

## **BOARD OF HIGHER EDUCATION**

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January 31, 2012  
10:00 a.m.

Framingham State University  
D. Justin McCarthy Center, Forum Room  
100 State Street  
Framingham, MA

### **Minutes**

A meeting of the Board of Higher Education (BHE) was held at Framingham State University in Framingham, Massachusetts.

The following board members were present:

Dr. Charles Desmond, Board Chair  
Mr. Louis Ricciardi, Vice Chair, State University Trustee Representative  
Ms. Jeanne-Marie Boylan, FAAP Committee Chair, Community College Trustee Representative  
Secretary Paul Reville, Ex officio  
Mr. Bernie Fulp  
Dr. Nancy Hoffman  
Mr. Keith Peden  
Mr. Henry Thomas, UMass Trustee Representative  
Mr. Paul Toner  
Mr. Angel Donohue-Rodriguez, Student Member  
Mr. Jim Tarr, Segmental Advisor

The following board members were absent:

Dr. Nancy Harrington, AAC Committee Chair

#### **I. CALL TO ORDER**

Chair Desmond called the meeting to order at 10:15 a.m. and invited Framingham State University President Timothy Flanagan to address the board.

#### **II. WELCOME**

President Flanagan welcomed the Board of Higher Education to the campus and provided updates on four topics: the professional certification which was awarded to the Framingham State police department by the Massachusetts Police Accrediting Commission; the work of two fashion design students which included participation in the Boston Symphony Orchestra's 3<sup>rd</sup> annual fashion contest, "Project Beethoven"; Athletic Director and Head Football Coach Tom Kelley's acceptance of the Gridiron Club of Greater Boston's Division 2-3 Coach of the Year

Award for 2011 at the Bob Whelan College Awards; the hiring of Eric P. Gustafson as the new executive director of development and alumni relations.

### **III. ACCEPTANCE OF MINUTES**

Chair Desmond invited board members to introduce themselves. After the board members had done so, he then brought forth a motion to accept the minutes of the December 6, 2011, Board of Higher Education meeting. The motion was seconded and the minutes were approved unanimously by all board members present.

### **IV. CHAIRMAN'S REMARKS**

Chair Desmond made remarks which included the announcement that Harvard Professor of Law David Barron is Governor Patrick's new appointment to the Board of Higher Education. He also noted the reappointment of Mr. Bernie Fulp to the Board. He commented as well on the TIMSS (Trends in International Mathematics and Science Study) Report which reflects the high achievements of K-12 work being done in Massachusetts. He noted that this distinction is motivating because these same students need to continue on to good post-secondary work. Chair Desmond then invited Commissioner Freeland to make remarks.

### **V. COMMISSIONER'S REMARKS**

Dr. Richard M. Freeland, Commissioner of the Department of Higher Education, thanked President Flanagan for hosting the BHE meeting. He recognized Presidents Kennedy, Gomes, Glenn, and O'Donnell who were in attendance as well as Executive Officer William Hart and Gretchen Manning who are both from the Community Colleges Executive Office. He also recognized new State University Council of Presidents Executive Officer Vincent Pedone and colleague Jake Oliveira, also of the State University Council of Presidents. He also recognized University of Massachusetts Amherst Interim Dean of the School of Public Health and Health Sciences John Cunningham and Dr. Patricia Plummer, Senior Advisor to University of Massachusetts Senior Vice President for Academic Affairs, Student Affairs & International Relations.

Commissioner Freeland then thanked Governor Patrick for recognizing the role that community colleges play in the state's future. Regarding the budget, Commissioner Freeland thanked Governor Patrick for including funds for collective bargaining costs. He noted that the Governor proposed a significant increase in STEM funding, recommended a continuation of the Performance Incentive Fund, and an increase in the administrative line for the BHE/DHE. He also extended thanks to Secretary Reville.

Commissioner Freeland noted that a chief concern is the zeroing out of the Nursing and Allied Health Initiative line.

Commissioner Freeland then provided an overview of the day's agenda which included: committee reports; a vote on the appointment of John Cox to the presidency of Cape Cod Community College; Massachusetts Maritime Academy's 5-Year Plan; a vote on LEAP State Status Proposal; and three presentations from presidents who received first-round Performance Incentive Fund grants.

Commissioner Freeland then discussed remarks made by President Obama during a recent visit to the University of Michigan where he commented on the importance of maintaining affordability in higher education. Commissioner Freeland noted that the President is proposing

“Race to the Top” for education affordability and that, due to the work being done in higher education here in Massachusetts, we are in a good position to compete for those dollars.

Commissioner Freeland noted that Vision Project work continues in the college participation arena. Campuses have been asked to begin local discussions on a definition of college readiness that K-12 and higher education can agree upon. Regarding the college completion agenda, the Board of Higher Education has asked the campuses to review the final report of the Working Group on Graduation and Student Success Rates and set goals for graduation rates and student success. That information is being received.

He also noted that the Board of Higher Education will receive the final list of metrics for the first Vision Project Annual Report at the March board meeting.

Commissioner Freeland ended his remarks by commenting that it has been great to see Admiral Gurnon in the papers commenting on the Costa Concordia and representing the quality of Massachusetts public higher education.

## **VI. SECRETARY OF EDUCATION’S REMARKS**

Chair Desmond invited Secretary Reville to make remarks. Secretary Reville noted that, due to a commitment with the Governor, he would need to leave the meeting at 11:00 a.m. He went on to reiterate Commissioner Freeland’s remarks that in the Governor’s budget a 5% increase was included for the community colleges, level funding was proposed for the Performance Incentive Fund, and a line was added for collective bargaining. He then stated that the Governor was pleased to make the appointment of David Barron as the newest member of the Board of Higher Education.

He then discussed Governor Patrick’s decision to focus on the community colleges as the solution to Massachusetts’ workforce situation. He stated that there is a mismatch between talent and opportunity-- between jobs available and candidates possessing the skills required to fill those openings. He emphasized that this set of proposals is designed to put community colleges in the center of a problem as a solution to the problem by increasing the capacities of the colleges to do this kind of work. Through budget and leadership policy changes, the system will become more integrated. Local boards with local mission statements that work within the Board of Higher Education system will continue to exist. The attempt is to strike a balance between state control and local control. Secretary Reville also stated that this set of proposals is not about only preparing people for jobs, as the Governor feels strongly about the importance of education and preparing people for educational opportunities. This is a set of proposals the Governor has been working on for some time and he is eager to hear from various parties on how to accomplish this. To that end the Secretary will be convening a small group of people, including business representatives and community college representatives to think about how to get this implemented.

## **VII. REPORTS FROM PRESIDENTS**

### **A. List of Documents Submitted by Dr. Burton:**

*“An Agent for Social Change Through Civic and Community Engagement,” published by North Shore Community College’s Public Policy Institute; “Community Colleges Depend on Local Connections,” authored by Northern Essex Community College President Lane Glenn, published on EagleTribune.com on January 30, 2012; “Choosing to Compete in the 21<sup>st</sup> Century,” a report prepared by the Economic Development Planning Council, December 2011; “Massachusetts is*

*Choosing to Compete,” by Massachusetts Business Roundtable Chair Donna Cupelo, published in The Boston Business Journal on January 13, 2012; “Workforce Development at Massachusetts Community Colleges,” an excerpt from the August 2011 Massachusetts Community Colleges Workforce Development Report; “Online Labor Demand Rises 93,800 in December, The Conference Board Reports,” news release made available on January 4, 2012; North Shore Community College Project Grad Certificate Brochures in Medical Assisting, Surgical Technology, and Criminal Justice; Letter from Maria Deacon, General Electric Lynn Area Executive and General Manager dated January 30, 2012; Photo of Governor Patrick’s visit to North Shore Community College; “Jobs Creation: The Community College Advantage,” authored by Wayne Burton, Carole Cowan, Dianne Palter Gill, Ellen O’Donnell, Susan Anderson, Sandra Edwards.*

Dr. Wayne Burton, President of North Shore Community College and Chair of the Executive Committee of Community College Presidents, began his remarks by noting that the community colleges serve more students than the state universities and the University of Massachusetts. He was honored to be invited to the Governor’s State of the State address and emphasized that the community colleges take the challenge of workforce development seriously and are committed to helping the Governor achieve these goals. He also remarked that the Community College Council of Presidents is pleased that Dr. Cox has been selected at Cape Cod Community College and that Interim President Ellen Kennedy is in place at Berkshire Community College. He added that President Glenn rounds out this good group, bringing incredible energy.

He then noted that the number of jobs available, as provided to him by the Executive Office of Education, may not be solely middle skill jobs. He then highlighted the data illustrating how well Massachusetts did during the downturn and noted that, while Governor Patrick is rightly concerned, the community colleges have played a tremendous role already.

President Burton also highlighted the 200 collaborations of the community colleges with employers and spoke of a letter he received from Governor Patrick congratulating him on North Shore Community College’s partnership with General Electric. He also shared highlights from the Governor’s visit to NSCC.

President Burton noted that 150 people met recently at Quinsigamond Community College to begin the work which will be funded by the Department of Labor grant which was recently awarded to the community college system. He also mentioned that North Shore Community College has been awarded a \$500,000 United States Department of Education grant through the Fund for the Improvement of Postsecondary Education (FIPSE) to help under-skilled adults find pathways to education and training for promising new careers. This builds on work done as part of several current initiatives, specifically the national "Breaking Through Initiative."

President Burton also mentioned that Secretary Bialecki’s report, “Choosing to Compete in the 21<sup>st</sup> Century,” is in legislature and he and Massachusetts Business Roundtable Chair Donna Cupelo have been asked to testify. He called the Board’s attention to page 9 in the report, where three bulleted points refer to the good work of community colleges.

He directed the Board to the article authored by Donna Cupelo entitled, “Massachusetts is Choosing to Compete,” and also to Northern Essex Community College (NECC) President Lane Glenn’s article, published on EagleTribune.com, entitled, “Community Colleges Depend on

Local Connections.” President Burton pointed out that President Glenn noted that 95% of students who get degrees at NECC are employed. He urges that changes to a system that is working well should be considered carefully.

As a final note, President Burton also noted that it will be important to know what impact these proposed changes will have on schools’ foundations. Will presidents be able to assure donors that their money will be used for the purpose the donor intends?

**B. List of Documents Submitted by Dr. Meservey: “Council of Presidents Report to the Board of Higher Education, January 31, 2012.”**

Dr. Patricia Meservey, President of Salem State University and Chair of the State University Council of Presidents, began her remarks to the Board by reintroducing Vincent Pedone as the Executive Officer of the Council of State University Presidents and noted his strong legislative background and experience. She also thanked former Executive Officer Fred Clark for his leadership, first as Chair of the Board of Higher Education and then as Executive Officer of the State University Council of Presidents.

President Meservey noted that her comments are centered on looking for financial support for students. Affordability is of critical importance. She highlighted Pell Grant erosion and concerns about the tuition tax credit and increases on student loans.

President Meservey suggested doubling work study jobs not only because of the financial resource that they provide, but also because, with the students’ jobs being on campus, , they can study more and commute less.

At the local level, President Meservey noted that the level funding from the Governor for state universities is appreciated, but she stressed that the universities will fall behind because their other expenses (e.g., energy expenses) will increase. She also expressed gratitude for the collective bargaining funds.

President Meservey also expressed concern about the potential for MASSGrant financial aid to be reduced. More and more students, she noted, are becoming eligible, and the amount per student is being reduced over time to a level not near enough to what is needed to help students afford their education.

On a positive note, President Meservey shared that the state universities have added more than 4,000 new graduates to the community, and she noted that 45% of job vacancies are for jobs that require baccalaureate degrees.

**VIII. REPORT FROM STUDENT ADVISORY COUNCIL**

Mr. Angel Donahue-Rodriguez, this year’s student board member and a student at Salem State University, shared the following information with the Board: March 8<sup>th</sup> is Lobby Day. All segments of public higher education will be represented and messages will be coordinated to ensure that they are consistent. On January 6<sup>th</sup>, the Student Advisory Council sent letters to Governor Patrick, Speaker DeLeo, and Senate President Murray urging that more funds be allocated for higher education. Copies will be forwarded to board members. The Student Leadership Conference will take place at 8:00 a.m. on March 30<sup>th</sup> at Framingham State University. Student Advisory Council members are also writing op-eds about funding for public higher education in their school papers.

## IX. MOTIONS

### A. Board of Higher Education

#### 1. Cape Cod Community College Presidential Appointment

*List of Documents Used: Presidential Selection Packet.*

Chair Desmond invited Cape Cod Community College Board Chair Ralph Cahoon and Cape Cod Community College Presidential Candidate Dr. John Cox to the table. He then invited Chair Cahoon to describe the process of the presidential search. Chair Cahoon did so and described the qualifications and experiences of Dr. Cox that enabled him to stand out among the traditional and non-traditional candidates that were involved in the search. Chair Cahoon requested that the Board of Higher Education receive Dr. Cox's nomination and approve it.

Chair Desmond then invited Dr. Cox to address the Board. In his remarks, Dr. Cox addressed the current economic problem that Massachusetts is contending with and noted his own familiarity with the process of finding a common solution, as the Governor is trying to do. He commented that he is looking forward to the opportunity before him.

Chair Desmond brought forth the following motion. The motion was seconded and approved unanimously.

#### **BHE 12 - 02 CAPE COD COMMUNITY COLLEGE PRESIDENTIAL APPOINTMENT**

**MOVED:** The Board of Higher Education hereby approves the December 7, 2011 recommendation of the Cape Cod Community College Board of Trustees to appoint Dr. John L. Cox as President and Chief Executive Officer of Cape Cod Community College. Such appointment is effective July 1, 2012, and is subject to and in accordance with the attached terms of appointment.

**Authority:** Massachusetts General Laws Chapter 15A, Sections 9(q) and 21

**Contact:** Constantia Papanikolaou, General Counsel

#### 2. Massachusetts Maritime Academy Special Mission Renewal Plan

*List of Documents Used: 2011 Massachusetts Maritime Academy Special Mission Renewal Plan for a Partnership with the Commonwealth (FY 2012-2016).*

Chair Desmond then turned to the Massachusetts Maritime Academy (MMA) motion and invited MMA President I Richard Gurnon to address the Board. Admiral Gurnon noted that enrollment and graduation rates are up, the rainy day fund has doubled, and he is very happy with the plan. He urged the Board to vote the special mission renewal plan through.

Chair Desmond brought forth the following motion. The motion was seconded and approved unanimously.

**BHE 12 - 03      APPROVAL OF THE MASSACHUSETTS MARITIME ACADEMY  
SPECIAL MISSION PARTNERSHIP RENEWAL PLAN**

**MOVED:**      The Board of Higher Education (“Board”) hereby approves the attached Massachusetts Maritime Academy Five-Year Special Mission Renewal Plan for a Partnership with the Commonwealth (the “MMA five-year Plan”), subject to the following exception:

The Massachusetts Maritime Academy will formally submit a revised list of peer institutions to the Board of Higher Education for review and approval at a later date.

Provided further that any material change to the Board approved MMA five-year Plan, including any change to the projection for total student charges, shall require approval by the Board pursuant to Section 7 of Chapter 15A of the General Laws.

The Board further authorizes the Commissioner to forward the MMA five-year Plan to the Secretary of Education for his review and approval pursuant to Section 7 of Chapter 15A of the General Laws.

**Authority:**      Massachusetts General Laws Chapter 15A, Sections 7, 9 and 22

**Contact:**      Aundrea Kelley, Deputy Commissioner, P-16 Policy and Collaborative Initiatives

**3. DHE’s Proposal to the AAC&U for LEAP State Status**

List of Documents Used: Proposal to the Association of American Colleges and Universities (AAC&U) for Liberal Education and America’s Promise (LEAP) State Status.

Commissioner Freeland invited Patricia Crosson, Chair of the Working Group on Student Learning and Outcomes Assessment, to present the proposal.

Dr. Crosson provided background on the AAC&U and LEAP status and explained the origins of the LEAP proposal as well as the steps that lead to its presentation at today’s meeting. Commissioner Freeland provided an overview of the support that has been expressed by campuses and also noted the conversations on-going with UMass regarding language points which he anticipates will be worked out. Board member Thomas and UMass Vice President Cunningham echoed those remarks.

Chair Desmond brought forth the following motion. The motion was seconded and approved by all members with the exception of Keith Peden who abstained due to his membership on the AAC&U’s National Leadership Council.

**BHE 12 - 04 PROPOSAL TO THE ASSOCIATION OF AMERICAN COLLEGES AND UNIVERSITIES FOR LIBERAL EDUCATION AND AMERICA'S PROMISE STATE STATUS**

**MOVED:** The Board of Higher Education hereby endorses the Department's proposal for Massachusetts to become a Liberal Education and America's Promise (LEAP) State. The Board further authorizes the Commissioner to move forward in this regard and submit an application to the Association of American Colleges and Universities (AAC&U).

**Authority:** Massachusetts General Laws Chapter 15A, Sections 6, 9 and 32

**Contact:** Dr. Patricia Crosson, Senior Advisor for Academic Policy

***B. Academic Affairs***

List of Documents Used: Academic Affairs Committee (AAC) Motions 12-20 and 12-21.

Chair Desmond invited Dr. Nancy Hoffman, who chaired the Academic Affairs Committee meeting in Dr. Nancy Harrington's absence, to review the affairs of the January 24, 2012, AAC meeting. Dr. Hoffman brought forth the following motions on a consent agenda. The consent agenda motion was seconded and then approved unanimously by all board members present.

**AAC 12-22 CONSENT AGENDA**

**MOVED:** The Board of Higher Education approves the following motions on a consent agenda:

AAC 12-20 Massachusetts Maritime Academy  
Bachelor of Science in Energy Systems Engineering

AAC 12-21 University of Massachusetts Lowell  
Doctor of Philosophy in Global Studies

**AAC 12-20 APPLICATION OF MASSACHUSETTS MARITIME ACADEMY TO AWARD THE BACHELOR OF SCIENCE IN ENERGY SYSTEMS ENGINEERING**

**MOVED:** The Board of Higher Education hereby approves the application of **Massachusetts Maritime Academy** to award the **Bachelor of Science in Energy Systems Engineering**.

Upon graduating the first class for this program, the University shall submit to the Board a status report addressing its success in reaching program goals as

stated in the application and in the areas of enrollment, curriculum, faculty resources, and program effectiveness.

**Authority:** Massachusetts General Laws Chapter 15A, Section 9(b)

**Contact:** Dr. Francesca Purcell, Associate Commissioner for Academic and P-16 Policy

**AAC 12-21            APPLICATION OF UNIVERSITY OF MASSACHUSETTS LOWELL TO AWARD THE DOCTOR OF PHILOSOPHY IN GLOBAL STUDIES**

**MOVED**            The Board of Higher Education hereby approves the application of **University of Massachusetts Lowell** to award the **Doctor of Philosophy in Business Administration**.

Upon graduating the first class for this program, the University shall submit to the Board a status report addressing its success in reaching program goals as stated in the application and in the areas of enrollment, curriculum, faculty resources, and program effectiveness.

**Authority:** Massachusetts General Laws Chapter 15A, Section 9(b)

**Contact:** Dr. Francesca Purcell, Associate Commissioner for Academic and P-16 Policy

**C.    Fiscal Affairs and Administrative Policy**

List of Documents Used:

- FAAP 12-13 to FAAP 12-23 Motions for Approval of Resident and Non-Resident Tuition Rates for FY2013
- FAAP 12-24 Motion for Approval of FAAP Committee Motions 12-13 through 12-23 on a Consent Agenda
- FAAP 12-25 Motion for Approval of Fiscal Year 2013 Cash Grant Awards
- DHE January 24, 2012 PowerPoint Presentation on FAAP Motions
- MSCBA FY13 Rent Certificate PowerPoint presentation, January 24, 2012
- FY2013 Residence Hall Rent and Fee Schedules
- FAAP 12-27 Motion for Approval of Fiscal Year 2013 MSCBA Rent Certificate

BHE Chair Desmond invited Board Member Boylan to present the activities of the January 24, 2012 committee meeting. Board Member Boylan reported that the FAAP Committee heard three presentations at the January 24<sup>th</sup> meeting: a presentation from Dr. Nancy Hoffman and Senior Deputy Commissioner Clantha McCurdy on the Financial Aid Policy Advisory Group (PAG); an update report from Bridgewater State University President Dana Mohler-Faria on the Task Force on Collaboration and Efficiency; and a presentation from Mount Wachusett

Community College President Daniel Asquino regarding residence halls at community colleges.

Board Member Boylan then brought forth the following motions on a consent agenda which was seconded and approved by all board members present.

**FAAP 12-24      CONSENT AGENDA**

**MOVED**

The Board of Higher Education approves the following motions on a consent agenda:

- FAAP 12-13    Community Colleges  
Resident Tuition Rates for FY2013
- FAAP 12-14    Community Colleges  
Non-Resident Tuition Rates for FY2013
- FAAP 12-15    State Universities  
Resident Undergraduate Tuition Rates for FY2013
- FAAP 12-16    State Universities  
Non-Resident Undergraduate Tuition Rates for FY2013
- FAAP 12-17    State Universities  
Resident Graduate Tuition Rates for FY2013
- FAAP 12-18    State Universities  
Non-Resident Graduate Tuition Rates for FY2013
- FAAP 12-19    University of Massachusetts  
Resident Undergraduate Tuition Rates for FY2013
- FAAP 12-20    University of Massachusetts  
Non-Resident Undergraduate Tuition Rates for FY2013
- FAAP 12-21    University of Massachusetts  
Resident Graduate Tuition Rates for FY2013
- FAAP 12-22    University of Massachusetts  
Non-Resident Graduate Tuition Rates for FY2013
- FAAP 12-23    Berkshire Community College and  
Massachusetts College of Liberal Arts  
Alternative Non-Resident Undergraduate Tuition Rates for  
FY2013

**Authority:**      Article III, Section 6, By-Laws

**Contact:**        Stephen Lenhardt, Deputy Commissioner of Administration and Finance

**FAAP 12-13      COMMUNITY COLLEGES  
RESIDENT TUITION RATES FOR FISCAL YEAR 2013**

**MOVED:**        The Board of Higher Education adopts the following resident tuition rates at

the community colleges for Fiscal Year 2013:

	<b>Change</b>	<b>Rate Per Credit</b>	<b>Annual Tuition</b>
Berkshire Community College	\$0	\$26	\$780
Bristol Community College	\$0	\$24	\$720
Bunker Hill Community College	\$0	\$24	\$720
Cape Cod Community College	\$0	\$24	\$720
Greenfield Community College	\$0	\$26	\$780
Holyoke Community College	\$0	\$24	\$720
Massachusetts Bay Community College	\$0	\$24	\$720
Massasoit Community College	\$0	\$24	\$720
Middlesex Community College	\$0	\$24	\$720
Mount Wachusett Community College	\$0	\$25	\$750
North Shore Community College	\$0	\$25	\$750
Northern Essex Community College	\$0	\$25	\$750
Quinsigamond Community College	\$0	\$24	\$720
Roxbury Community College	\$0	\$26	\$780
Springfield Technical Community College	\$0	\$25	\$750

**Authority:** Massachusetts General Laws, Chapter 15A, Section 9(i)

**Contact:** Stephen Lenhardt, Deputy Commissioner of Administration and Finance

**FAAP 12-14 COMMUNITY COLLEGES  
NON-RESIDENT TUITION RATES FOR FISCAL YEAR 2013**

**MOVED:** The Board of Higher Education adopts the following non-resident tuition rates at the community colleges for Fiscal Year 2013:

	<b>Change</b>	<b>Rate Per Credit</b>	<b>Annual Tuition</b>
Berkshire Community College	\$0	\$260	\$7,800
Bristol Community College	\$0	\$230	\$6,900
Bunker Hill Community College	\$0	\$230	\$6,900
Cape Cod Community College	\$0	\$230	\$6,900
Greenfield Community College	\$0	\$281	\$8,430
Holyoke Community College	\$0	\$230	\$6,900
Massachusetts Bay Community College	\$0	\$230	\$6,900
Massasoit Community College	\$0	\$230	\$6,900
Middlesex Community College	\$0	\$230	\$6,900
Mount Wachusett Community College	\$0	\$230	\$6,900

North Shore Community College	\$0	\$257	\$7,710
Northern Essex Community College	\$0	\$266	\$7,980
Quinsigamond Community College	\$0	\$230	\$6,900
Roxbury Community College	\$0	\$247	\$7,410
Springfield Technical Community College	\$0	\$242	\$7,260

**Authority:** Massachusetts General Laws, Chapter 15A, Section 9(i)

**Contact:** Stephen Lenhardt, Deputy Commissioner of Administration and Finance

**FAAP 12-15 STATE UNIVERSITIES  
RESIDENT UNDERGRADUATE TUITION RATES FOR FISCAL YEAR  
2013**

**MOVED:** The Board of Higher Education adopts the following resident undergraduate tuition rates at the state universities for Fiscal Year 2013:

	<b>Change</b>	<b>Annual Tuition</b>
Bridgewater State University	\$0	\$910
Fitchburg State University	\$0	\$970
Framingham State University	\$0	\$970
Massachusetts College of Art and Design	N/A	N/A
Massachusetts College of Liberal Arts	\$0	\$1,030
Massachusetts Maritime Academy	N/A	N/A
Salem State University	\$0	\$910
Westfield State University	\$0	\$970
Worcester State University	\$0	\$970

**Authority:** Massachusetts General Laws, Chapter 15A, Section 9(i)

**Contact:** Stephen Lenhardt, Deputy Commissioner of Administration and Finance

**FAAP 12-16 STATE UNIVERSITIES  
NON-RESIDENT UNDERGRADUATE TUITION FOR FISCAL YEAR 2013**

**MOVED:** The Board of Higher Education adopts the following non-resident undergraduate tuition rates at the state universities for Fiscal Year 2013:

	<b>Change</b>	<b>Annual Tuition</b>
Bridgewater State University	\$0	\$7,050
Fitchburg State University	\$0	\$7,050
Framingham State University	\$0	\$7,050

Massachusetts College of Art and Design	N/A	N/A
Massachusetts College of Liberal Arts	\$0	\$9,975
Massachusetts Maritime Academy	N/A	N/A
Salem State University	\$0	\$7,050
Westfield State University	\$0	\$7,050
Worcester State University	\$0	\$7,050

**Authority:** Massachusetts General Laws, Chapter 15A, Section 9(i)

**Contact:** Stephen Lenhardt, Deputy Commissioner of Administration and Finance

**FAAP 12-17 STATE UNIVERSITIES  
RESIDENT GRADUATE TUITION RATES FOR FISCAL YEAR 2013**

**MOVED:** The Board of Higher Education hereby adopts the following resident graduate tuition rates for state-supported programs at the state universities for Fiscal Year 2013:

	<b>Change</b>	<b>Annual Tuition</b>
Bridgewater State University	\$0	\$1,675
Fitchburg State University	\$0	\$1,675
Framingham State University	\$0	\$1,675
Massachusetts College of Art and Design	N/A	N/A
Massachusetts College of Liberal Arts	\$0	\$1,675
Massachusetts Maritime Academy	N/A	N/A
Salem State University	\$0	\$1,675
Westfield State University	\$0	\$1,675
Worcester State University	\$0	\$1,675

**Authority:** Massachusetts General Laws Chapter 15A, Section 9(i)

**Contact:** Stephen Lenhardt, Deputy Commissioner of Administration and Finance

**FAAP 12-18 STATE UNIVERSITIES  
NON-RESIDENT GRADUATE TUITION FOR FISCAL YEAR 2013**

**MOVED:** The Board of Higher Education hereby adopts the following non-resident graduate tuition rates for state-supported programs at the state universities for Fiscal Year 2013:

	<b>Change</b>	<b>Annual Tuition</b>
Bridgewater State University	\$0	\$7,050
Fitchburg State University	\$0	\$7,050

Framingham State University	\$0	\$7,050
Massachusetts College of Art and Design	N/A	N/A
Massachusetts College of Liberal Arts	\$0	\$9,975
Massachusetts Maritime Academy	N/A	N/A
Salem State University	\$0	\$7,050
Westfield State University	\$0	\$7,050
Worcester State University	\$0	\$7,050

**Authority:** Massachusetts General Laws Chapter 15A, Section 9(i)

**Contact:** Stephen Lenhardt, Deputy Commissioner of Administration and Finance

**FAAP 12-19 UNIVERSITY OF MASSACHUSETTS  
RESIDENT UNDERGRADUATE TUITION RATES FOR FISCAL YEAR  
2013**

**MOVED:** The Board of Higher Education hereby approves the following resident undergraduate tuition rates for state-supported programs at the University of Massachusetts for Fiscal Year 2013:

	<b>Change</b>	<b>Annual Tuition</b>
University of Massachusetts Amherst	\$0	\$1,714
University of Massachusetts Boston	\$0	\$1,714
University of Massachusetts Dartmouth	\$0	\$1,417
University of Massachusetts Lowell	\$0	\$1,454

**Authority:** Massachusetts General Laws, Chapter 15A, Section 9(i)

**Contact:** Stephen Lenhardt, Deputy Commissioner of Administration and Finance

**FAAP 12-20 UNIVERSITY OF MASSACHUSETTS  
NON-RESIDENT UNDERGRADUATE TUITION RATES FOR FISCAL  
YEAR 2013**

**MOVED:** The Board of Higher Education hereby approves the following non-resident undergraduate tuition rates for state-supported programs at the University of Massachusetts for Fiscal Year 2013:

	<b>Change</b>	<b>Annual Tuition</b>
University of Massachusetts Amherst	\$0	\$9,937
University of Massachusetts Boston	\$0	\$9,758
University of Massachusetts Dartmouth	\$0	\$8,099
University of Massachusetts Lowell	\$0	\$8,567

**Authority:** Massachusetts General Laws Chapter 15A, Section 9(i)

**Contact:** Stephen Lenhardt, Deputy Commissioner of Administration and Finance

**FAAP 12-21 UNIVERSITY OF MASSACHUSETTS  
RESIDENT GRADUATE TUITION RATES FOR FISCAL YEAR 2013**

**MOVED:** The Board of Higher Education hereby approves the following resident graduate tuition rates for state-supported programs at the University of Massachusetts for Fiscal Year 2013:

	<b>Change</b>	<b>Annual Tuition</b>
University of Massachusetts Amherst	\$0	\$2,640
University of Massachusetts Boston	\$0	\$2,590
University of Massachusetts Dartmouth	\$0	\$2,071
University of Massachusetts Lowell	\$0	\$2,183
University of Massachusetts Worcester Medical	\$0	N/A
University of Massachusetts Worcester Graduate	\$0	\$2,640

**Authority:** Massachusetts General Laws Chapter 15A, Section 9(i)

**Contact:** Stephen Lenhardt, Deputy Commissioner of Administration and Finance

**FAAP 12-22 UNIVERSITY OF MASSACHUSETTS  
NON-RESIDENT GRADUATE TUITION RATES FISCAL YEAR 2013**

**MOVED:** The Board of Higher Education hereby approves the following nonresident graduate tuition rates for state-supported programs at the University of Massachusetts for Fiscal Year 2013:

	<b>Change</b>	<b>Annual Tuition</b>
University of Massachusetts Amherst	\$0	\$9,937
University of Massachusetts Boston	\$0	\$9,758
University of Massachusetts Dartmouth	\$0	\$8,099
University of Massachusetts Lowell	\$0	\$8,567
University of Massachusetts Worcester Medical	\$0	N/A
University of Massachusetts Worcester Graduate	\$0	\$9,856

**Authority:** Massachusetts General Laws, Chapter 15A, Section 9(i)

**Contact:** Stephen Lenhardt, Deputy Commissioner of Administration and Finance

**FAAP 12-23 ALTERNATIVE NON-RESIDENT UNDERGRADUATE TUITION RATES – BERKSHIRE COMMUNITY COLLEGE AND MASSACHUSETTS COLLEGE OF LIBERAL ARTS FOR FISCAL YEAR 2013**

**MOVED:** The Board of Higher Education adopts the following alternative tuition rates and enrollment caps for new, non-resident, undergraduate students at Massachusetts College of Liberal Arts and Berkshire Community College for Fiscal Year 2013:

**Alternative Non-Resident Undergraduate Tuition Rates**

	<b>Change</b>	<b>Rate Per Credit</b>	<b>Alternative Tuition</b>
Massachusetts College of Liberal Art	\$0	-	\$1,545
Berkshire Community College	\$0	\$39	\$1,170

**Enrollment Caps for New Students**

	<b># of Students</b>	<b>Change</b>
Massachusetts College of Liberal Art	200	0
Berkshire Community College	100	0

**Authority:** Massachusetts General Laws, Chapter 15A, Section 9(i)

**Contact:** Stephen Lenhardt, Deputy Commissioner of Administration and Finance

Boylan then brought forward FAAP 12-25. Board member Ricciardi noted that the motion makes reference to the institutions as colleges rather than universities. The motion was seconded and approved by all board members present.

**FAAP 12-25 APPROVAL OF FISCAL YEAR 2013 CASH GRANT AWARDS**

The Board of Higher Education allocates Cash Grant awards, contingent upon state funding, to institutions of public higher education for Fiscal Year 2013, as attached.

**Recommended Distribution of Cash Grant by Campus for FY2013**

<b>Name of Institution</b>	<b>FY2012 Award</b>	<b>FY2013 Award</b>
University of Massachusetts Amherst	\$2,845,327	\$2,554,996
University of Massachusetts Boston	\$1,789,803	\$1,870,249
University of Massachusetts Dartmouth	\$1,079,138	\$1,212,130
University of Massachusetts Lowell	\$1,243,509	\$1,320,402
<b>Sub Total:</b>	<b>\$6,957,777</b>	<b>\$6,957,777</b>

Bridgewater State College	\$1,647,587	\$1,587,076
Fitchburg State College	\$831,362	\$856,975
Framingham State College	\$781,566	\$749,642
Massachusetts College of Art	\$384,883	\$395,732
Massachusetts College of Liberal Arts	\$395,260	\$385,657
Massachusetts Maritime Academy	\$169,033	\$143,999
Salem State College	\$1,837,176	\$1,802,349
Westfield State College	\$945,201	\$1,025,608
Worcester State College	\$925,174	\$970,202
<b>Sub Total:</b>	<b>\$7,917,241</b>	<b>\$7,917,241</b>

Berkshire Community College	\$353,128	\$342,573
Bristol Community College	\$864,879	\$988,181
Bunker Hill Community College	\$1,224,763	\$1,121,402
Cape Cod Community College	\$545,518	\$569,612
Greenfield Community College	\$378,393	\$347,636
Holyoke Community College	\$901,920	\$991,137
Massachusetts Bay Community College	\$543,806	\$541,415
Massasoit Community College	\$819,126	\$803,974
Middlesex Community College	\$872,868	\$969,386
Mount Wachusett Community College	\$593,229	\$627,074
North Shore Community College	\$933,583	\$942,207
Northern Essex Community College	\$893,594	871,802
Quinsigamond Community College	\$902,057	985,408
Roxbury Community College	\$584,119	\$460,862
Springfield Tech. Community College	\$1,105,254	\$953,568
<b>Sub Total:</b>	<b>\$11,516,236</b>	<b>\$11,516,236</b>

**Grand Total:** **\$26,391,254** **\$26,391,254**

**Authority:** Massachusetts General Laws, Chapter 15A, Sections 9(i) and 16

**Contact:** Dr. Clantha McCurdy, Senior Deputy Commissioner, Access and Student Financial Assistance

Boylan then brought forward FAAP 12-26. Board member Ricciardi noted that the motion makes reference to the institutions as colleges rather than universities. The motion was seconded and approved by all board members present.

**FAAP 12-26 APPROVAL OF FISCAL YEAR 2013 NEED-BASED TUITION WAIVER AWARDS**

**MOVED:** The Board of Higher Education requires that each institution provide a program of need-based tuition waivers to qualifying students and authorizes the Commissioner to administer the Need-Based Tuition Waiver Program at the level of \$19,905,043 for Fiscal Year 2013 with institutional need-based tuition waiver awards not to exceed the allocation, as attached.

**Recommended Distribution of Need-Based Tuition Waivers by Campus  
for  
Fiscal Year 2013**

Name of Institution	FY2012 Award	FY2013 Award
University of Massachusetts Amherst	\$3,593,067	\$3,262,878
University of Massachusetts Boston	\$2,342,214	\$2,388,416
University of Massachusetts Dartmouth	\$1,365,408	\$1,547,960
University of Massachusetts Lowell	\$1,584,795	\$1,686,230
<b>Sub Total:</b>	<b>\$8,885,484</b>	<b>\$8,885,484</b>
Bridgewater State College	\$976,360	\$940,502
Fitchburg State College	\$480,209	\$507,844
Framingham State College	\$456,296	\$444,238
Massachusetts College of Art	\$231,643	\$234,511
Massachusetts College of Liberal Arts	\$273,726	\$228,541
Massachusetts Maritime Academy	\$102,890	\$85,334
Salem State College	\$1,062,885	\$1,068,073
Westfield State College	\$545,566	\$607,776
Worcester State College	\$562,183	\$574,942
<b>Sub Total:</b>	<b>\$4,691,760</b>	<b>\$4,691,760</b>
Berkshire Community College	\$186,146	\$188,233
Bristol Community College	\$584,829	\$542,973
Bunker Hill Community College	\$548,503	\$616,174
Cape Cod Community College	\$289,558	\$312,983
Greenfield Community College	\$194,819	\$191,014

Holyoke Community College	\$545,038	\$544,598
Massachusetts Bay Community College	\$287,722	\$297,490
Massasoit Community College	\$428,242	\$441,758
Middlesex Community College	\$464,713	\$532,647
Mount Wachusett Community College	\$336,008	\$344,557
North Shore Community College	\$587,451	\$517,712
Northern Essex Community College	\$481,651	\$479,027
Quinsigamond Community College	\$467,006	\$541,450
Roxbury Community College	\$338,328	\$253,229
Springfield Tech. Community College	\$587,783	\$523,955
<b>Sub Total:</b>	<b>\$6,327,800</b>	<b>\$6,327,800</b>
<b>Grand Total:</b>	<b>\$19,905,043</b>	<b>\$19,905,043</b>

**Authority:** Massachusetts General Laws, Chapter 15A, Section 9(i) and 19  
**Contact:** Dr. Clantha McCurdy, Senior Deputy Commissioner, Access and Student Financial Assistance

Boylan then brought forward FAAP 12-27 which was seconded and approved by all board members present.

**FAAP 12-27 FISCAL YEAR 2013 MSCBA RENT CERTIFICATE**

**MOVED:** The Board of Higher Education hereby approves the attached Fiscal Year 2013 residence hall rent schedules, effective July 1, 2012, provided that any subsequent increase in the rent schedules shall be subject to the approval of the Board of Higher Education.

**Authority:** Massachusetts General Laws Chapter 73 App., Section 1-9, as amended, and the *Contract for Financial Assistance, Management and Services*, dated February 1, 2003, made between the Commonwealth of Massachusetts, acting by and through the Board of Higher Education and the Massachusetts State College Building Authority.

**Contact:** Stephen Lenhardt, Deputy Commissioner of Administration and Finance

**X. PRESENTATIONS**

Chair Desmond then asked Commissioner Freeland to introduce the set of Performance Incentive Fund (PIF) presentations. Commissioner Freeland provided a brief overview of the purpose of PIF and then invited President Mary Fifield of Bunker Hill Community College, President Timothy Flanagan of Framingham State University and Executive Vice Chancellor Jacqueline Moloney of the University of Massachusetts Lowell to the table to present.

**A. Performance Incentive Fund Presentation (PIF) – Bunker Hill Community College**

List of Documents Used: “*Vision Project: Performance Incentive Fund (PIF) Grant, Bunker Hill Community College, President Mary Fifield, January 31, 2012.*”

President Fifield discussed Bunker Hill Community College’s use of the \$200,802 grant awarded through the Performance Incentive Fund. See printed presentation for details. After hearing President Fifield’s presentation, student board member Angel Rodriguez commented with enthusiasm on the financial literacy program that is being created at Bunker Hill Community College. Discussion continued regarding the college’s selection of LifeMap and inauguration of its Single Stop Center.

**B. Performance Incentive Fund Presentation – Framingham State University**

President Flanagan introduced Dr. Vandana Singh to discuss Framingham State University’s use of the Performance Incentive Fund grant. Dr. Singh, described the University’s use of the funds to redesign courses as STEM gateway courses. She described the challenges currently facing students in this area as: 1) being underprepared to take on this work or 2) lacking a positive attitude toward STEM work. As part of the solution, Dr. Singh went on to describe “Promising Syllabus” – a way to make the learning environment better. The “Promising Syllabus” is seen as an invitation promising the student, in an exciting and relevant way, what they will get out of the course. Dr. Singh detailed how she invites her students into the promising syllabi of her courses in environmental science and physics. The grant has given the professors a chance to share their successful methods with each other and it has changed their working environment from one of working in relative isolation to creating a mass-movement in creating interest in STEM gateway courses.

**C. Performance Incentive Fund Presentation – University of Massachusetts Lowell**

List of Documents Used: “*Building Scaffolds to Support Student Success,*”  
*Jacqueline Moloney, Executive Vice Chancellor, University of Massachusetts Lowell, January 30, 2012.*

Jacqueline Moloney, Ed.D., presented on behalf of Chancellor Meehan who was unable to attend due to a scheduling conflict. Dr. Moloney detailed the campus’ use of the \$108,000 PIF grant and described how the campus’ strategic priorities dovetail with three Vision Project key outcome areas: college completion, workforce alignment, and elimination of disparities. She introduced four programs for students transitioning to the university: science laboratory workshops, writing and calculus bridge summer workshops, innovative online supplemental instruction, and facilitated study groups. See printed presentation for details.

After Dr. Moloney’s presentation, board members inquired about bringing certain programs to scale, receiving PIF updates on a regular basis, and disseminating the presentations to a broader audience of campus peers.

**XI. OTHER BUSINESS**

There was no other business.

**XII. PUBLIC PARTICIPATION**

There were no requests from the public to participate.

**XIII. ADJOURNMENT**

The meeting was adjourned at 1:18 p.m.

Respectfully submitted,  
Richard M. Freeland, Ph.D.  
Commissioner of the Department and  
Secretary to the Board