Donna Linderman, Senior Vice Chancellor for Student Success
The State University of New York
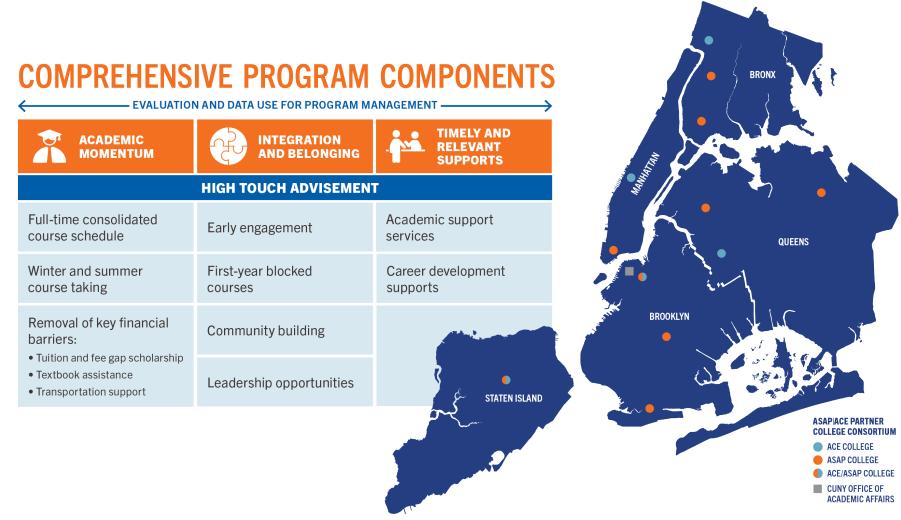
Massachusetts Commission on Higher Education Quality and Affordability
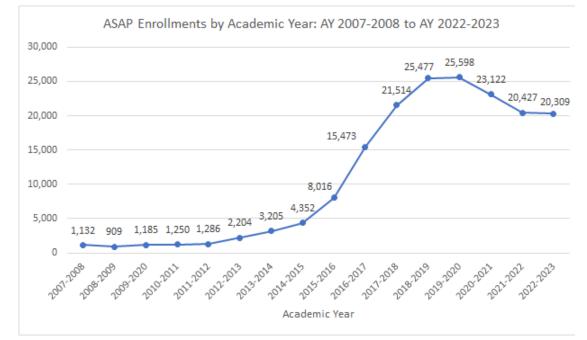November 7, 2024

CUNY ASAP|ACE Origins and Evidence Base

THE ASAP|ACE MODEL: A COMPREHENSIVE APPROACH

COMPREHENSIVE PROGRAM COMPONENTS

EVALUATION AND DATA USE FOR PROGRAM MANAGEMENT

ACADEMIC MOMENTUM	INTEGRATION AND BELONGING	TIMELY AND RELEVANT SUPPORTS
HIGH TOUCH ADVISEMENT		
Full-time consolidated course schedule	Early engagement	Academic support services
Winter and summer course taking	First-year blocked courses	Career development supports
Removal of key financial barriers: • Tuition and fee gap scholarship • Textbook assistance • Transportation support	Community building	
	Leadership opportunities	

ASAP|ACE PARTNER COLLEGE CONSORTIUM
- ● ACE COLLEGE
- ● ASAP COLLEGE
- ● ACE/ASAP COLLEGE
- ■ CUNY OFFICE OF ACADEMIC AFFAIRS

BRONX
MANHATTAN
QUEENS
BROOKLYN
STATEN ISLAND

Source: CUNY ASAP, November 2023

CUNY ASAP ORIGIN AND SCALING STORY

ASAP Enrollments by Academic Year: AY 2007-2008 to AY 2022-2023

Academic Year	Enrollment
2007-2008	1,132
2008-2009	909
2009-2020	1,185
2010-2011	1,250
2011-2012	1,286
2012-2013	2,204
2013-2014	3,205
2014-2015	4,352
2015-2016	8,016
2016-2017	15,473
2017-2018	21,514
2018-2019	25,477
2019-2020	25,598
2020-2021	23,122
2021-2022	20,427
2022-2023	20,309

— CITY OF NEW YORK INVESTS $19.5 MILLION IN CUNY ASAP PILOT 2006

Mayor Bloomberg launches a new division of his office, the Center for Economic Opportunity (now NYC Opportunity), to fund promising programs addressing economic mobility. Then–CUNY Chancellor Matthew Goldstein pitches a comprehensive synthesis of evidence–based best practices to address stubbornly low CUNY community college graduation rates. Mayor Bloomberg regularly cites ASAP as an important component of his economic development agenda.

+ CUNY ASAP LAUNCHES AT SIX SITES Fall 2007 — PROGRAM LAUNCH 🚀

+ RANDOMIZED CONTROL TRIAL BEGINS Fall 2010

+ FIRST WAVE OF EXPANSION BEGINS Fall 2012

+ ASAP REPLICATES MODEL IN OHIO 2014

+ PRESIDENT OBAMA CITES ASAP AS MODEL January 2015

+ MDRC PUBLISHES FINDINGS February 2015

+ CITY OF NEW YORK INVESTS $77.4 MILLION IN FURTHER ASAP EXPANSION October 2015

+ SECOND WAVE OF EXPANSION BEGINS 2015

Source: CUNY ASAP, November 2023

CUNY ASAP|ACE EVIDENCE BASE SNAPSHOT

ASAP has an **average three-year graduation rate of 53.4%** vs. 24.6% for the historical matched comparison group.

ASAP **narrows equity gaps for Black and Hispanic males** and has demonstrated that all subgroups benefit from the program.

A rigorous RCT study of John Jay ACE demonstrated significant impact on five - year graduation rates: **68.8%** (vs. 57.1% for the control group).

John Jay and Lehman ACE F19-F21 transfer cohorts demonstrated a **68.4% two-year grad rate** (vs. 39% for comparable advanced standing transfer students).

▪ **OHIO Replication Demonstration (2014-2018)**

CUNY ASAP|ACE partnered with three OH community colleges to replicate the model. An RCT conducted by MDRC showed that the replications nearly doubled three-year graduation rates and has demonstrated long term positive gains on employment and earnings.

▪ **EARLY EVIDENCE emerging for Westchester County Community Colleges' Viking ROADS (2022)**

In F22, MDRC's RCT of VR demonstrated positive findings on full time enrollment and credit accumulation. The final report will be released in late 2024.

Source: CUNY ASAP, June 2023

ASAP & ACE SUCCESS

CUNY ASAP Doubles Graduation Rates in New York City and Ohio

https://www.mdrc.org/publication/cuny-asap-doubles-graduation-rates-new-york-city-and-ohio

Community College Student Support Program Yields Results

https://www.insidehighered.com/quicktakes/2022/11/04/community-college-student-support-program-yields-results

ACCELERATE, COMPLETE, ENGAGE (ACE):
SUCCESSFULLY ADAPTING THE ASAP MODEL FOR BACHELOR'S STUDENTS
APRIL 2023

https://www1.cuny.edu/sites/asap/wp-content/uploads/sites/8/2023/04/CUNY-ACE-Study-Four-Year-Graduation-Results-April-2023.pdf

Ohio Programs Based on CUNY's Accelerated Study in Associate Programs (ASAP) Boost Earnings During the Pandemic
Programs Also Substantially Increased Graduation Rates and the Attainment of Associate's and Bachelor's Degrees

https://www.mdrc.org/news/press-release/ohio-programs-based-cuny-s-accelerated-study-associate-programs-asap-boost

CUNY's 'ACE' Program At John Jay College Exceeds Target Goals For Timely Degree Completion

https://www1.cuny.edu/mu/forum/2019/05/29/cunys-ace-program-at-john-jay-college-exceeds-target-goals-for-timely-degree-completion/

SUNY THE STATE UNIVERSITY OF NEW YORK

4

SUNY ASAP|ACE Replication

Transformation Fund Overview

$60 MILLION CAMPUS TRANSFORMATION INITIATIVES FUND

Each SUNY campus will receive a set allocation that must be used to adopt **evidence-based transformational interventions focused on improving the student experience and outcomes and ensuring greater operational efficiency**. The following slide describes uses of this Fund, and each campus plan must be approved in order to move forward. Funding will be contingent on the achievement of interim measures of progress.

Investing in Evidence-Based Transformation

AT LEAST 50% OF THE ALLOCATION **MUST** BE USED FOR ONE OR MORE OF THE FOLLOWING AREAS:

1 Enhancing economic mobility through **preparation for employment in high-demand fields**

2 Increasing **retention and completion** of degree-seeking students through replication of the ASAP and ACE evidence-based strategies

UP TO 50% OF THE ALLOCATION **MAY** BE USED WITHIN ONE OR MORE OF THE FOLLOWING AREAS:

3 Expanding or launching **truly seamless transfer pathways including joint/dual admissions** between associate/bachelor's degree programs

4 Increasing **operational efficiency** and elimination of redundancy

5 Delivering **essential student supports** for targeted under-served populations

TRANSFORMATION FUND USES BY CAMPUS
FINAL

Economic Mobility (40)

Adirondack
Albany
Alfred Ceramics
Alfred State
Binghamton
Brockport
Broome
Canton
Cobleskill
Columbia-Greene
Cornell
Corning
Cortland
Delhi
Downstate Medical
Dutchess
Empire
ESF
FIT
Finger Lakes
Fulton-Montgomery
Genesee
Geneseo
Jamestown
Jefferson
Maritime
Mohawk Valley
Monroe
Niagara
North Country
Old Westbury
Oneonta
Onondaga
Optometry
Rockland
Stony Brook
Sullivan
Tompkins Cortland
Ulster
Upstate Medical

ASAP (13)

Cayuga
Clinton
Erie
Finger Lakes
Herkimer
Hudson Valley
Jefferson
Nassau
Orange
Rockland
Schenectady
Suffolk
Westchester

ACE (12)

Buffalo State
University at Buffalo
Canton
Farmingdale
Fredonia
Morrisville
New Paltz
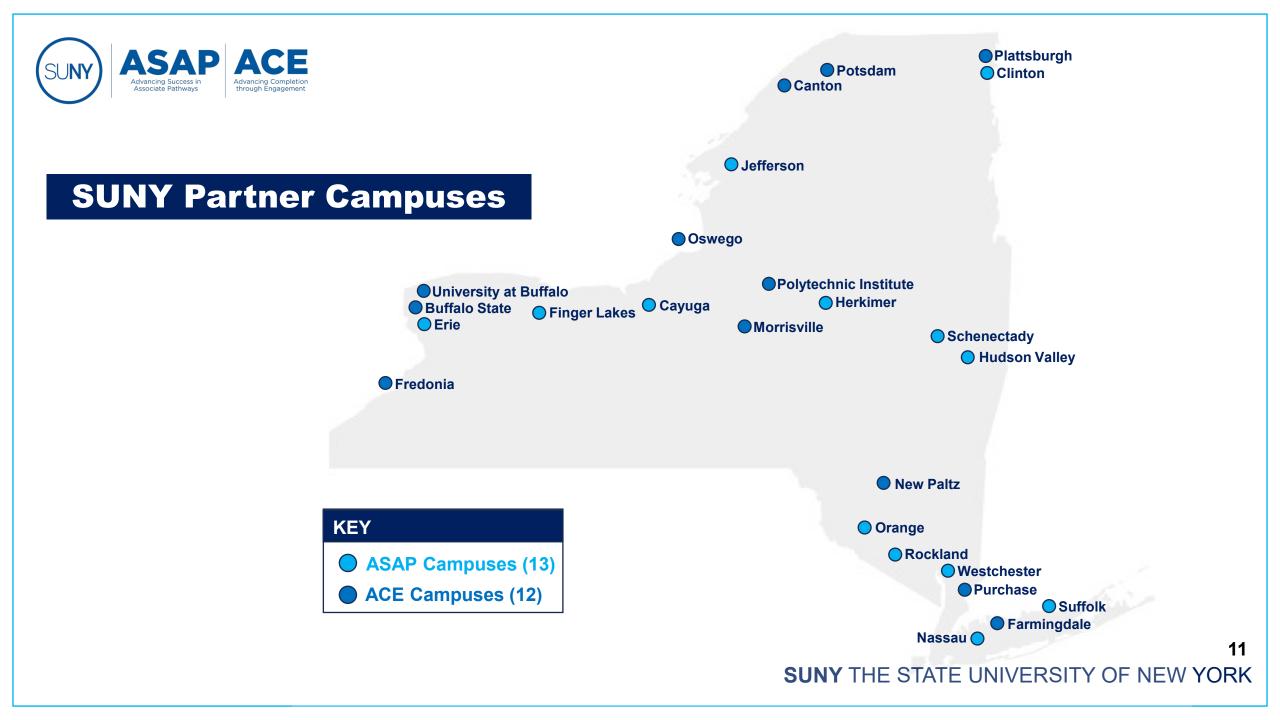Oswego
Plattsburgh
Polytechnic Institute
Potsdam
Purchase

Transfer Pathways (20)

University at Albany
Brockport
Broome
Buffalo State
University at Buffalo
Cornell
Corning
Cortland
Delhi
Empire
Erie
ESF
Farmingdale
Fredonia
Herkimer
New Paltz
Oneonta
Oswego
Plattsburgh
Polytechnic Institute

Operational Efficiency (13)

Alfred Ceramics
Corning
Empire
ESF
Finger Lakes
Fulton-Montgomery
Genesee
Jamestown
Morrisville
North Country
Optometry
Sullivan
Ulster

Essential Student Supports (31)

Adirondack
Alfred State
Binghamton
Brockport
Canton
Cayuga
Cobleskill
Corning
Cortland
Delhi
Empire
ESF
FIT
Fulton-Montgomery
Genesee
Geneseo
Herkimer
HVCC
Jamestown
Maritime
Monroe
Morrisville
Nassau
Old Westbury
Oneonta
Onondaga
Potsdam
Tompkins Cortland
Ulster
Upstate Medical
Westchester

SUNY ASAP|ACE
Timeline and Key Milestones

June 2023: Campuses learn about ASAP as part of the roll out of the Transformation Fund planning process (including CUNY ASAP|ACE Webinar)

July 2023: Individual office hours with campuses who expressed interest to determine campuses for ASAP|ACE replication success

August 2023:

- 25 campuses submit plan to replicate ASAP|ACE with Transformation Funds - review and finalization
- SUNY OSS raises additional funds to build program capacity ($4.8M to date)

September 2023: SUNY ASAP|ACE Campus Partners (13 Community Colleges and 12 Baccalaureate granting campuses) announced with target of 3,750 students

September 2023 – May 2024: Implementation planning and technical assistance for campuses from SUNY OSS and CUNY ASAP|ACE

February 2024: Pilot programs launched at all campuses in Spring 2024

Fall 2024: Reached total enrollment of 4,270 students

Overview of SUNY ASAP|ACE

- **Financial Resources to Remove Barriers to FT Attendance**

  - Cost of Attendance Award ($400 for ASAP / $550 for ACE)

  - Transportation/Monthly Stipend ($50/month)

  - Textbook/Materials ($150 per semester)

- **Wraparound Supports to Enhance Integration and Belonging**

  - High-Touch Advisement (one dedicated Advisor)

  - Career Development and Academic Support Activities

  - Pre-semester Orientations

- **Structured Pathways to Build Academic Momentum**

  - Consolidated Course Schedules

  - Blocked Courses for First-Year Students

  - Winter and Summer Course Taking

SUNY ASAP|ACE Fall 2024 Enrollment

ASAP

Campus	Students
Cayuga	140
Clinton	131
Erie	150
Finger Lakes	150
Herkimer	150
Hudson Valley	159
Jefferson	155
Nassau	162
Orange	150
Rockland	150
Schenectady	160
Suffolk	160
Westchester	185
	2,002

ACE

Campus	Students
Buffalo State	192
Canton	185
Farmingdale	215
Fredonia	150
Morrisville	200
New Paltz	185
Oswego	274
Plattsburgh	210
Polytechnic Institute	150
Potsdam	150
Purchase	195
Univ. @ Buffalo	162
	2,268

4,270

Early Impact: SUNY Student Success

+20% higher **credit completion** rate for **ASAP** students in Spring 2024 compared to similar non-ASAP students

+9% higher **credit completion** rate for **ACE** students in Spring 2024 compared to similar non-ACE students

80% Spring-to-Fall **persistence** rate for **ASAP** students (vs. 72% for similar non-ASAP students)

88% Spring-to-Fall **persistence** rate for **ACE** students (vs. 85% for similar non-ACE students)

ASAP|ACE Fall 2024 Recognition

October 22, 2024
Chancellor King Announces SUNY ASAP|ACE Met Ambitious Enrollment Targets and Demonstrates Promising Impact on Student Success
Albany, NY – State University of New York Chancellor John B. King Jr. today announced that one year after stating plans to replicate the nation's leading evidence-based retention

oswegocountynewsnow.com
Students, officials gather to celebrate student engagement program

WPTZ
SUNY Plattsburgh launches new 'ACE Program' to support students in earning degrees
19 days ago • By Benny Nezaj

New Paltz Sites
ACE at SUNY New Paltz: Celebrating a new student success model improving support, retention and completion

SUNY Canton
2024: ASAP|ACE Event Highlights SUNY Canton Student Success

WKTV
SUNY Poly Program Increasing Student Completion Rates
20 days ago • By Kirk Tupaj

My Little Falls
Herkimer College Highlights Participation in National Student Success Model to Improve Support, Retention, and Completion
12 days ago

Finger Lakes Daily News
FLCC Highlights Overwhelming Participation in National Student Success Model to Improve Support, Retention, and Completion

POLITICOPRO
CUSTOM NEWS ALERT
SUNY sees enrollment uptick in popular academic support programs
Initiatives expanded to 25 campuses this spring.
BY MADINA TOURÉ | 10/23/2024 05:31 AM EDT

Cayuga Community College expands student success program to boost retention and graduation
20 days ago