

**BOARD OF HIGHER EDUCATION MEETING**  
**February 2, 2009**

A meeting of the Board of Higher Education (BHE) was held in the Large Ballroom in the Rondileau Campus Center at Bridgewater State College in Bridgewater, Massachusetts. The following members were present:

Dr. Charles Desmond, Chairman  
Dr. Mary-Elizabeth Beach  
Mr. Mario Borunda  
Jeanne-Marie Boylan  
James Coyle

C. Bernard Fulp  
Michael Mizzoni  
Paul Reville  
Louis Ricciardi  
Henry Thomas, III

Absent: Drs. Nancy Harrington and Nancy Hoffman

**CALL TO ORDER**

Dr. Charles Desmond, Chairman, called the meeting to order at 10:07 a.m.

**ACCEPTANCE OF MINUTES**

A motion was made to accept the minutes of the December 8, 2009, meeting. The motion was seconded and approved unanimously.

**CHAIRMAN'S REMARKS**

Dr. Charles Desmond, Chairman of the Board of Higher Education, welcomed Board members, staff and the audience to the meeting and offered remarks, as follows:

1. The College Goals Sunday Program, sponsored by the Lumina Foundation, American Student Assistance, the Massachusetts Educational Financing Authority, and the Massachusetts Association of Student Financial Aid Administrators, held workshops across the state on January 31. The purpose of this program is to assist parents and students throughout the Commonwealth with the completion of the FAFSA form.
2. Gear Up served 6,382 Massachusetts students, supported by \$850,000 in state funding, during the 2008-09 academic year.
3. A Commissioner's Working Group on Mathematics Diagnostics for Elementary Teacher Preparation, comprised of twelve members, is working to identify resources useful in assessing the mathematical preparation of new students in post-baccalaureate elementary teacher preparation programs.

**WELCOME**

Mr. Louis Ricciardi, Chairman of Bridgewater State College and on behalf of its trustees, introduced Dr. Dana Mohler-Faria, the eleventh President of Bridgewater State College, as a scholar, a leader, and a driver of keeping higher education alive.

President Mohler-Faria welcomed the Board of Higher Education to Bridgewater State College. He stated that the College has just completed a very comprehensive, transparent strategic plan, linked to metrics and which integrates with their financial plan. Research is expanding, and there is a growing desire for international and academic studies. Freshmen and sophomore retention is steadily rising. There has been tremendous investment in the College's physical plant, and resident halls and dining facilities have been renovated. More than 1,000 beds have been recently made available, and 500 more will be added soon. The College has a comprehensive energy plan that has results in a 27 percent reduction in costs. Their state-of-the art science facility will be completed in 2012. Fundraising efforts have increased their endowment to \$17 million (the largest among the state colleges), which has helped the College support their student programs, while focusing on excellence in academics.

President Mohler-Faria encouraged the Board's positive consideration of the Juris Doctor degree at the University of Massachusetts Boston and praised Chancellor Jean MacCormack for her work as Chancellor.

**COMMISSIONER'S REMARKS**

Dr. Richard Freeland, Commissioner of Higher Education, thanked President Mohler-Faria and his staff for hosting today's meeting. Commissioner Freeland welcomed guests and Legislative members present and thanked those who attended the January 26 Assessment and Accountability Committee meeting. Also welcomed were Presidents Dana Mohler-Faria of Bridgewater State College, Robert Antonucci of Fitchburg State College, Richard Gurnon of the Massachusetts Maritime Academy, Paul Raverta of Berkshire Community College, Wayne Burton of North Shore Community College, and Frederick Clark, Executive Officer of the State College Council of Presidents. University of Massachusetts leadership—including President Jack Wilson, Chancellors Michael Collins of the Medical School, Jean MacCormack of Dartmouth, Martin Meehan of Lowell, and Keith Motley of Boston—were also recognized.

Commissioner Freeland reported that the 2011 Higher Education Budget is an improvement over the previously anticipated 7 percent cut. Instead, the Budget will be level-funded. Funding of all BHE recommendations was granted.

It was reported that good progress was being made on a better plan for student health insurance: The student population of 25,000 will be grouped, and the results will provide lower premiums and a better product. He thanked Assistant Commissioner Nate Mackinnon for his work in delivering this outcome.

On The Vision Project, the Commissioner continues to work with state and community college presidents and is reaching out to the University of Massachusetts to join the effort. The Commissioner stated that he is pleased with progress to date.

### **SECRETARY OF EDUCATION'S REMARKS**

Regarding the budget, Secretary Paul Reville remarked that the Governor believes that higher education is at the core of the economy and the foundation upon which the state's future will be built, and he thanked the Governor for his commitment to public higher education.

Secretary Reville reported on the joint efforts of Executive Office of Education and the Patrick administration in moving the Governor's Education Reform Bill forward. The passage of this very important Bill was signed on Martin Luther King Day and is aimed at promoting innovation and choice and eliminating achievement gaps. It proposes to establish Innovation Schools to serve as charter schools, authorizes new approaches to underperforming schools by granting authority to the Commissioner of Elementary and Secondary Education and superintendents to make necessary changes for rapid improvement, and institutes increased funding at charter schools in the lowest performing districts; new charter schools will require more accountability. Implementation of the Bill will follow.

Massachusetts has developed a competitive proposal to apply for funding through the federal Race to the Top competition, which asks states to focus on four assurances: standards and assessments, great teachers and leaders, school turnaround and data systems. If successful, Massachusetts is poised to receive more than \$100 million through this competition.

The Governor has invited Secretary Reville and the Secretaries of Labor and Workforce Development to work together with higher education toward expanding the possibilities of job expansion in the Commonwealth.

Further efforts will be made to link the Departments of Elementary and Secondary Education and Higher Education to assure that students are ready for college and careers.

The Secretary thanked Commissioner Freeland for his work with The Vision Project.

### **REPORTS FROM PRESIDENTS**

Dr. Jack Sbrega, President of Bristol Community College and Chairman of the Executive Committee of Community College Presidents, thanked President Obama, Governor Patrick, and Speaker DeLeo for their recent positive remarks and/or good work for community colleges in Massachusetts and across the United States.

President Sbrega reported that enrollment at Massachusetts' community colleges continues to soar, a strong demonstration of the quality of education provided; 52 percent of public college students in Massachusetts attend community colleges.

President Sbrega thanked the Commissioner and President Dana Moherl-Faria for their leadership on the Task Force on Collaboration and Efficiency, upon which he serves. He said that he looked forward to his continued work on the Task Force.

All fifteen of the state's community college presidents have signed a letter of support for the approval of the Juris Doctor degree at the University of Massachusetts Dartmouth. He predicted that graduates of the proposed law school will remain in Massachusetts after graduation, providing public service to the Commonwealth. He praised Chancellor Jean MacCormack, with whom he has worked for ten years, and said that Bristol Community College and the University of Massachusetts Dartmouth have associated programs that will tie in well with the proposed University of Massachusetts Dartmouth Law School.

President Sbrega told the Board that he also attended a recent regional Super Goal Sunday event that served approximately 200 students and families.

Admiral Richard Gurnon, Chairman of the State College Council of Presidents and President of Massachusetts Maritime Academy, told the Board that the nine state colleges were pleased with and appreciative of the Governor's decision to fund the state and community colleges at the FY2009 level because campus enrollment is projected to increase. Significant increased funding to public higher education is needed, and Massachusetts continues to lead the nation in cutting funds to public two-and four year higher education institutions.

Admiral Gurnon reported that all nine state college presidents support the approval of today's motion, which would establish a Juris Doctor program at the University of Massachusetts Dartmouth.

On the Collaboration and Efficiency Task Force, President Gurnon reported that the state college presidents support Phase 1 of the Plan and are committed to working in collaborative ways to help achieve savings. He thanked Presidents Mohler-Faria and Patricia Meservey for their efforts that will keep Massachusetts state colleges as leaders of public higher education.

## **MOTIONS**

On behalf of Dr. Nancy Harrington, Chair of the Access and Accountability Committee, Dr. Mario Borunda announced that Dr. Harrington would be on speaker phone, monitoring the Access and Accountability segment of the Board meeting, adding that she could comment on Board-related business but could not vote on any of the Board motions. Dr. Borunda acknowledged Dr. Harrington's leadership and thanked her for allowing him to chair this segment of the meeting.

Dr. Borunda recalled the Access and Accountability Committee meeting, held on January 26, at which time Board of Higher Education staff, University of Massachusetts President Jack Wilson, University of Massachusetts Dartmouth (UMD) President Jean MacCormack, and approximately 30 others delivered comments—both pro and con—on the proposal of the University of Massachusetts Dartmouth to award the Juris Doctor degree. No vote was taken at that time. He then invited Dr. Francesca Purcell, BHE Associate Commissioner for Academic and P-16 Policy, to address the Board.

Dr. Purcell told the Board that the UMD application, external review, institutional response, additional supplemental materials provided by UMD in response to DHE questions, and approximately 50 written responses had been reviewed. At the Access and Accountability Committee meeting on January 26, Board and staff heard approximately 30 individuals voice their opinions. Based on the Department of Higher Education's exhaustive review, recommendation is for approval of the request of UMD to award the Juris Doctor degree.

Chairman Charles Desmond moved to discuss the proposal, which was seconded and approved unanimously.

- **Dr. Mario Borunda** stated that the proposal offers an opportunity for UMD to build a high-quality, affordable law school that will provide public service law programs. Though there will be challenges, Dr. Borunda said that he believed that UMD has the will and the resources to build a first-rate law school.
- **Commissioner Freeland** complimented Dr. Borunda for managing the discussion of the Juris Doctor application and thanked the DHE staff who were involved in the review of the UMD application, Dr. Dale Hamel of Framingham State College and Mr. Kurt Steinberg of Massachusetts College of Art and Design. Commissioner Freeland remarked that Chancellor MacCormack and President Wilson were responsive and forthcoming in their interactions with the DHE. He also recognized Margaret D. Xifaras, Esquire, Chair; and Dr. Robert Ward, Dean, of Southern New England School of Law.

At the January 26 AAC meeting, former Massachusetts Attorney General Thomas Reilly questioned the constitutionality of the proposed funding of a state-owned law school. Commissioner Freeland acknowledged that this question had merit, and the BHE intends to examine this issue. The current financial arrangements for all of the state's higher education institutions have been followed for many years and are the same as those which UMD intends to follow. It is the Board's position, he said, that these financial arrangements pose serious legal questions; however, today's motion should stand on the merit of the Juris Doctor program, separately from the financial issues.

He said that the Board and its staff have based their decision, in part, on the answers to the questions, "Is it in the long-term best interest of the state that an affordable law school be established?" His answer is in the affirmative, because UMD has proposed a viable plan. Further, he said that he had no doubt that UMD will turn the Southern New England School of Law into a school of which we can all be proud. As a result of the motion's passage, he believes that private law school schools in Massachusetts will raise the quality of their programs, as well.

- **Secretary Paul Reville** commented that this historic day is the culmination of a long-term process. As the Governor's representative on the BHE, he said that he was satisfied with the UMD plan to offer a Juris Doctor degree. He commended everyone at UMD and the DHE for the assurances that we have received to move forward with the law school proposal. Secretary Reville told the Board that he is convinced of the value that the law degree will bring to students and the South Coast community. Further, the law school will provide a high-quality education to students who do not ordinarily have the opportunity to do so, and the law school will benefit the state. Further, the law school will add diversity and is a great opportunity for the state's higher educational system. He said that a positive vote will make Massachusetts as proud of the law school as we are of the University of Massachusetts Medical School.
- **Michael Mizzoni** told the Board that he was excited to represent Massachusetts public college students today. A positive vote today will reaffirm the commitment of the BHE to the Commonwealth of providing opportunity and benefits to the South Coast region and its students. He thanked President Jack Wilson and Chancellor Jean MacCormack for their work on behalf of students.
- **Henry Thomas** thanked the University's board of trustees, which he represents on the BHE, for their overwhelming vote in favor of the proposal to offer a J.D. degree at UMD. He emphasized that the public system of education should serve the people of the state, who deserve an affordable public law school.
- **Jeanne-Marie Boylan** thanked UMD and BHE for the information provided, especially the data, which were of particular interest to her. She said that she recognized UMD's commitment to the challenges of establishing a law school, and she looked forward to their creation of a world-class law school.
- **James Coyle** applauded Dr. Francesca Purcell's efforts in leading the review of the UMD Juris Doctor degree proposal. He stated that his education as a Massachusetts College of Art student played a part in his present success, even though his present profession is not associated with the arts. He also stated that he remembered the modest beginnings of the University of Massachusetts Medical School and how it has evolved into a world-class institution and that he has no doubt that the University will succeed in accomplishing the same with the proposed school of law at UMD.

- **Dr. Mary-Elizabeth Beach** stated that the Southern New England School of Law (SNESE) has done an outstanding job of recruiting minority students and she said that she hopes that the Board would learn more about their process of accomplishment. She continued that it is important for students to receive the education that they want at an affordable cost.
- **C. Bernard Fulp** said that it was his understanding that some Massachusetts' residents attend law school in Connecticut to receive their education, and he was not comfortable with that arrangement. Therefore, he said that he supported the establishment of a public law school in this state for Massachusetts' law students.
- **Louis Ricciardi** acknowledged the work of Dr. Francesca Purcell, the Department of Higher Education staff, President Jack Wilson and Chancellor Jean MacCormack. He stated that the UMD proposal offers the opportunity to be proactive rather than reactive, as the timing is right to accept the challenge of establishing a public law school in the Commonwealth.

Mr. Ricciardi stated that the issue of tuitions and fees should be explored. He referred to 1994 when Bridgewater State College faced unprecedented demand and dwindling funds, similar to circumstances today. The students voted to support the cost of fees. He asserted that it was right then and is still the appropriate choice for funding public higher education.

- **Dr. Nancy Harrington**, via teleconference, congratulated Dr. Borunda on his stellar job performance serving as Chair of the Access and Accountability Committee in her absence. She said that she supports the proposal of a Juris Doctor degree at UMD, stating that the proposal is substantive. She predicted that UMD will develop a strong law school and will do it with quality and integrity. She continued that if she could vote at today's meeting, she would vote in the affirmative for the Juris Doctor degree at UMD.

Chairman Desmond stated that in 1863 four faculty during the height of the Civil War, began teaching at what would become the University of Massachusetts, which has a rich history in educating students in the Commonwealth. The Board of Higher Education believes in providing education and pledges their honor to do so. At 11:15 a.m. the Chairman called for a 15-minute recess.

The Board reconvened at 11:32 a.m., and Chairman Desmond called for a vote on the following motion, which was seconded and approved unanimously.

**AAC 10-09 UNIVERSITY OF MASSACHUSETTS DARTMOUTH JURIS DOCTOR**

**MOVED:** The Board of Higher Education hereby approves the application of the University of Massachusetts Dartmouth to award the Juris Doctor.

Upon graduating the class of first-year students enrolled in fall 2010, the University shall submit to the Board a status report addressing its success in reaching program goals as stated in this report and in the areas of enrollment, curriculum, faculty resources, program effectiveness, and American Bar Association accreditation.

Authority: Massachusetts General Laws Chapter 15A, Section 9  
 Contact: Dr. Francesca Purcell, Associate Commissioner for Academic and P-16 Policy

Ms. Jeanne-Marie Boylan, Chair of the Fiscal Affairs and Administrative Policy Committee, brought forth the following consent agenda motion. She stated that FAAP 10-12-23 motions were reviewed at the January 26 Committee meeting. The consent motion was seconded and approved unanimously.

**FAAP 10-23 APPROVAL OF FISCAL AFFAIRS AND ADMINISTRATIVE AFFAIRS COMMITTEE MOTIONS 10-12 THROUGH 10-22 ON A CONSENT AGENDA**

**MOVED:** The Board of Higher Education approves the following motions on a consent agenda:

- FAAP 10-12 Community Colleges  
Resident Tuition Rates for FY2011
- FAAP 10-13 Community Colleges  
Non-Resident Tuition Rates for FY2011
- FAAP 10-14 State Colleges  
Resident Undergraduate Tuition Rates for FY2011
- FAAP 10-15 State Colleges  
Non-Resident Undergraduate Tuition Rates for FY2011
- FAAP 10-16 State Colleges  
Resident Graduate Tuition Rates for FY2011
- FAAP 10-17 State Colleges  
Non-Resident Graduate Tuition Rates for FY2011
- FAAP 10-18 University of Massachusetts  
Resident Undergraduate Tuition Rates for FY2011
- FAAP 10-19 University of Massachusetts  
Non-Resident Undergraduate Tuition Rates for FY2011
- FAAP 10-20 University of Massachusetts  
Resident Graduate Tuition Rates for FY2011
- FAAP 10-21 University of Massachusetts  
Non-Resident Graduate Tuition Rates for FY2011
- FAAP 10-22 Berkshire Community College and Massachusetts College of Liberal Arts  
Alternative  
Non-Resident Undergraduate Tuition Rates for FY2011

Authority: Article III, Section 6, By-Laws  
 Contact: Stephen Lenhardt, Deputy Commissioner of Administration and Finance

**FAAP 10-12 APPROVAL OF COMMUNITY COLLEGE RESIDENT TUITION RATES FOR FISCAL YEAR 2011**

**MOVED:** The Board of Higher Education adopts the following resident tuition rates at the community colleges for Fiscal Year 2011:

	<b>Change</b>	<b>Rate Per Credit</b>	<b>Annual Resident Tuition</b>
Berkshire Community College	\$0	\$26	\$780
Bristol Community College	\$0	\$24	\$720
Bunker Hill Community College	\$0	\$24	\$720
Cape Cod Community College	\$0	\$24	\$720
Greenfield Community College	\$0	\$26	\$780
Holyoke Community College	\$0	\$24	\$720
Massachusetts Bay Community College	\$0	\$24	\$720
Massasoit Community College	\$0	\$24	\$720
Middlesex Community College	\$0	\$24	\$720
Mount Wachusett Community College	\$0	\$25	\$750

North Shore Community College	\$0	\$25	\$750
Northern Essex Community College	\$0	\$25	\$750
Quinsigamond Community College	\$0	\$24	\$720
Roxbury Community College	\$0	\$26	\$780
Springfield Technical Community College	\$0	\$25	\$750

Authority: Massachusetts General Laws, Chapter 15A, Section 9(i)  
Contact: Stephen Lenhardt, Deputy Commissioner of Administration and Finance

**FAAP 10-13 APPROVAL OF COMMUNITY COLLEGES NON-RESIDENT TUITION RATES FOR FISCAL YEAR 2011**

**MOVED:** The Board of Higher Education adopts the following non-resident tuition rates at the community colleges for Fiscal Year 2011:

	<b>Change</b>	<b>Rate Per Credit</b>	<b>Annual Non-Resident Tuition</b>
Berkshire Community College	\$0	\$275	\$8,250
Bristol Community College	\$0	\$230	\$6,900
Bunker Hill Community College	\$0	\$230	\$6,900
Cape Cod Community College	\$0	\$230	\$6,900
Greenfield Community College	\$0	\$281	\$8,430
Holyoke Community College	\$0	\$230	\$6,900
Massachusetts Bay Community College	\$0	\$230	\$6,900
Massasoit Community College	\$0	\$230	\$6,900
Middlesex Community College	\$0	\$230	\$6,900
Mount Wachusett Community College	\$0	\$230	\$6,900
North Shore Community College	\$0	\$257	\$7,710
Northern Essex Community College	\$0	\$266	\$7,980
Quinsigamond Community College	\$0	\$230	\$6,900
Roxbury Community College	\$0	\$281	\$8,430
Springfield Technical Community College	\$0	\$242	\$7,260

Authority: Massachusetts General Laws, Chapter 15A, Section 9(i)  
Contact: Stephen Lenhardt, Deputy Commissioner of Administration and Finance

**FAAP 10-14 APPROVAL OF STATE COLLEGES RESIDENT UNDERGRADUATE TUITION RATES FOR FISCAL YEAR 2011**

**MOVED:** The Board of Higher Education adopts the following resident undergraduate tuition rates at the State Colleges for Fiscal Year 2011:

	<b>Change</b>	<b>Annual Resident Undergraduate Tuition</b>
Bridgewater State College	\$0	\$910
Fitchburg State College	\$0	\$970
Framingham State College	\$0	\$970
Massachusetts College of Art and Design	N/A	N/A
Massachusetts College of Liberal Arts	\$0	\$1,030
Massachusetts Maritime Academy	N/A	N/A
Salem State College	\$0	\$910
Westfield State College	\$0	\$970
Worcester State College	\$0	\$970

Authority: Massachusetts General Laws, Chapter 15A, Section 9(i)  
Contact: Stephen Lenhardt, Deputy Commissioner of Administration and Finance

**FAAP 10-15 APPROVAL OF STATE COLLEGES NON-RESIDENT UNDERGRADUATE TUITION RATES FOR FISCAL YEAR 2011**

**MOVED:** The Board of Higher Education adopts the following non-resident undergraduate tuition rates at the State Colleges for Fiscal Year 2011:

	<b>Change</b>	<b>Annual Non-Resident Undergraduate Tuition</b>
Bridgewater State College	\$0	\$7,050
Fitchburg State College	\$0	\$7,050
Framingham State College	\$0	\$7,050
Massachusetts College of Art and Design	N/A	N/A
Massachusetts College of Liberal Arts	\$0	\$9,975
Massachusetts Maritime Academy	N/A	N/A
Salem State College	\$0	\$7,050
Westfield State College	\$0	\$7,050
Worcester State College	\$0	\$7,050

Authority: Massachusetts General Laws, Chapter 15A, Section 9(i)  
Contact: Stephen Lenhardt, Deputy Commissioner of Administration and Finance

**FAAP 10-16 APPROVAL OF STATE COLLEGES RESIDENT GRADUATE TUITION RATES FOR FISCAL YEAR 2011**

**MOVED:** The Board of Higher Education adopts the following non-resident undergraduate tuition rates at the state colleges for Fiscal Year 2011:

	<b>Change</b>	<b>Annual Non-Resident Undergraduate Tuition</b>
Bridgewater State College	\$0	\$7,050
Fitchburg State College	\$0	\$7,050
Framingham State College	\$0	\$7,050
Massachusetts College of Art and Design	N/A	N/A
Massachusetts College of Liberal Arts	\$0	\$9,975
Massachusetts Maritime Academy	N/A	N/A
Salem State College	\$0	\$7,050
Westfield State College	\$0	\$7,050
Worcester State College	\$0	\$7,050

Authority: Massachusetts General Laws, Chapter 15A, Section 9(i)  
Contact: Stephen Lenhardt, Deputy Commissioner of Administration and Finance

**FAAP 10-17 APPROVAL OF STATE COLLEGES NON-RESIDENT GRADUATE TUITION RATES FOR FISCAL YEAR 2011**

**MOVED:** The Board of Higher Education hereby adopts the following non-resident graduate tuition rates for state-supported programs at the state colleges for Fiscal Year 2011:

	<b>Change</b>	<b>Annual Non-Resident Graduate Tuition</b>
Bridgewater State College	\$0	\$7,050
Fitchburg State College	\$0	\$7,050

Framingham State College	\$0	\$7,050
Massachusetts College of Art and Design	N/A	N/A
Massachusetts College of Liberal Arts	\$0	\$9,975
Massachusetts Maritime Academy	N/A	N/A
Salem State College	\$0	\$7,050
Westfield State College	\$0	\$7,050
Worcester State College	\$0	\$7,050

Authority: Massachusetts General Laws, Chapter 15A, Section 9(i)  
Contact: Stephen Lenhardt, Deputy Commissioner of Administration and Finance

**FAAP 10-18 APPROVAL OF UNIVERSITY OF MASSACHUSETTS RESIDENT UNDERGRADUATE TUITION RATES FOR FISCAL YEAR 2011**

**MOVED:** The Board of Higher Education hereby approves the following resident undergraduate tuition rates for state-supported programs at the University of Massachusetts for Fiscal Year 2011:

	<b>Change</b>	<b>Annual Resident Undergraduate Tuition</b>
University of Massachusetts Amherst	\$0	\$1,714
University of Massachusetts Boston	\$0	\$1,714
University of Massachusetts Dartmouth	\$0	\$1,417
University of Massachusetts Lowell	\$0	\$1,454

Authority: Massachusetts General Laws, Chapter 15A, Section 9(i)  
Contact: Stephen Lenhardt, Deputy Commissioner of Administration and Finance

**FAAP 10-19 APPROVAL OF UNIVERSITY OF MASSACHUSETTS NON-RESIDENT UNDERGRADUATE TUITION RATES FOR FISCAL YEAR 2011**

**MOVED:** The Board of Higher Education hereby approves the following non-resident undergraduate tuition rates for state-supported programs at the University of Massachusetts for Fiscal Year 2011:

	<b>Change</b>	<b>Annual Non-Resident Undergraduate Tuition</b>
University of Massachusetts Amherst	\$0	\$9,937
University of Massachusetts Boston	\$0	\$9,758
University of Massachusetts Dartmouth	\$0	\$8,099
University of Massachusetts Lowell	\$0	\$8,567

Authority: Massachusetts General Laws, Chapter 15A, Section 9(i)  
Contact: Stephen Lenhardt, Deputy Commissioner of Administration and Finance

**FAAP 10-20 APPROVAL OF UNIVERSITY OF MASSACHUSETTS RESIDENT GRADUATE TUITION RATES FOR FISCAL YEAR 2011**

**MOVED:** The Board of Higher Education hereby approves the following resident graduate tuition rates for state-supported programs at the University of Massachusetts for Fiscal Year 2011:

	<b>Change</b>	<b>Annual Resident Graduate Tuition</b>
University of Massachusetts Amherst	\$0	\$2,640

University of Massachusetts Boston	\$0	\$2,590
University of Massachusetts Dartmouth	\$0	\$2,071
University of Massachusetts Lowell	\$0	\$2,183
University of Massachusetts Worcester Medical	\$0	N/A
University of Massachusetts Worcester Graduate	\$0	\$2,640

Authority: Massachusetts General Laws, Chapter 15A, Section 9(i)  
Contact: Stephen Lenhardt, Deputy Commissioner of Administration and Finance

**FAAP 10-21 APPROVAL OF UNIVERSITY OF MASSACHUSETTS NON-RESIDENT GRADUATE TUITION RATES FOR FISCAL YEAR 2011**

**MOVED:** The Board of Higher Education hereby approves the following nonresident graduate tuition rates for state-supported programs at the University of Massachusetts for Fiscal Year 2011.

	<b>Change</b>	<b>Annual Non-Resident Graduate Tuition</b>
University of Massachusetts Amherst	\$0	\$9,937
University of Massachusetts Boston	\$0	\$9,758
University of Massachusetts Dartmouth	\$0	\$8,099
University of Massachusetts Lowell	\$0	\$8,567
University of Massachusetts Worcester Medical	\$0	N/A
University of Massachusetts Worcester Graduate	\$0	\$9,856

Authority: Massachusetts General Laws, Chapter 15A, Section 9(i)  
Contact: Stephen Lenhardt, Deputy Commissioner of Administration and Finance

**FAAP 10-22 APPROVAL OF ALTERNATIVE NON-RESIDENT UNDERGRADUATE TUITION RATES—BERKSHIRE COMMUNITY COLLEGE AND MASSACHUSETTS COLLEGE OF LIBERAL ARTS FOR FISCAL YEAR 2011**

**MOVED:** The Board of Higher Education adopts the following alternative tuition rates and enrollment caps for new, non-resident, undergraduate students at Massachusetts College of Liberal Arts and Berkshire Community College for Fiscal Year 2011:

**Alternative Non-Resident Undergraduate Tuition Rates**

	<b>Change</b>	<b>Rate Per Credit</b>	<b>Alternative Tuition</b>
Massachusetts College of Liberal Art	\$0	-	\$1,545
Berkshire Community College	\$0	\$39	\$1,170

**Enrollment Caps for New Students**

	<b># of Students</b>	<b>Change</b>
Massachusetts College of Liberal Art	200	0
Berkshire Community College	100	0

Authority: Massachusetts General Laws, Chapter 15A, Section 9(i)  
Contact: Stephen Lenhardt, Deputy Commissioner of Administration and Finance

Authority: Article III, Section 6, By-Laws  
Contact: Stephen Lenhardt, Deputy Commissioner of Administration and Finance

Dr. Jeanne-Marie Boylan introduced the following motion and explained that the Cash Grant Program will be funded in FY2011 at \$32,989,065, the same amount that was appropriated in FY2010. The motion was seconded and approved unanimously.

(Note: 10-23 is the Consent Motion.)

**FAAP 10-24 FISCAL YEAR 2011 CASH GRANT AWARDS**

**MOVED:** The Board of Higher Education allocates Cash Grant awards, contingent upon state funding, to institutions of public higher education for Fiscal Year 2011, as attached.

**Recommended Distribution of Cash Grant by Campus for FY2011**

Name of Institution	FY2010 Award	FY2011 Award
University of Massachusetts Amherst	\$3,135,658	\$3,135,658
University of Massachusetts Boston	\$1,709,357	\$1,709,357
University of Massachusetts Dartmouth	\$946,145	\$946,145
University of Massachusetts Lowell	\$1,166,617	\$1,166,617
<b>Subtotal:</b>	<b>\$6,957,777</b>	<b>\$6,957,777</b>
Bridgewater State College	\$1,708,097	\$1,708,097
Fitchburg State College	\$805,749	\$805,749
Framingham State College	\$813,490	\$813,490
Massachusetts College of Art	\$374,033	\$374,033
Massachusetts College of Liberal Arts	\$404,863	\$404,863
Massachusetts Maritime Academy	\$194,067	\$194,067
Salem State College	\$1,872,002	\$1,872,002
Westfield State College	\$864,794	\$864,794
Worcester State College	\$880,146	\$880,146
<b>Subtotal:</b>	<b>\$7,917,241</b>	<b>\$7,917,241</b>
Berkshire Community College	\$363,682	\$363,682
Bristol Community College	\$741,578	\$741,578
Bunker Hill Community College	\$1,328,125	\$1,328,125
Cape Cod Community College	\$521,423	\$521,423
Greenfield Community College	\$409,150	\$409,150
Holyoke Community College	\$812,702	\$812,702
Massachusetts Bay Community College	\$546,197	\$546,197
Massasoit Community College	\$834,277	\$834,277
Middlesex Community College	\$776,350	\$776,350
Mount Wachusett Community College	\$559,384	\$559,384
North Shore Community College	\$924,960	\$924,960
Northern Essex Community College	\$915,386	\$915,386
Quinsigamond Community College	\$818,706	\$818,706
Roxbury Community College	\$707,376	\$707,376
Springfield Tech. Community College	\$1,256,940	\$1,256,940
<b>Subtotal:</b>	<b>\$11,516,236</b>	<b>\$11,516,236</b>
<b>Grand Total:</b>	<b>\$32,989,065</b>	<b>\$32,989,065</b>

Authority: Massachusetts General Laws, Chapter 15A, Section 9(i)  
 Contact: Dr. Clantha McCurdy, Senior Deputy Commissioner of Administration and Finance

Dr. Jeanne-Marie Boylan introduced the following motion and explained that the Cash Grants Awards Program will be funded in FY2011 at \$18,095,495, the same amount that was appropriated in FY2010. The motion was seconded and approved unanimously.

**FAAP 10-25 FISCAL YEAR 2011 NEED-BASED TUITION WAIVER AWARDS**

**MOVED:** The Board of Higher Education requires that each institution provide a program of need-based tuition waivers to qualifying students and authorizes the Commissioner to administer the Need-Based Tuition Waiver Program at the level of \$18,095,495 for Fiscal Year 2011 with Institutional need-based tuition waiver awards not to exceed the allocation, as attached.

**Attachment****Recommended Distribution of Need-Based Tuition Waivers by Campus for Fiscal Year 2011**

<b>Name of Institution</b>	<b>FY2010 Award</b>	<b>FY2011 Award</b>
University of Massachusetts Amherst	\$3,516,568	\$3,516,568
University of Massachusetts Boston	\$2,094,283	\$2,094,283
University of Massachusetts Dartmouth	\$1,102,983	\$1,102,983
University of Massachusetts Lowell	\$1,363,879	\$1,363,879
<b>Subtotal:</b>	<b>\$8,077,713</b>	<b>\$8,077,713</b>
Bridgewater State College	\$914,766	\$914,766
Fitchburg State College	\$415,618	\$415,618
Framingham State College	\$423,950	\$423,950
Massachusetts College of Art	\$208,412	\$208,412
Massachusetts College of Liberal Arts	\$283,074	\$283,074
Massachusetts Maritime Academy	\$106,837	\$106,837
Salem State College	\$962,329	\$962,329
Westfield State College	\$448,841	\$448,841
Worcester State College	\$501,409	\$501,409
<b>Subtotal:</b>	<b>\$4,265,236</b>	<b>\$4,265,236</b>
Berkshire Community College	\$167,643	\$167,643
Bristol Community College	\$563,372	\$563,372
Bunker Hill Community College	\$447,373	\$447,373
Cape Cod Community College	\$245,488	\$245,488
Greenfield Community College	\$179,991	\$179,991
Holyoke Community College	\$495,823	\$495,823
Massachusetts Bay Community College	\$254,165	\$254,165
Massasoit Community College	\$379,072	\$379,072
Middlesex Community College	\$371,002	\$371,002
Mount Wachusett Community College	\$298,986	\$298,986
North Shore Community College	\$586,879	\$586,879
Northern Essex Community College	\$439,853	\$439,853
Quinsigamond Community College	\$368,154	\$368,154
Roxbury Community College	\$372,041	\$372,041
Springfield Tech. Community College	\$582,703	\$582,703
<b>Subtotal:</b>	<b>\$5,752,546</b>	<b>\$5,752,546</b>
<b>Grand Total:</b>	<b>\$18,095,495</b>	<b>\$18,095,495</b>

Authority: Massachusetts General Laws, Chapter 15A, Section 9(i) and 19  
 Contact: Dr. Clantha McCurdy, Senior Deputy Commissioner of Administration and Finance

Chair Boylan introduced the following motion, announcing that the Rent Certificate would impose a 3 ½ percent increase over last year's rent. She commended the MSCBA for their sound fiscal administration in keeping rents low for the students who utilize state college housing.

## FAAP 10-26 FISCAL YEAR 2011 MSCBA RENT CERTIFICATE

**MOVED:** The Board of Higher Education hereby approves the attached Fiscal Year 2011 residence hall rent schedules, effective July 1, 2010, provided that any subsequent increase in the rent schedules shall be subject to the approval of the Board of Higher Education.

**PLEASE NOTE THAT ATTACHMENTS WILL BE IMBEDDED AFTER FINAL PROOFING.**

Chairman Charles Desmond introduced the following motion:

### **BHE 10-03 APPROVAL OF REVISED BOARD OF HIGHER EDUCATION BY-LAWS**

**MOVED:** The Board of Higher Education hereby adopts the attached revised By-Laws, effective March 2, 2010.

Authority: Article IV, Section 1 of the By-Laws  
Contact: Peter H. Tsaffaras, Acting General Counsel

Peter Tsaffaras, Acting General Counsel, explained that the purpose of the above motion is to bring the By-Laws into compliance with Chapter 27 of the Acts of 2008, more commonly known as the Education Reform Act of 2008.

After Mr. Tsaffaras detailed the revisions of the motion, it was seconded and approved unanimously by the Board of Higher Education.

Chairman Desmond brought forth BHE-10-04: Acceptance of the Phase I/II Report from the Commissioner's Task Force on Collaboration and Efficiency. Commissioner Freeland reported that the Task Force, chaired by Dr. Dana Mohler-Faria, President of Bridgewater State College, has been working on the report since April 2009, when the Task Force was asked to investigate and make recommendations on ways that public higher education campuses could realize costs savings and make better use of existing resources. He said that this a crucial a time to make the best possible use of money when requesting funds from the Legislature and to be sure that our campuses are working as efficiently as possible.

Commissioner Freeland explained that the Report focuses on Phase I, the development of best practice inventory of current initiatives at the state and community colleges that are designed to achieve costs savings and to improve efficiency and the development of an implementation plan for the cost-saving recommendations of the higher education subcommittee of the Governor's Readiness Project Finance Commission.

Phase II (Survey Phase) focuses on ways that the campuses can function more effectively on a system basis to achieve higher levels of efficiency, including shared administrative functions and heightened programmatic collaboration. The report for Phase II will be received by the Commissioner by July 1, 2010. Phase III will emphasize the importance of campuses sharing functions across the public higher education system.

Commissioner Freeland thanked President Mohler-Faria, C. Bernard Fulp, Richard Lamb of Massachusetts College of Liberal Arts, President Patricia Meservey of Salem State College, Dr. Jack Sbrega, President of Bristol Community College, President, President David Hartleb of Northern Essex Community College, and President Richard Gurnon of the Massachusetts Maritime Academy for their outstanding work on this report. Also recognized were Deb Hattery, Ed Terceiro, and Steve Lenhardt, BHE staff; Kurt Steinberg of Massachusetts College of Art and Design, Betty Learned of Massasoit Community College, and Bryan Baldwin of Bridgewater State College for their contributions.

President Dana Mohler-Faria thanked the Task Force on Collaboration and Efficiency for their work on the **Final Report of Phase I/II: Strategic Recommendations and Best Practices**. The PowerPoint presentation delivered in-depth details.

The Commissioner's charge of the Task Force is to develop an inventory of best practices at the state and community colleges, designed to achieve cost savings and improve efficiency and to delve deeper into the initial recommendations of the Higher Education Subcommittee of the Governor's Readiness Financial Commission pertaining to a variety of institutional cost centers.

- **Phase I:** Twenty-five recommendations were made, which, when initiated, could save the Commonwealth over \$11 million annually.
- **Phase II:** (Survey Phase) The Task Force conducted a comprehensive survey of campus expenditures and best practices across 14 categories; participation in this function was 100 percent. The survey revealed a potential for additional collaboration and efficiencies in seven functional areas. Articulation of 25 strategic recommendations were grouped into five clusters, and there was identification of potential system-wide savings.
- **Phase III:** (Study Phase) There will be an expansion of the original Task Force to include two additional presidents and more staff, an intensive study of higher education system transformations in similar states, and development of scope of work.

Next steps include implementation of Phase II by an Implementation Team. Progress updates will be provided to the Commissioner. President Mohler-Faria emphasized that Phase III is a collaborative effort among educational leaders who are eager to achieve system savings, working shoulder to shoulder, during difficult fiscal times.

Mr. Ricciardi asked if a standard set of benchmarks has been established to measure results. Dr. Mohler-Faria answered that there may be different forms of measurement. Because the institutions are unique in the way that they are structured, campuses might be asked to develop their own metrics.

Dr. Beach asked if there were ways that K-12 could piggyback with regional campuses to share in the cost savings. Dr. Mohler-Faria suggested that over time collaborations may expand. It is possible that through CONNECT, regional and then K-12 collaborations may expand.

Mr. Fulp offered that it is expected that our public colleges will cooperate. He noted that the collaboration of The Colleges of the Fenway did not come about as a result of a Task Force.

Secretary Reville congratulated both Commissioner Freeland and President Mohler-Faria, stating that part of the commitment is dependent upon our making the most of what we can do more efficiently and effectively. He encouraged collaboration among the public campuses first, utilizing vertical integration (e.g., information technology and energy) and branching out to others as our efficiencies become more effective.

Motion BHE 10-04 was seconded and approved unanimously.

**BHE 10-04 ACCEPTANCE OF THE PHASE I/II REPORT FROM COMMISSIONER'S TASK FORCE ON COLLABORATION AND EFFICIENCY**

**MOVED:** The Board of Higher Education accepts the report of the Commissioner's Task Force on Collaboration and strongly encourages the Commissioner and all campus Presidents to implement the recommendations in the report. The Board calls upon the Commissioner and all the campuses to report to the Board on their progress in implementing the recommendations by June 2010, with follow-up reports as appropriate. In addition, the Board looks forward to the Phase III report that develops more action steps with the potential for better service, added cost savings and broad-based collaboration activities.

Authority: Massachusetts General Laws Chapter 15A, Sections 6 and 9(c)  
Contact: Stephen Lenhardt, Deputy Commissioner of Administration and Finance

**PRESENTATION**

**Your Plan for College: Massachusetts College and Career Web Portal**

Aundrea Kelley, Deputy Commissioner, thanked the Massachusetts Education Financing Authority (MEFA) for funding and providing significant help with this new Web portal. She said that it has been a pleasure to work jointly with staff from the Executive Office of Education, the Department of Higher Education, the Department of Elementary and Secondary Education and MEFA.

Ms. Kelley introduced Ms. Martha Walsh, Project Director, and Mr. Thomas Graf, Executive Director of MEFA, who made a presentation entitled, "The Massachusetts College and Career Web Portal: Your Plan for College," a one-stop site to provide all students with online tools to plan, prepare, research, apply and pay for college. He said the idea for the Web Portal started as an idea for everyone to have a place online to learn about how to get into college, to plan a career, and to learn about financial aid. It would also be an opportunity for college campuses to deal with less paperwork. Goals were developed to provide a key role in the state's efforts around college, career readiness and success through a comprehensive, accessible free website for all students, especially those who otherwise would not have access. It would be an easy-to-use web-based tool for students, parents and guidance counselors and would provide a path for them to submit college applications, transcripts, letters of recommendation, and FAFSA forms electronically.

Mr. Graf explained how the system works, whereby student information is loaded directly from the high school Student Information System to the Web Portal to ensure data integrity. Students then register and establish portfolios. Students, parents and counselors can then access information—including college search, career and interest assessment, high school course selection, MCAS, SAT and other test preparation, financial aid online applications, and online college application materials.

Presently, 22 high schools in Massachusetts are participating in a pilot program to test functionality and to evaluate the system's various features. Financial aid modules and administrative tools for guidance are presently being added to the system. Within a few months, additional features to help students track progress toward meeting state graduation requirements; administrative tools to improve advising; career and college interests, skills, and inventory tools; resources for career pathways, occupations and education and training; and employment resources to be used during and after postsecondary schools will be added.

MEFA representatives are working vigorously to encourage schools and colleges campuses to become participants of the Web Portal. This Portal provides access by providing students important information in one place.

Dr. Beach stated that she liked the idea of students generating what they want to see. She was, however, concerned that students could become discouraged when using the system. Mr. Graf told her that training will be provided through the school systems to help students understand the functions of the Web portal. Ms. Kelley stated that this Web Portal is similar to Trio and Gear Up in offering educational support; both Trio and Gear Up offer adult support services to students.

On behalf of Governor Deval Patrick, Secretary Patrick commended Mr. Graf and the MEFA organization for offering this huge option to students, high schools and colleges.

There was a brief question-and-answer period after the presentation, at which time it was learned that

- the cost to students and high schools is free. The cost for colleges will depend upon how their information is delivered.
- Fitchburg College has become a participating college.
- the Web portal will provide a service to link student grades with support services in the future.
- This Web portal will replace the Common Application.
- the Web portal will link to Face Book or Twitter in the future.
- there are no advertising plans for the Web portal, especially for college recruitment of students.
- students will have identification numbers that will allow them to enter specific information; however, the Web portal is not a depository for data.

Chair Desmond invited Mr. Graf and Ms. Walsh to return to the Board for an update after development of the Web Portal has advanced and thanked them for their enlightening presentation to the Board.

**OTHER BUSINESS**

There was no other business.

**PUBLIC COMMENTS**

There were no public comments.

**ADJOURNMENT**

There being no further business, the meeting was adjourned at 12:55 p.m.