targeted infrastructure investments to support sustainable economic growth that aligns with the Patrick administration, including energy efficiency and renewable energy investments, schools, broadband expansion, and medical IT investments.
- 4. State Capital Finance Overview:** The state's capital investment budget is separate from the annual operating budget and is primarily funded by borrowing through the issuance of bonds, the authorization of which requires two-thirds vote by the Legislature. Yearly, the Governor determines the amount of state borrowing and the authorized projects to be funded, pursuant to legislative bond authorizations.
- 5. The Role of A&F:** A&F advises the Governor on the affordable level of annual borrowing to fund the state's capital budget and other sources of funding available for capital investments. It also advises him in the development of the state capital budget based on capital investment funding needs identified by state agencies, legislators, municipalities and other stakeholders. A&F also monitors agencies' progress in carrying out approved capital projects and makes adjustments to the capital budget as necessary.

6. **Administration's Capital Finance Accomplishments:** A&F developed the first five-year capital investment plan and debt affordability analysis and policy for determining the annual bond cap and filed and signed ten bond bills to fund capital investments for up to ten years.
7. **Funding Capacity Versus Requested Needs:** A&F has received in excess of \$25 billion in capital funding requests. 2008 bond bills total about \$17 billion in bond authorization to fund multi-year capital investment programs. The Debt Affordability Analysis anticipates the affordability to borrow \$8.9 billion between FY09-13 for the regular capital program plus \$2 billion for the Accelerated Bridge Program, of which \$1.9 is the total borrowing for the FY09 budget. Thus, many worthy authorized projects will not be funded this year or within the next few years.
8. **2009-13 Capital Plan:** Based on debt affordability and analysis, borrowing for the regular capital plan increases each year but at a slower rate of growth of the previous five-year plan. However, borrowing to support the Accelerated Bridge Program has not been reduced. For more information, visit www.mass.gov/capital.
9. **FY09-13 Spending for Higher Education:** There will be a total of \$746 million total spending on projects that will be prioritized based on master planning efforts of the BHE, DCAM, the University of Massachusetts and the state and community college campuses. A&F is working expeditiously with as many priority projects as possible within fiscal constraints. The maintenance funds for transfers for small capital projects was increased by 20 percent in FY09 and is managed on a statewide needs basis, including higher education facilities.
10. **FY09 State and Community College Highlights:**
 - North Shore Community College will begin construction of a \$30 million Allied Health and Science Building.
 - There will be a \$31 million renovation and modernization of the Campus Core Building at Greenfield Community College.
 - Bridgewater State College's Conant Science Building will receive modernization and expansion at a cost of \$86 million.
 - There will be a \$23 million library modernization project at the Massachusetts Maritime Academy.
11. **FY09 Funding for Ongoing State and Community College Construction Projects:** Continuing projects include funding for emergency repairs at the Salem State College library, \$12.5 million for renovations for the Worcester State College Administration Building, and \$6.9 million for the Health and Wellness Center at Bunker Hill Community College.
12. **FY09 University of Massachusetts Highlights:** There will be new construction of a \$100 million Laboratory Science Building at Amherst, a \$100 million Academic Building at Boston, and a South Campus Academic Building at Lowell.
13. **FY09 Funding for Ongoing University of Massachusetts Construction Projects:** Continuing projects include \$10 million for Dubois Library renovation at Amherst, \$9 million for substructure stabilization and alternate parking improvements at Boston, and funding to complete campus master plans at Amherst, Lowell, and Boston.

Undersecretary Gonzalez advised the Board that the Federal Economic Recovery Infrastructure Funding will provide millions of dollars for shovel-ready projects to give near-term economic stimulus by creating jobs. It is expected that funds will be distributed through existing and new federal programs that will utilize enhanced reporting and accountability requirements. Enactment of the Stimulus Bill is expected by mid-February.

In December 2008 the Governor established task forces to mobilize its efforts to ensure that the state is prepared to invest the forthcoming federal funds promptly and wisely. The task forces will be charged with the following objectives:

- Make investments with long-term benefits.
- Favor investments that reduce or have no impact or operating costs.
- Make choices based on Administration's infrastructure priorities.
- Diversity investment geographically and across industries.
- Contract with Massachusetts companies and hire Massachusetts workers to the extent possible.

Reports from task forces, updated lists of shovel-ready projects, and recommendations to prepare for federal funding should be completed and made public by mid-February. In its determination to provide funds to the

public college and University campuses, the Education Facilities Task Force has reported that state and community projects were organized into three categories: general campus allocations, mid-sized project allocations (exceeding \$2 million), and large-sized project allocations (projects exceeding \$8 million and would support currently ongoing projects managed by DCAM or MSCBA). Projects for all three categories that are shovel ready have been identified. The Department of Higher Education has decided that funding allocations to every campus for smaller deferred maintenance projects and operating budget relief are the highest priority.

Details of the House of Representatives Enacted Stimulus Bill were revealed:

- Fund allocation will be based on the number of students attending institutions of higher education.
- The state higher education agency will receive and allocate sub-grants to institutions based on demonstrated need for capital improvements, including modernization, renovation, and repair of higher education facilities that are primarily used for instruction, research or student housing. Prohibited investment includes facilities primarily used for athletic contests or other events for which admission is charged to the general public, for facilities used for religious worship, or for construction of new facilities.
- Up to 5 percent of state allocation, or \$500,000, whichever is less, may be reserved for state higher education agency for administration and oversight costs.
- The use-it or lose-it clause stipulates that each recipient must enter into contracts or other binding commitments no later than one year after enactment of bill for 50 percent of allocation and no later than two years for 100 percent of allocation.
- Uncommitted funds within prescribed time periods will be reallocated.
- Each institution will be required to report on spending by September 30, 2011, to the state higher education agency.

Both Secretary Reville and Chairman Desmond commented on the excellence of Mr. Gonzalez's report, the outstanding opportunity that has been created by the Federal Stimulus Bill for public higher education, and their eagerness to work with A&F as federal funding is released to the Commonwealth.

MOTIONS

Chairman Charles Desmond introduced the following motion, which was seconded and approved unanimously:

BHE 09-02 APPROVAL OF CONTRACT FOR DR. RICHARD M. FREELAND AS COMMISSIONER OF THE DEPARTMENT OF HIGHER EDUCATION

MOVED: That the Executive Committee of the Board of Higher Education approves the contract of employment for Dr. Richard M. Freeland as Commissioner of the Department of Higher Education and recommends said contract for ratification by the Board of Higher Education

Authority: Massachusetts General Laws Chapter 15A

Contact: Peter H. Tsaffaras, Deputy Commissioner for Employee Relations

Chairman Desmond called upon Dr. Jonathan Keller, Associate Commissioner for Research, Planning and Information Systems, who offered highlights of the *2008 Performance Measurement Report* in a PowerPoint presentation.

- Based on the fulfillment of a Legislative mandate, this is the sixth straight year of reporting. The process has included ongoing enhancement of performance indicators, trend data, external benchmarks and goals, all established through the collaborative efforts of the public college campuses through task forces. Massachusetts Maritime Academy and Massachusetts College of Art and Design produce their own performance reports, which reflect their unique missions.
- Dr. Keller reported that the full report is available online at www.mass.edu/2008pmr.
- The four areas of accountability remain: access, affordability, student success, and fiscal health and efficiency. Collaborations with local communities, high schools business and others colleges and programs of distinction constitute other areas of institutional performance.
- Collaborations and programs of distinction include promoting education and career attainment in the STEM fields, fostering early interest in the teaching profession, expanding the number of licensed nurses in the

state, building seamless PK-16 transitions, collaborating with local businesses to provide relevant and up-to-date workforce training and degree programs, identifying and responding to the needs of the surrounding community by developing outreach programs, and partnering with colleges and local government agencies to provide services with a focus on regional needs.

- Undergraduate fall enrollment headcount in a one-year time period has risen by over 4,000 students at the community colleges and by over 1,000 students at the state colleges.
- From fall 2003 to fall 2007, state college undergraduate minority enrollment has increased by over 1,000 students. During the same period, community college minority enrollment has increased by nearly 8,000 students.
- The number of transfer students from both the public and private institutions continues to rise at our public college campuses.
- FY08 tuition and fees as a percent of the state median family income remains below the northeastern state average, with state colleges at 7.7 percent versus 9.1 percent as the northeastern state average. The community college tuition and fees account for 4.7 percent of the state median family income versus 4.9 percent represents the northeastern state average.
- There was a slight increase in the state college first-year retention rate, from 73.5 percent in fall 2005 to 74.4 percent for the fall 2006 cohort. Community college first-year retention has remained stable at 65 percent.
- A new indicator, the community college “Successful Persister,” was developed by the Maryland Community Colleges and includes a more expansive student cohort than the IPEDS student success measure, including lengths of time for completion beyond the traditional graduation timeframe of 150 percent. It also presents other student success outcomes, capturing the transfer function and reflecting the diverse goals of community college students. The indicator aligns with the national discussion on the measurement of community college student success, including a recent dialogue between higher education leaders and the National Center for Education Statistics and the Achieving the Dream Consortium. This year’s Successful Persister rate was 71.9%, which is comparable to the rate for the Maryland Community Colleges.
- Though the Massachusetts community colleges’ National Council Licensure Examination (NCLEX) pass rates dipped (at 83.4 percent) below the National Associates Level (85 percent), the Massachusetts Board of Registration in Nursing has reported that the NCLEX pass rate has rebounded to above the 2006 level and is now on par with the national average.
- Public college campuses now report on a new indicator that measures their effective and efficient use of resources.
- Overall, it was reported that the state and community colleges had the second highest level of private funds raised in the last seven years.
- Ongoing efforts of the Performance Measurement Task Force include the continued development of community college student success indicators, enhancement of the Financial Aid/Affordability indicator, and exploration of new workforce development indicators.

After Dr. Keller’s presentation, Chairman Desmond brought forth the following motion, which was seconded and approved unanimously:

BHE 09-03 PERFORMANCE MEASUREMENT REPORT

MOVED: The Board of Higher Education hereby accepts the 2008 *Performance Measurement Report*.

Authority: Massachusetts General Laws, Chapter 15A, Section 7A(g)

Contact: Dr. Jonathan Keller, Associate Commissioner for Research, Planning and Information Systems

In the absence of Dr. Nancy Harrington, Chair of the Assessment and Accountability Committee, Mr. Peter Alcock, Vice Chairman, introduced the following consent agenda motion, which was seconded and approved unanimously.

AAC 09-10 CONSENT AGENDA

MOVED: The Board of Higher Education approves the following motions on a consent agenda:

- AAC 09-06 Massasoit College: Associate in Science in Polysomnography
- AAC 09-07 Massachusetts College of Art And Design: Master of Arts in Teaching – Art Education
- AAC 09-08 University of Massachusetts Boston: Bachelor of Arts in Asian Studies
- AAC 09-09 Springfield College: Master of Business Administration

Authority: Article III, Section 6, By-Laws

Contact: Dr. Francesca Purcell, Associate Commissioner for Academic and P-16 Policy

AAC 09-06 MASSASOIT COLLEGE: ASSOCIATE IN SCIENCE IN POLYSOMNOGRAPHY

MOVED: The Board of Higher Education hereby approves the request of Massasoit Community College to award the Associate in Science in Polysomnography.

One year after graduating the program’s first class, the College shall submit to the Board a status report addressing its success in reaching program goals as stated in the application and in the areas of enrollment, curriculum, faculty, resources and program effectiveness.

Authority: Massachusetts General Laws, Chapter 15A, Section 9(b)

Contact: Dr. Francesca Purcell, Associate Commissioner for Academic and P-16 Policy

AAC 09-07 MASSACHUSETTS COLLEGE OF ART AND DESIGN: MASTER OF ARTS IN TEACHING – ART EDUCATION

MOVED: The Board of Higher Education hereby approves the application of Massachusetts College of Art and Design to award the Master of Arts in Teaching/Art Education.

One year after graduating the program’s first class, the institution shall submit to the Board a status report addressing its success in reaching program goals as stated in the application and in the areas of enrollment, curriculum, faculty, resources, and program effectiveness.

Authority: Massachusetts General Laws, Chapter 15A, Section 9(b)

Contact: Dr. Francesca Purcell, Associate Commissioner for Academic and P-16 Policy

AAC 09-08 UNIVERSITY OF MASSACHUSETTS BOSTON: BACHELOR OF ARTS IN ASIAN STUDIES

MOVED: The Board of Higher Education hereby approves the application of the University of Massachusetts Boston to award the Bachelor of Arts in Asian Studies.

One year after graduating the program’s first class, the University shall submit to the Board a status report addressing its success in reaching program goals as stated in this report and in the areas of enrollment, curriculum, faculty, resources, and program effectiveness.

Authority: Massachusetts General Laws, Chapter 15A, Section 9(b)

Contact: Dr. Francesca Purcell, Associate Commissioner for Academic and P-16 Policy

AAC 09-09 SPRINGFIELD COLLEGE: MASTER OF BUSINESS ADMINISTRATION

MOVED: The Board of Higher Education hereby approves the Articles of Amendment of Springfield Community College to award the Master of Business Administration.

Authority: Massachusetts General Laws, Chapter 69, Section 30, et seq.

Contact: Dr. Francesca Purcell, Associate Commissioner for Academic and P-16 Policy

Ms. Jeanne-Marie Boylan, Chair of the Fiscal Affairs and Administrative Policy Committee, brought forth the following motion, which was seconded and approved unanimously:

FAAP 09-12 FAFSA COMPLETION PROVISION

MOVED: In accordance with applicable provisions of Massachusetts General Laws, Chapter 15 A, the Board of Higher Education hereby calls upon the University of Massachusetts, the State Colleges and the Community Colleges to include the attached FAFSA Completion Provision on all applications for admission as of June 2009.

Authority: Massachusetts General Laws, Chapter 15A

Contact: Dr. Clantha McCurdy, Senior Deputy Commissioner for Access and Student Financial Assistance

Ms. Jeanne-Marie Boylan brought forth the following motion, which was seconded and approved unanimously:

FAAP 09-13 FISCAL YEAR 2010 MSCBA RENT CERTIFICATE

MOVED: The Board of Higher Education hereby approves the attached Fiscal Year 2010 residence hall rent schedules, effective July 1, 2009, provided that any subsequent increase in the rent schedules shall be subject to the approval of the Board of Higher Education.

Authority: Massachusetts General Laws Chapter 73 App., Section 1-9, as amended, and the *Contract for Financial Assistance, Management and Services*, dated February 1, 2003, made between the Commonwealth of Massachusetts, acting by and through the Board of Higher Education and the Massachusetts State College Building Authority.

Contact: Dr. Dale Hamel, Acting Associate Commissioner for Fiscal and Administrative Policy

Ms. Jeanne-Marie Boylan introduced the following Consent Agenda, which was seconded and approved unanimously.

FAAP 09-24 CONSENT AGENDA

MOVED: The Board of Higher Education approves the following motions on a consent agenda:

- FAAP 09-14 Community Colleges
Resident Tuition Rates for FY2010
- FAAP 09-15 Community Colleges
Non-Resident Tuition Rates for FY2010
- FAAP 09-16 State Colleges
Resident Undergraduate Tuition Rates for FY2010
- FAAP 09-17 State Colleges
Non-Resident Graduate Undergraduate Tuition Rates for FY2010
- FAAP 09-18 State Colleges
Resident Graduate Tuition Rates for FY2010
- FAAP 09-19 State Colleges
Non-Resident Graduate Tuition Rates for FY2010

- FAAP 09-20 University of Massachusetts
Resident Undergraduate Tuition Rates for FY2010
- FAAP 09-21 University of Massachusetts
Non-Resident Undergraduate Tuition Rates for FY2010
- FAAP 09-22 University of Massachusetts
Resident Graduate Tuition Rates for FY2010
- FAAP 09-23 University of Massachusetts
Non-Resident Graduate Tuition Rates for FY2010

Authority: Article III, Section 6, By-Laws
Contact: Dr. Dale Hamel, Acting Associate Commissioner for Fiscal and Administrative Policy

FAAP 09-14 COMMUNITY COLLEGES *RESIDENT* TUITION RATES FOR FISCAL YEAR 2010

MOVED: The Board of Higher Education adopts the following resident tuition rates at the community colleges for Fiscal Year 2010.

	Rate Per		Annual
	Change	Credit	Resident
			Tuition
Berkshire Community College	\$0	\$26	\$780
Bristol Community College	\$0	\$24	\$720
Bunker Hill Community College	\$0	\$24	\$720
Cape Cod Community College	\$0	\$24	\$720
Greenfield Community College	\$0	\$26	\$780
Holyoke Community College	\$0	\$24	\$720
Massachusetts Bay Community College	\$0	\$24	\$720
Massasoit Community College	\$0	\$24	\$720
Middlesex Community College	\$0	\$24	\$720
Mount Wachusett Community College	\$0	\$25	\$750
North Shore Community College	\$0	\$25	\$750
Northern Essex Community College	\$0	\$25	\$750
Quinsigamond Community College	\$0	\$24	\$720
Roxbury Community College	\$0	\$26	\$780
Springfield Technical Community College	\$0	\$25	\$750

Authority: Massachusetts General Laws, Chapter 15A, Section 9(i)
Contact: Dr. Dale Hamel, Acting Associate Commissioner for Fiscal and Administrative Policy

FAAP 09-15 COMMUNITY COLLEGES *NON-RESIDENT* TUITION RATES FOR FISCAL YEAR 2010

MOVED: The Board of Higher Education adopts the following non-resident tuition rates at the community colleges for Fiscal Year 2010:

	Rate Per		Annual
	Change	Credit	Non-Resident
			Tuition
Berkshire Community College	\$0	\$275	\$8,250
Bristol Community College	\$0	\$230	\$6,900
Bunker Hill Community College	\$0	\$230	\$6,900
Cape Cod Community College	\$0	\$230	\$6,900
Greenfield Community College	\$0	\$281	\$8,430
Holyoke Community College	\$0	\$230	\$6,900
Massachusetts Bay Community College	\$0	\$230	\$6,900
Massasoit Community College	\$0	\$230	\$6,900
Middlesex Community College	\$0	\$230	\$6,900
Mount Wachusett Community College	\$0	\$230	\$6,900

North Shore Community College	\$0	\$257	\$7,710
Northern Essex Community College	\$0	\$266	\$7,980
Quinsigamond Community College	\$0	\$230	\$6,900
Roxbury Community College	\$0	\$281	\$8,430
Springfield Technical Community College	\$0	\$242	\$7,260

Authority: Massachusetts General Laws, Chapter 15A, Section 9(i)
Contact: Dr. Dale Hamel, Acting Associate Commissioner for Fiscal and Administrative Policy

FAAP 09-16 STATE COLLEGES RESIDENT UNDERGRADUATE TUITION RATES FOR FISCAL YEAR 2010

MOVED: The Board of Higher Education adopts the following resident undergraduate tuition rates at the state colleges for Fiscal Year 2010:

	Change	Annual Resident Undergraduate Tuition
Bridgewater State College	\$0	\$ 910
Fitchburg State College	\$0	\$ 970
Framingham State College	\$0	\$ 970
Massachusetts College of Art and Design	n/a	n/a
Massachusetts Maritime Academy	n/a	n/a
Massachusetts College of Liberal Arts	\$0	\$1,030
Salem State College	\$0	\$ 910
Westfield State College	\$0	\$ 970
Worcester State College	\$0	\$ 970

Authority: Massachusetts General Laws, Chapter 15A, Section 9(i)
Contact: Dr. Dale Hamel, Acting Associate Commissioner for Fiscal and Administrative Policy

FAAP 09-17 STATE COLLEGES NON-RESIDENT UNDERGRADUATE TUITION FOR FISCAL YEAR 2010

MOVED: Board of Higher Education adopts the following non-resident undergraduate tuition rates at the state colleges for Fiscal Year 2010:

	Change	Annual Non-Resident Undergraduate Tuition
Bridgewater State College	\$0	\$7,050
Fitchburg State College	\$0	\$7,050
Framingham State College	\$0	\$7,050
Massachusetts College of Art and Design	n/a	n/a
Massachusetts Maritime Academy	n/a	n/a
Massachusetts College of Liberal Arts	\$0	\$9,975
Salem State College	\$0	\$7,050
Westfield State College	\$0	\$7,050
Worcester State College	\$0	\$7,050

Authority: Massachusetts General Laws, Chapter 15A, Section 9(i)
Contact: Dr. Dale Hamel, Acting Associate Commissioner for Fiscal and Administrative Policy

FAAP 09-18 STATE COLLEGES *RESIDENT GRADUATE* TUITION RATES FOR FISCAL YEAR 2010

MOVED: The Board of Higher Education hereby adopts the following resident graduate tuition rates for state-supported programs at the state colleges for Fiscal Year 2010.

	Change	Annual Resident Graduate Tuition
Bridgewater State College	\$0	\$1,675
Fitchburg State College	\$0	\$1,675
Framingham State College	\$0	\$1,675
Massachusetts College of Art and Design	n/a	n/a
Massachusetts Maritime Academy	n/a	n/a
Massachusetts College of Liberal Arts	\$0	\$1,675
Salem State College	\$0	\$1,675
Westfield State College	\$0	\$1,675
Worcester State College	\$0	\$1,675

Authority: Massachusetts General Laws, Chapter 15A, Section 9(i)
Contact: Dr. Dale Hamel, Acting Associate Commissioner for Fiscal and Administrative Policy

FAAP 09-19 STATE COLLEGES *NON-RESIDENT GRADUATE* TUITION FOR FISCAL YEAR 2010

MOVED: The Board of Higher Education hereby adopts the following non-resident graduate tuition rates for state-supported programs at the state colleges for Fiscal Year 2010.

Authority: Massachusetts General Laws, Chapter 15A, Section 9(i)
Contact: Dr. Dale Hamel, Acting Associate Commissioner for Fiscal and Administrative Policy

FAAP 09-20 UNIVERSITY OF MASSACHUSETTS *RESIDENT UNDERGRADUATE* TUITION RATES FOR FISCAL YEAR 2010

MOVED: The Board of Higher Education hereby approves the following resident undergraduate tuition rates for state-supported programs at the University of Massachusetts for Fiscal Year 2010.

	Change	Annual Resident Undergraduate Tuition
University of Massachusetts Amherst	\$0	\$1,714
University of Massachusetts Boston	\$0	\$1,714
University of Massachusetts Dartmouth	\$0	\$1,417
University of Massachusetts Lowell	\$0	\$1,454

Authority: Massachusetts General Laws, Chapter 15A, Section 9(i)
Contact: Dr. Dale Hamel, Acting Associate Commissioner for Fiscal and Administrative Policy

FAAP 09-21 UNIVERSITY OF MASSACHUSETTS *NON-RESIDENT UNDERGRADUATE* TUITION FOR FISCAL YEAR 2010

MOVED: The Board of Higher Education hereby approves the following non-resident undergraduate tuition rates for state-supported programs at the University of Massachusetts for Fiscal Year 2010.

	Change	Annual Non-Resident Undergraduate Tuition
University of Massachusetts Amherst	\$0	\$9,937
University of Massachusetts Boston	\$0	\$9,758

University of Massachusetts Dartmouth	\$0	\$8,099
University of Massachusetts	\$0	\$8,567

Authority: Massachusetts General Laws, Chapter 15A, Section 9(i)
Contact: Dr. Dale Hamel, Acting Associate Commissioner for Fiscal and Administrative Policy

FAAP 09-22 UNIVERSITY OF MASSACHUSETTS RESIDENT GRADUATE TUITION RATES FOR FISCAL YEAR 2010

MOVED: The Board of Higher Education hereby approves the following resident graduate tuition rate for state-supported programs at the University of Massachusetts for Fiscal Year 2010.

	Change	Annual Resident Graduate Tuition
University of Massachusetts Amherst	\$0	\$2,640
University of Massachusetts Boston	\$0	\$2,590
University of Massachusetts Dartmouth	\$0	\$2,071
University of Massachusetts Lowell	\$0	\$2,183
University of Massachusetts Worcester Medical	\$0	n/a
University of Massachusetts Worcester Graduate	\$0	\$2,640

Authority: Massachusetts General Laws, Chapter 15A, Section 9(i)
Contact: Dr. Dale Hamel, Acting Associate Commissioner for Fiscal and Administrative Policy

FAAP 09-23 UNIVERSITY OF MASSACHUSETTS NON-RESIDENT GRADUATE TUITION RATES FOR FISCAL YEAR 2010

MOVED: The Board of Higher Education hereby approves the following non-resident graduate tuition rates for state-supported programs at the University of Massachusetts for Fiscal Year 2010.

	Change	Annual Non-Resident Graduate Tuition
University of Massachusetts Amherst	\$0	\$9,937
University of Massachusetts Boston	\$0	\$9,758
University of Massachusetts Dartmouth	\$0	\$8,099
University of Massachusetts Lowell	\$0	\$8,567
University of Massachusetts Worcester Medical	\$0	n/a
University of Massachusetts Worcester Graduate	\$0	\$9,856

Authority: Massachusetts General Laws, Chapter 15A, Section 9(i)
Contact: Dr. Dale Hamel, Acting Associate Commissioner for Fiscal and Administrative Policy

Ms. Jeanne-Marie Boylan introduced the following motion, which was seconded and approved unanimously.

FAAP 09-25 ALTERNATIVE NON-RESIDENT UNDERGRADUATE TUITION RATES—BERKSHIRE COMMUNITY COLLEGE AND MASSACHUSETTS COLLEGE OF LIBERAL ARTS FOR FISCAL YEAR 2010

MOVED: The Board of Higher Education adopts the following alternative tuition rates and enrollment caps for new students at Massachusetts College of Liberal Arts and Berkshire Community College for Fiscal Year 2010.

	Change	Credit	Alternative Tuition
Massachusetts College of Liberal Arts	\$0	--	\$1,545
Berkshire Community College	\$0	\$39	\$1,170

Enrollment for New Students	# of New Students	Change
Massachusetts College of Liberal Arts	200	--
Berkshire Community College	100	--

Authority: Massachusetts General Laws, Chapter 15A, Section 9(i)
Contact: Dr. Dale Hamel, Acting Associate Commissioner for Fiscal and Administrative Policy

Ms. Jeanne-Marie Boylan introduced the following motion, which was seconded and approved unanimously.

FAAP 09-26 FISCAL YEAR 2010 CASH GRANT AWARDS

MOVED: The Board of Higher Education allocates Cash Grant awards, contingent upon state funding, to institutions of public higher education for Fiscal Year 2010, as attached.

Authority: Massachusetts General Laws, Chapter 15A, Sections 9(i) and 16
Contact: Dr. Clantha McCurdy, Senior Deputy Commissioner, Access and Student Financial Assistance

Recommended Distribution of Cash Grant by Campus for FY 2010

Name of Institution	Current Award	FY 2010 Award
University of Massachusetts Amherst	\$3,919,572	\$3,919,572
University of Massachusetts Boston	\$2,136,696	\$2,136,696
University of Massachusetts Dartmouth	\$1,182,681	\$1,182,681
University of Massachusetts Lowell	\$1,458,271	\$1,458,271
Subtotal:	\$8,697,220	\$8,697,220
Bridgewater State College	\$2,135,122	\$2,135,122
Fitchburg State College	\$1,007,186	\$1,007,186
Framingham State College	\$1,016,862	\$1,016,862
Massachusetts College of Art	\$467,541	\$467,541
Massachusetts College of Liberal Arts	\$506,079	\$506,079
Massachusetts Maritime Academy	\$242,584	\$242,584
Salem State College	\$2,340,002	\$2,340,002
Westfield State College	\$1,080,992	\$1,080,992
Worcester State College	\$1,100,182	\$1,100,182
Subtotal:	\$9,896,550	\$9,896,550
Berkshire Community College	\$454,603	\$454,603
Bristol Community College	\$926,973	\$926,973
Bunker Hill Community College	\$1,660,156	\$1,660,156
Cape Cod Community College	\$651,779	\$651,779
Greenfield Community College	\$511,438	\$511,438
Holyoke Community College	\$1,015,877	\$1,015,877
Massachusetts Bay Community College	\$682,746	\$682,746
Massasoit Community College	\$1,042,846	\$1,042,846
Middlesex Community College	\$970,437	\$970,437
Mount Wachusett Community College	\$699,230	\$699,230
North Shore Community College	\$1,156,200	\$1,156,200
Northern Essex Community College	\$1,144,233	\$1,144,233
Quinsigamond Community College	\$1,023,382	\$1,023,382
Roxbury Community College	\$884,220	\$884,220
Springfield Tech. Community College	\$1,571,175	\$1,571,175
Subtotal	\$14,395,295	\$14,395,295
Grand Total:	\$32,989,065	\$32,989,065

Ms. Jeanne-Marie Boylan introduced the following motion, which was seconded and approved unanimously.

FAAP 09-27 FISCAL YEAR NEED-BASED TUITION WAIVER AWARDS

MOVED: The Board of Higher Education requires that each institution provide a program of need-Based tuition waivers to qualifying students and authorizes the Commissioner to administer the Need-Based Tuition Waiver Program at the level of \$18,095,495 for Fiscal Year 2010 with institutional need-based tuition waiver awards not to exceed the allocation, as attached.

Attachment

Recommended Distribution of Need-Based Tuition Waivers by Campus for Fiscal Year 2010

Name of Institution	FY2009 Award	FY2010 Award
University of Massachusetts Amherst	\$3,516,568	\$3,516,568
University of Massachusetts Boston	\$2,094,283	\$2,094,283
University of Massachusetts Dartmouth	\$1,102,983	\$1,102,983
University of Massachusetts Lowell	\$1,363,879	\$1,363,879
Sub Total:	\$8,077,713	\$8,077,713
Bridgewater State College	\$914,766	\$914,766
Fitchburg State College	\$415,618	\$415,618
Framingham State College	\$423,950	\$423,950
Massachusetts College of Art	\$208,412	\$208,412
Massachusetts College of Liberal Arts	\$283,074	\$283,074
Massachusetts Maritime Academy	\$106,837	\$106,837
Salem State College	\$962,329	\$962,329
Westfield State College	\$448,841	\$448,841
Worcester State College	\$501,409	\$501,409
Sub Total:	\$4,265,236	\$4,265,236
Berkshire Community College	\$167,643	\$167,643
Bristol Community College	\$563,372	\$563,372
Bunker Hill Community College	\$447,373	\$447,373
Cape Cod Community College	\$245,488	\$245,488
Greenfield Community College	\$179,991	\$179,991
Holyoke Community College	\$495,823	\$495,823
Massachusetts Bay Community College	\$254,165	\$254,165
Massasoit Community College	\$379,072	\$379,072
Middlesex Community College	\$371,002	\$371,002
Mount Wachusett Community College	\$298,986	\$298,986
North Shore Community College	\$586,879	\$586,879
Northern Essex Community College	\$439,853	\$439,853
Quinsigamond Community College	\$368,154	\$368,154
Roxbury Community College	\$372,041	\$372,041
Springfield Tech. Community College	\$582,703	\$582,703
Sub Total:	\$5,752,546	\$5,752,546
Grand Total:	\$18,095,495	\$18,095,495

Secretary Reville thanked the Department of Higher Education, and others—including Dr. Patricia Plummer, Senior Advisor for Academic Affairs, Student Affairs and International Relations, University of Massachusetts President’s Office; J.D. LaRock, Policy Director, Executive Office of Education; and Dr. Kate Harrington, Associate Vice President of Academic Affairs, University of Massachusetts President’s Office; for their help in developing new guidelines for need-based tuition waiver awards. This vote makes it feasible that every dollar—up to a possible \$59 million—may be claimed for use by students to attend college. Chairman

Desmond added that he recognized that the University of Massachusetts has some concerns regarding this motion, which will be addressed at a later date.

OTHER BUSINESS

There was no other business.

OPEN FORUM

There were no comments.

ADJOURNMENT

There being no further business, the meeting adjourned at 12:34 p.m.